

An aerial photograph of Geelong, Australia, showing a dense urban area with numerous houses and commercial buildings. In the foreground, there is a large green park area with a winding path and a body of water. A pier extends into the water, and a small boat is visible. The sky is blue with scattered white clouds.

**THE CITY OF  
GREATER GEELONG**

# **PROPOSED BUDGET: 2021-22 TO 2024-25**



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## **Disclaimer**

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.



## A MESSAGE FROM THE MAYOR AND CEO

Developed against the backdrop of the most challenging year in living memory from both a social and financial standpoint, City of Greater Geelong Councillors and the organisation's officers have aimed to strike a delicate balance with our 2021-22 Budget.

Having acknowledged that large ongoing deficits will not be sustainable, it was essential that we produce a budget that is, first and foremost, fiscally responsible.

At the same time, as we seek to support both our region's ongoing recovery from the COVID-19 pandemic and Greater Geelong's rapid population growth, continued investment in community services and new facilities and infrastructure is equally vital.

On both fronts, we are confident this budget meets our aims.

It has been informed by and developed in close consultation with our new four-year strategic blueprint – 'Our Community Plan 2021-25' – to ensure that it is aligned to the Council's strategic priorities.

**These are:**

- 1. Healthy, caring and inclusive community**
- 2. Sustainable growth and environment**
- 3. Strong local economy**
- 4. High-performing council and organisation**

To help us address these priorities, we are again continuing the recent trend of record capital infrastructure investment, this time of \$198 million.

Through our forward planning, we are budgeting that this figure will reach a combined \$686 million across the four-year duration of this Council's term.

This ongoing and unprecedented level of investment will allow us to deliver new and upgraded facilities essential to sustainable growth, a strong local economy, and above all a healthy and happy community.

Shared trails, aquatic facilities, community centres, arts and culture and public open space improvements all feature heavily in the budget, with a focus on directing investment to where it is needed.

From a forecast deficit of close to \$20 million in 2020-21, we have reduced to a budgeted \$7.9 million deficit for the coming financial year.

The deficit is due in part to carry-over impacts of the pandemic on our operations, along with the inclusion of further unique and creative responses aimed at accelerating Greater Geelong's pandemic recovery.

The total rate revenue rise will be 1.5 per cent – our lowest on record and below CPI – including a freeze on the average commercial rates payable in 2021-22.

In addition, we have chosen to support the community by freezing many fees and charges at pre-pandemic levels, and minimising increases where a rise was unavoidable.

Importantly, we also now have a clear four-year plan to bring the budget back to surplus.

We are committed to steering Greater Geelong towards a financially, environmentally and socially sustainable future, and to meeting the goals in 'Our Community Plan 2021-25'.

By doing this, we can make significant progress towards ultimately achieving the community's 30-year clever and creative vision.



A handwritten signature in black ink that reads "Stephanie A".

**CR STEPHANIE ASHER**  
Mayor



A handwritten signature in black ink that reads "Martin Cutter".

**MARTIN CUTTER**  
Chief Executive Officer



## EXECUTIVE SUMMARY

This is Council's first four year budget that will be updated on an annual basis. The 2021-22 Proposed Budget has been developed in line with Council's commitment to sustainable budgeting and responsible financial management. The Budget aims to continue Council's commitment to support our community through its recovery from the COVID-19 pandemic, whilst focusing on investments in services and infrastructure in a financially responsible way.

The first year of the Proposed Budget, still sees Council with an underlying operating deficit of (\$7.9 million), with some services showing an ongoing impact from the pandemic. Council has continued to support the community through capping overall rate increases to 1.5%, in line with the State Government's rate cap, as well as limiting where possible fees and charges increases.

The City of Greater Geelong continues to manage both the ongoing challenges presented by the pandemic and the continued period of tremendous growth in the region, with high demand for services and infrastructure. Council will continue to play a key role in leading and supporting the community through the future challenges that will arise.

The combined impact from population growth, diversified industries, the recycling crisis, balancing the need for new infrastructure while maintaining existing infrastructure, and delivery of services remain priorities for Council. These priorities reinforce the need for the City to sustainably manage its finances.

Key outcomes from this budget include:

- A strategic and community-led approach to the prioritisation and development of community infrastructure, that aids recovery in the region.
- A focus on asset renewal investment and key heritage assets, with increased renewal expenditure.
- Responding to growth and future planning and balancing these with the immediate priorities in the community.
- An investment in organisational productivity improvement, including the City's Civic Precinct and Digital Strategy.

The 2021-22 Budget has been developed with five key fiscal objectives:

1. Council has maintained operating surpluses in the past and is committed to maintaining operating surpluses in future years in order to contribute internal funding for the capital works program.
2. Growing infrastructure renewal expenditure, while increasing expenditure on new community infrastructure.
3. Maintain net financial liabilities at a sustainable level and maintain adequate liquidity levels.
4. Maintain funding of service delivery consistent with community needs.
5. Investment in sustainable initiatives that improve our environment and reduce our costs to service the community's needs.

## Financial Snapshot

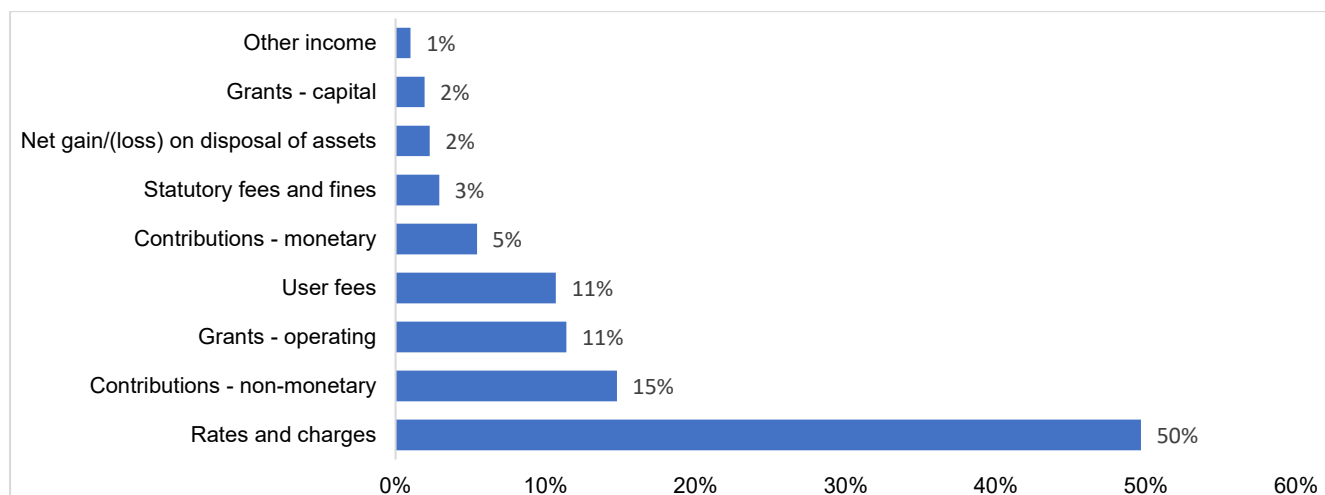
	2020-21 Forecast	2021-22 Budget	% Movement
Total Income	503,696	542,757	8%
Total Expenditure	389,285	418,412	7%
Underlying Operating Surplus/ (Deficit)	(19,678)	(7,898)	60%
Cash result	(12,612)	4,395	135%
Capital Works Program (net)	170,943	196,309	15%
Funding the Capital Works Program			
Grants	22,039	10,473	-52%
Contributions	34,471	29,412	-15%
Council	69,433	74,127	7%
Borrowings	45,000	82,298	83%



## 1. INCOME AND EXPENDITURE

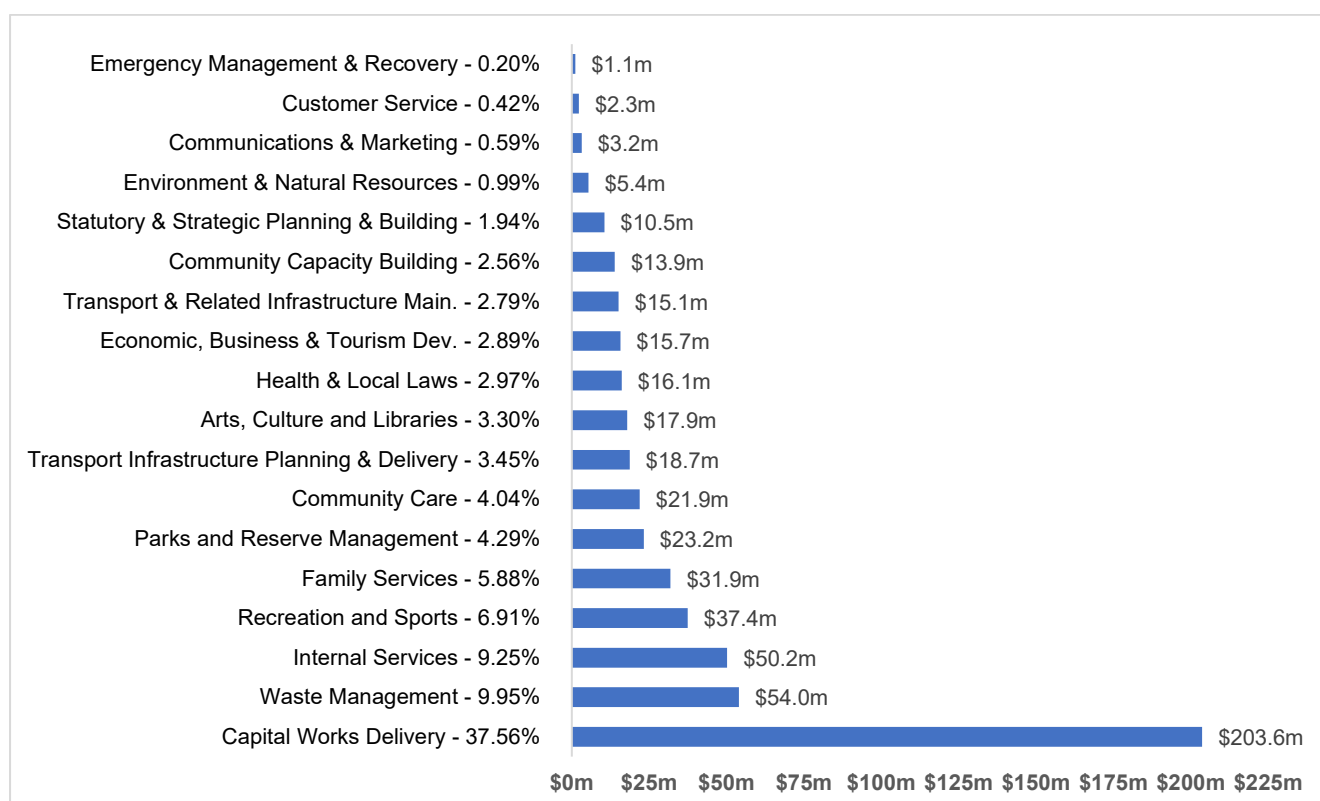
### 1(a) Breakdown of Total Comprehensive Income

The City receives income from a variety of sources from rates, capital and operating grants, statutory fees and fines and contributions from developers.



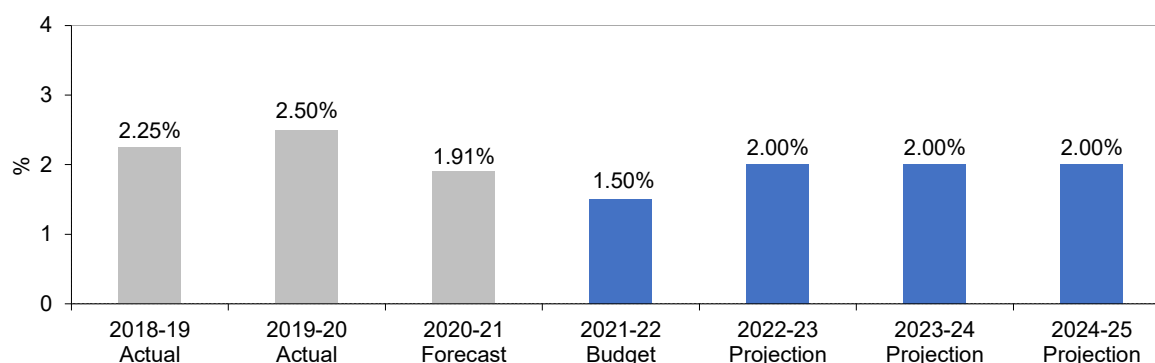
### 1(a). Breakdown of where our money goes

In 2021-22 the City will allocate \$542.2m expenditure (total expenses \$418.4m less non cash items \$77.3m plus capital works delivery \$203.6m) across the main services that it delivers. The chart below shows gross expenditure allocated to each service area.



## 2. REVENUE AND RATES

### 2(a). Rate Increases



Rate revenue is 50% of total comprehensive income and 65% of recurrent revenue. The increase in average rates in 2021-22 has been contained to 1.5%, which is aligned to the rate cap. Excluded from the rate cap calculation is the waste collection service charge.

Future year rate increases are assumed to be 2.00% in the absence of any forward planning guidance from the Minister for Local Government. This assumption will be subject to future announcements on an annual basis.

### 2(b). Average Residential Rates

Residential Movement	2020-21 Budget Rates on Avg. CIV \$	2021-22 Budget Rates on Avg. CIV \$	Movement (\$)	Movement (%)
Residential Capital Improved Value	550,777	583,159		
Rates (CIV x Rate in \$)	1,311.92	1,334.75		
<b>Total Rates</b>	<b>1,311.92</b>	<b>1,334.75</b>	<b>22.83</b>	<b>1.7%</b>
Waste Collection Service	360.95	395.45	34.50	9.6%

The average movement in residential rates is \$22.83 or a 1.7% increase for the 2021-22 year. The separate waste collection service charge includes the impact of higher cost waste collection and recycling processing operations together with EPA levy increase. The Landfill EPA levy will rise to \$105.90/tonne, equivalent to \$56.88 per waste collection service charge. This is an increase of \$40/tonne or \$23.22 to the waste collection service charge.

The 2021-22 rate notices will include the 2021 valuations, where the average residential valuation increase was 8.8% with the rate in the dollar adjusted accordingly. However, where the residential property valuation has increased by greater than the average, then the increase in rates will be greater than the \$22.83 applicable to the average property.

The rates and charges for individual residential properties will increase or decrease by different percentage amounts dependent on whether the valuation of the property is higher or lower relative to the average valuation of other residential properties in the municipality.

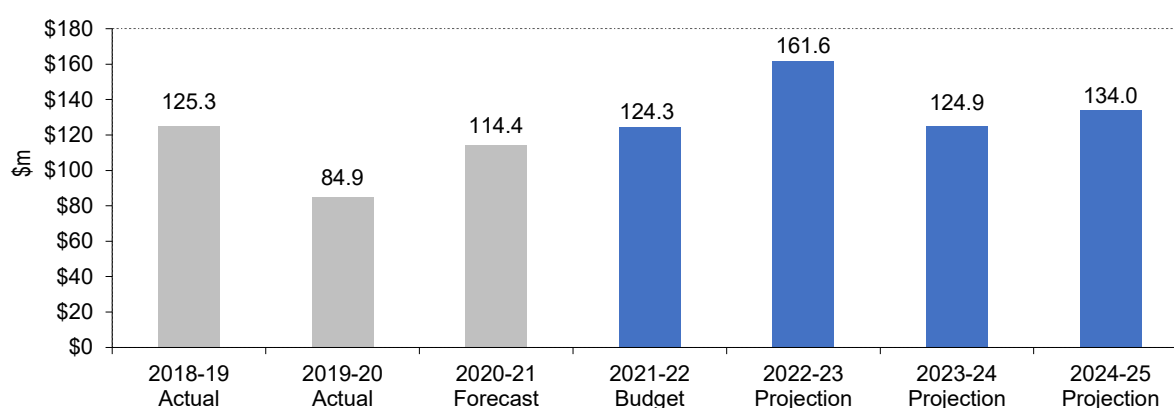
The City exercises discretion in the setting of differential rates to increase one differential higher than the rate cap relative to others. Council plans to reduce the relativity between Industrial, Commercial and Residential over the long term. However in 2021-22 Council proposes to maintain average commercial rates payable to the same level as 2020-21.

### 3. RESULTS

#### 3(a). Total Comprehensive Result

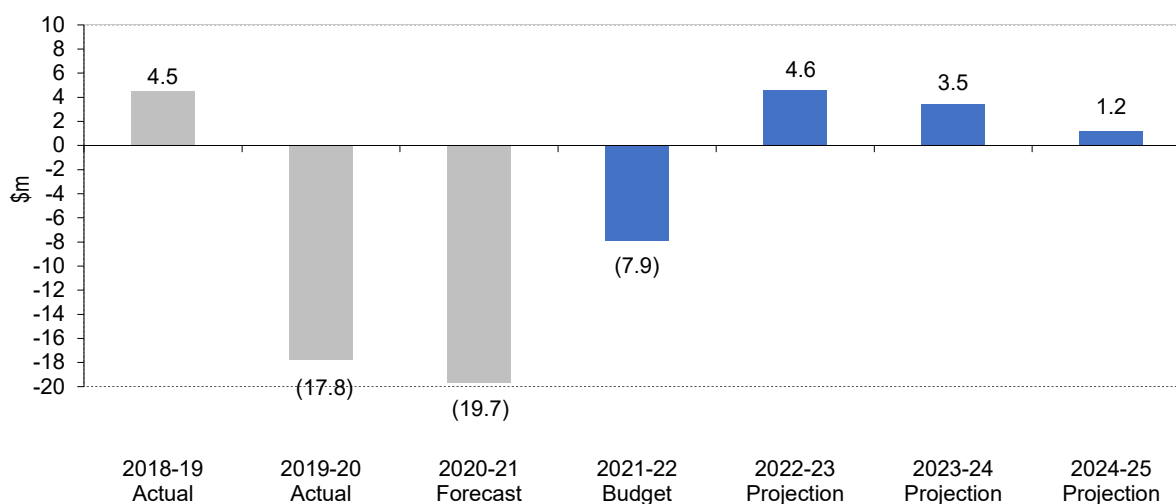
The 2021-22 budget shows a surplus of \$124.3m, an increase of \$9.9m over the 2020-21 forecast result. The total comprehensive result comprises the underlying operating result (-\$7.9m) plus monetary and non-monetary contributions from developers of \$29.4m and \$80.0m respectively and capital grants income of \$10.4m.

The improved result is largely due to improved user fees +\$19.9m, gain on asset sales +\$17.3m and rates and charges +\$11.0m, offset by increased material and services expenditure (\$13.1m), employee costs (\$9.5m) lower grants income and contributions (\$12.2m).



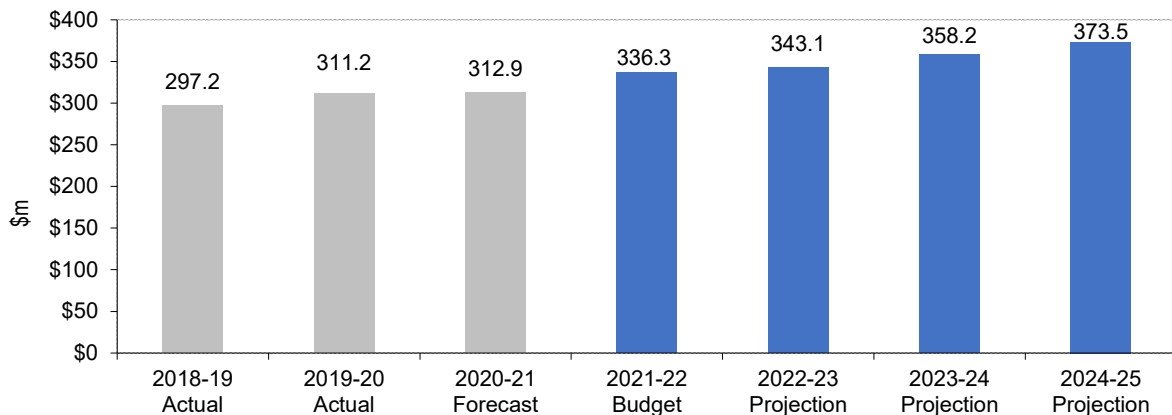
#### 3(b). Underlying (Recurrent) Operating Result

The total underlying result is a deficit of (\$7.9m) for the 2021-22 financial year. The result is showing improvement from the previous two financial periods, which were significantly impacted by the COVID-19 pandemic; however some services are yet to return to full revenue capacity, driving lower revenues in 2021-22. In the longer term plan the operating result is returning to surplus positions to reflect financially sustainable measures.



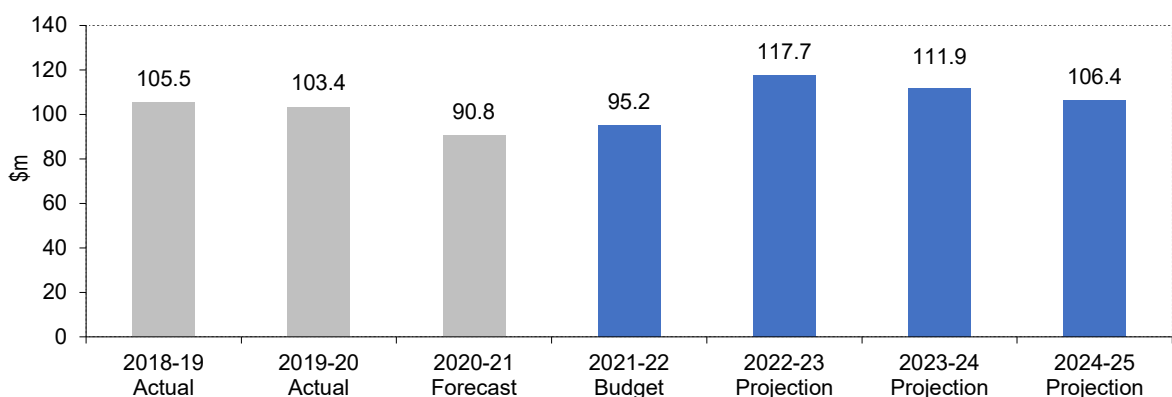
## 4. SERVICES

The cost of services delivered to the community for the 2021-22 year is expected to be \$336.3m which is an increase of \$23.4m over the 2020-21 forecast. A key influencing factor in the development of the 2021-22 budget has been the maintenance of existing service funding levels and the inclusion of other agreed community funding increases.



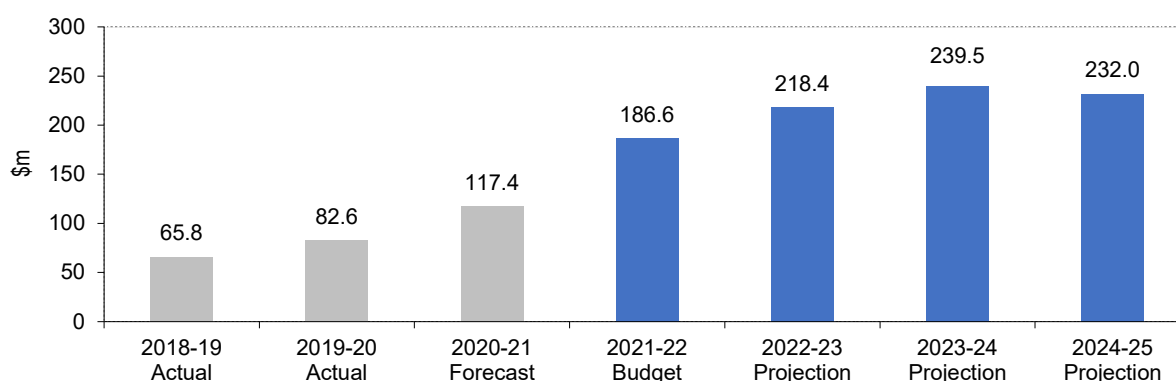
## 5. CASH & INVESTMENTS & BORROWINGS

### 5(a). Cash & Investments



Cash on hand at June 2022 is expected to be \$95.2m. Cash and liquidity levels have dropped during over the past two financial years as a result of the operating losses sustained during the COVID-19 pandemic. Projections show cash and liquidity growing throughout the plan as services and income streams return to normal operating levels.

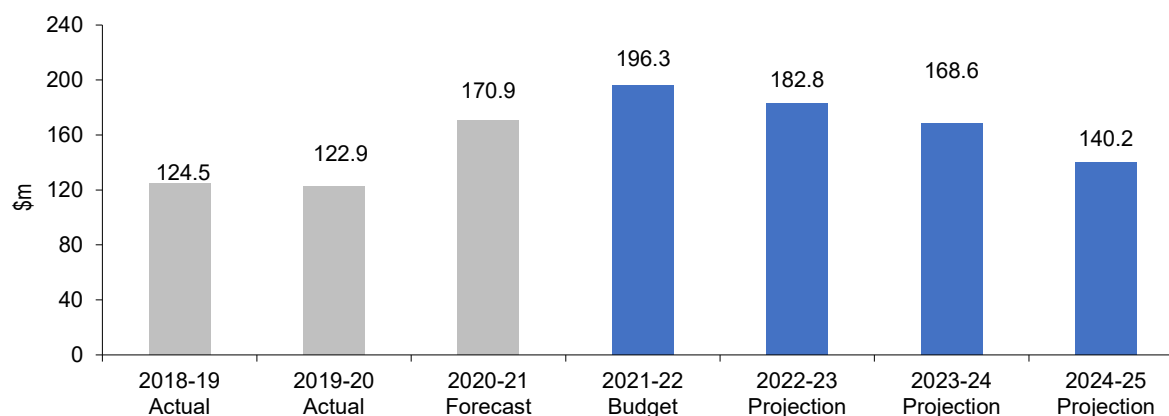
## 5(b). Loan Borrowings Balance



Total new borrowings for 2021-22 are expected to be \$82.3m (\$22.3m of which are carried over from prior years). This will result in a closing loan balance of \$186.6m at 30 June 2022. New borrowings will fund developer contribution projects, the civic accommodation precinct, LED streetlighting, digital modernisation project, Leisurelink 50m pool replacement, design and construction of the North Bellarine Aquatic Centre and other community services infrastructure. The proposed June 2022 cash balance is adequate to meet our short term obligations.

## 6. CAPITAL WORKS

### 6(a). Capital Works Expenditure

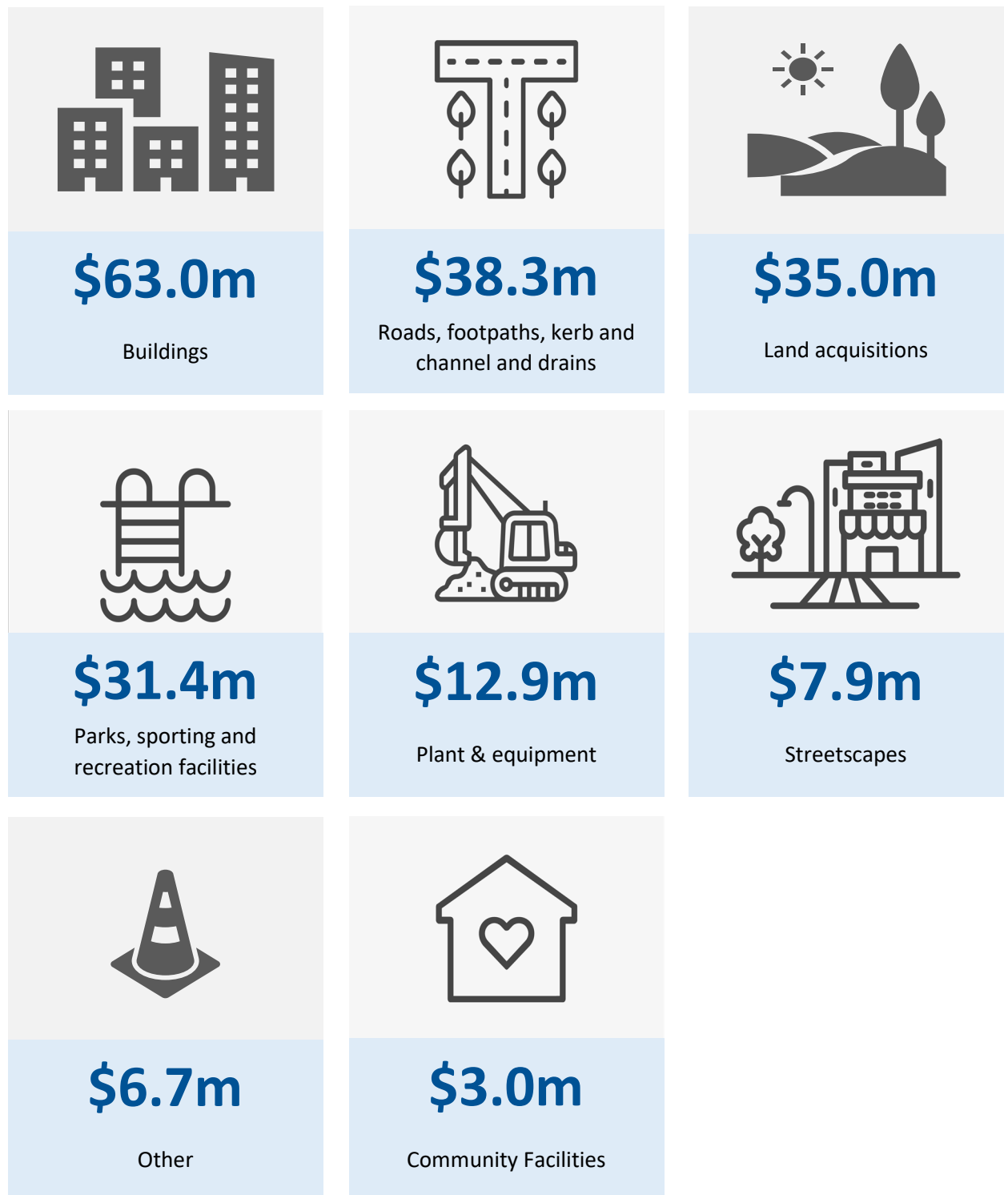


The City will be delivering the largest capital program in its history over the next two financial years, which will help stimulate the regions recovery from the pandemic crisis.

Expenditure for the 2021-22 year is proposed at \$196.3m including a net carryover of (\$1.9m). Excluding carryover, the capital expenditure program will deliver \$198.3m in key funding for core programs, ageing infrastructure, a range of recreation and leisure projects, community facilities and completion of 2020-21 projects.

The capital works program is summarised by project category and by classification as renewal, upgrade or new projects.

## 6(b). Capital Works Expenditure by Type

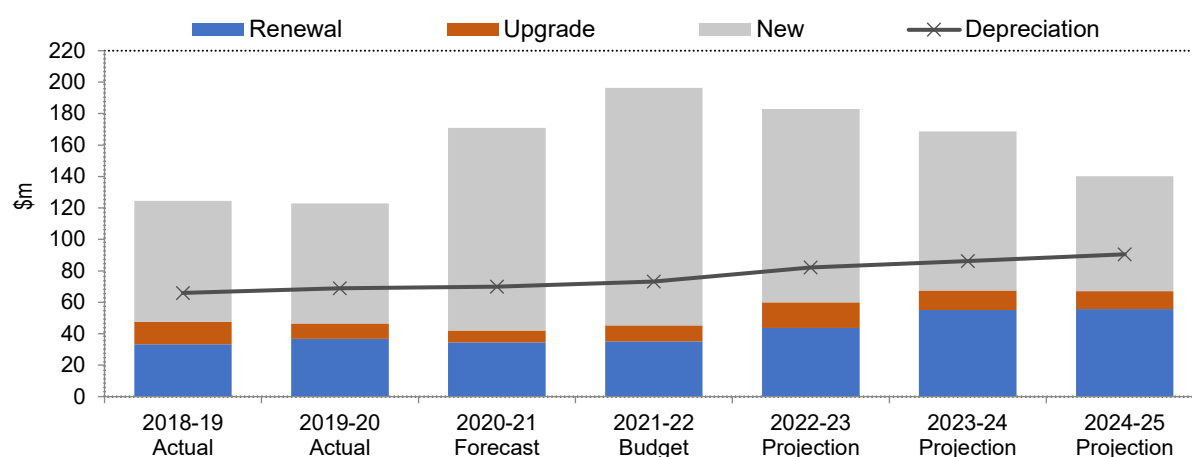


## 6(c). Capital Spend by Classification

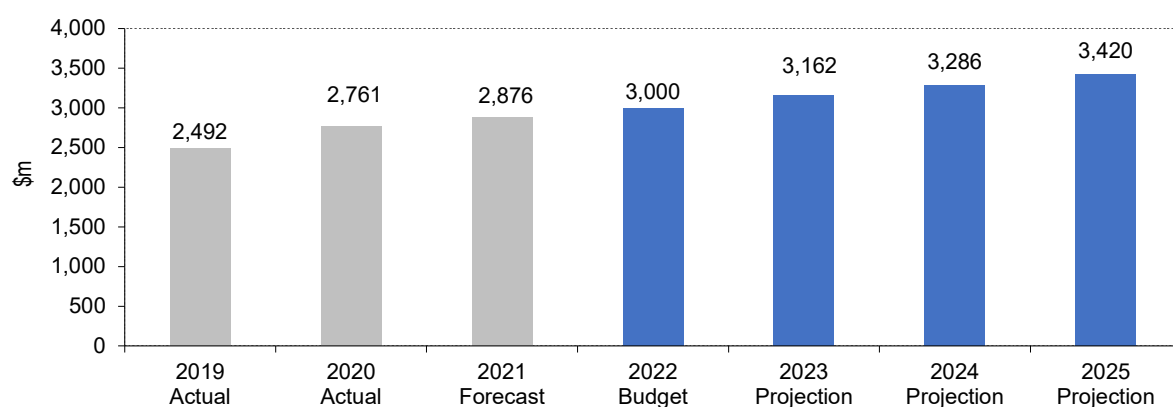
The graph below highlights the ratio of renewal and upgrade expenditure to depreciation.

The percentage of renewal / upgrade capital expenditure is a long term indicator. The trend indicates that the City is allocating further resources to renewal / upgrade capital expenditure during the projected period.

A key driver of the investment in new infrastructure is growth across the municipality and the civic precinct building, that is being constructed across the 2020-21 and 2021-22 years.



## 7. NET ASSETS



Net assets (net worth) will increase by \$124.4m to \$3,000.0m with property plant and equipment increasing by \$179.4m, net current assets decreasing by (\$5.2m) and loan borrowings net of repayments increasing by \$69.1m.





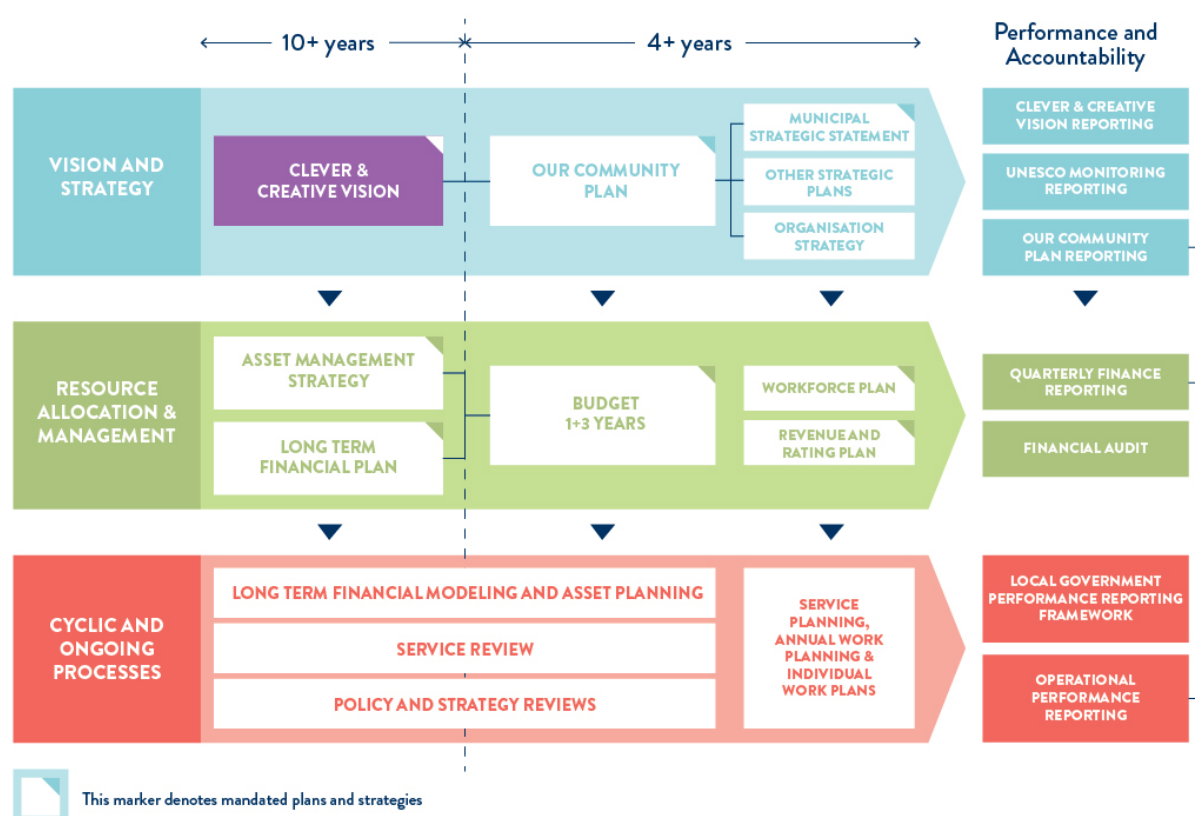
# 1. INTEGRATED PLANNING AND REPORTING FRAMEWORK

This section describes how the Budget links to the achievement of the Community Vision and Our Community Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Our Community Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report). The timing of each component of the framework is critical to the successful achievement of the planned outcomes.

## 1.1 Legislative planning and accountability framework

This is the first time we have set a 4-year budget that will be updated annually. The Budget outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in Our Community Plan.

The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

## 1.1.2 Key planning considerations

### Service level planning

Although councils have a legal obligation to provide some services — such as animal management, local roads, food safety and statutory planning — most council services are not legally mandated, including some services closely associated with councils such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations.

Community consultation needs to be in line with the Council's adopted Community Engagement Policy and Public Transparency Policy.

## 1.2 Our purpose

### Our Vision

*By 2047, Greater Geelong will be internationally recognised as a clever and creative city-region that is forward looking, enterprising and adaptive and cares for its people and environment.*

The community-led 30-year vision, Greater Geelong: A Clever and Creative Future, was developed in 2016 following a considerable deliberative engagement process which captured the voices of over 16,000 community members.

GREATER GEELONG

**A CLEVER  
and CREATIVE  
FUTURE**

### Our Purpose

*Working together for a thriving community*

### Our Values

*Respect & encourage each other*

*Embrace new ideas and better ways to work*

*Create a healthy and safe environment for all*

*Make people the centre of our business*

## **2. SERVICES AND SERVICE PERFORMANCE INDICATORS**

This section provides a description of the services and initiatives to be funded in the Budget for the 2021-22 year and how these will contribute to achieving the strategic directions outlined in Our Community Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, other initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability.

### **2.1 Strategic Directions**

Our Community Plan 2021–25 is the key plan of the City of Greater Geelong. It tells our community what our Councillors are aiming to achieve during their four-year term. All newly elected councils in Victoria are required to develop a Council Plan and Municipal Public Health and Wellbeing Plan following council elections. This year, we're bringing these plans together into one document to create a more focused agenda for our work and make it easier for our community to track our progress. The plan will guide decisions about policy, programs, services, resources and performance. While the plan is for four years, it will be supported by an annual action plan and budget.

The four strategic directions we've chosen to guide us are as follows:

- Healthy, caring and inclusive community
- Sustainable growth and environment
- Strong local economy
- High-performing Council and organisation.

## 2.2 Strategic Direction 1: Healthy, caring and inclusive community

*A healthy community is one where everyone has the opportunity to experience their best possible health and wellbeing.*

As our health and engagement data shows, there are some pressing issues impacting the health and wellbeing of our local community, including mental health issues and impacts of climate change.

Working alongside other stakeholders and community groups, our role is to deliver liveable and accessible places, promote active and healthy lifestyles at every stage of life, deliver services and programs more equitably and support people to stay connected with others in their local community. We also need to create an environment where everyone feels welcome and valued for their unique contribution – regardless of age, ability, gender, cultural background, geographic location or income status.

The four-year priorities we will focus on to help achieve our desired outcomes.

- Help our community, recreation groups and volunteers to prosper and grow
- Deliver health and community initiatives that are culturally sensitive and accessible across all life stages
- Foster and embrace community connectedness
- Demonstrate and promote gender equity practices
- Foster an inclusive community culture
- Facilitate social and affordable housing in Greater Geelong
- Provide access to places, spaces and services where and when people need them the most
- Strengthen relationships and partnerships with the Aboriginal and Torres Strait Islander community in Greater Geelong
- Support the City's cultural and creative life, history and heritage
- Provide facilities that foster and facilitate positive health and wellbeing outcomes
- Respond to the findings of the Royal Commission into Aged Care and Mental Health

## Services

Service area	Description of services provided		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
Community Care	Provides a range of home care services to older people which meet and support both client's and their carer's needs, based on referral information received, assist older people to retain or regain skills that enable them to continue to live independently in their community, align provision of these services with program funding and guidelines.	<i>Inc</i>	17,682	19,543	21,192
		<i>Exp</i>	19,994	20,171	21,918
		<i>Surplus / (deficit)</i>	(2,312)	(628)	(726)
Connected Communities	Works closely with young people, older people, people with a disability, community groups, sporting clubs and volunteers to enhance connection and participation in community life and to improve access to programs, services and facilities.	<i>Inc</i>	1,370	1,059	1,580
		<i>Exp</i>	5,591	5,771	6,602
		<i>Surplus / (deficit)</i>	(4,221)	(4,712)	(5,022)
Family Services	Responsible for planning, developing and direct service delivery of services to families with young children including maternal and child health services, contract management of the public immunisation service, early childhood education and care services, supported playgroups and parenting programs.	<i>Inc</i>	21,358	24,372	26,315
		<i>Exp</i>	27,417	28,265	31,886
		<i>Surplus / (deficit)</i>	(6,060)	(3,893)	(5,572)
Healthy Communities	Creating opportunities to improve social and health equity by working with our communities and leading a whole of organisation approach.	<i>Inc</i>	91	100	47
		<i>Exp</i>	2,331	2,902	2,847
		<i>Surplus / (deficit)</i>	(2,241)	(2,802)	(2,800)
Leisure & Recreation Services	Provides facilities and centres that offer a diverse range of opportunities to the community for sporting, recreational, educational, wellness and social opportunities.	<i>Inc</i>	14,854	7,732	18,000
		<i>Exp</i>	23,699	18,548	28,207
		<i>Surplus / (deficit)</i>	(8,845)	(10,816)	(10,207)
Social Planning & Investment	Responsible for providing a policy and planning capability, combined with good stakeholder and community engagement skills, to ensure an integrated approach to the delivery of social infrastructure across the City.	<i>Inc</i>	-	-	-
		<i>Exp</i>	2,679	2,953	3,309
		<i>Surplus / (deficit)</i>	(2,679)	(2,953)	(3,309)
Health & Local Laws	Responsible for implementing protection and prevention programs that provide for a healthy, safe and harmonious environment for our community.	<i>Inc</i>	13,141	9,400	17,635
		<i>Exp</i>	13,403	11,120	14,241
		<i>Surplus / (deficit)</i>	(261)	(1,720)	3,394

## Major Initiatives

- 1) Design and construction Armstrong Creek West Community Hub
- 2) Design and commence construction of the Northern Bellarine Aquatic Centre
- 3) Implementation of the City's *Social Housing Plan 2020-2041 – Year 2*

## Other Initiatives

- 4) Construction of a new library in Drysdale
- 5) Leisurelink 50m pool replacement
- 6) Community Infrastructure Grants Program
- 7) Design and construct Lara Early Years Library and Community Hub
- 8) Sports lighting upgrade program at seven different reserves across the region
- 9) Develop business cases for the cultural venues - Potato Shed, National Wool Museum and Geelong Gallery
- 10) Design and construct Barwon Heads Arts and Community Hub
- 11) Waurin Ponds playground, skate park and BMX track upgrade
- 12) Redevelopment of Eversley Street community facility to a multipurpose community hub
- 13) Emergency messaging system in seven childcare facilities to maintain staff and child safety
- 14) Kardinia Park Precinct Master Plan
- 15) Install dog friendly parks and off leash areas in Geelong West / Newtown and St Albans Park / Newcomb areas
- 16) Sporting grounds and facilities upgrades

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Animal Management	Health and safety	Animal management prosecutions	[Number of successful animal management prosecutions / Total number of animal management prosecutions] x 100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities	[Number of visits to aquatic facilities / Population]
Food safety	Health and safety	Critical and major non-compliance outcome notifications	[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100
Libraries	Participation	Active library borrowers in municipality	[The sum of the number of active library borrowers in the last three financial years / The sum of the population in the last three financial years] x100
Maternal and Child Health	Participation	Participation in the MCH service	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100



## **2.3 Strategic Direction 2: Sustainable growth and environment**

As Victoria's largest regional city, Geelong's proximity to Melbourne, lifestyle, strong employment growth and affordable housing have seen the population growth rate increase from 1.5 to 2.7 per cent.

It is anticipated that Greater Geelong will continue to experience strong growth and demand for housing over a sustained period. Our role will be to manage population growth while maintaining what people love about living in this region, both now and in the future.

With global pressures to consider, such as climate change and waste, and significant flora and fauna in our region that need our protection, it's clear that the stakes couldn't be higher. It is therefore vital that we respond by creating high-amenity neighbourhoods that are well-connected, liveable and sustainable.

The four-year priorities we will focus on to help achieve our desired outcomes.

- Meet the housing needs of our future community
- Meet existing and future transport needs
- Create engaging places and spaces
- Deliver best practice Environmentally Sustainable Design principles and vibrant neighbourhoods

## Services

Service area	Description of services provided		2019-20	2020-21	2021-22
			Actual \$'000	Forecast \$'000	Budget \$'000
City Development	Responsible for reviewing, amending and implementing the provisions of the Greater Geelong Planning Scheme, assessing and determining Planning Permits and undertaking building compliance under the Building Act 1993.	<i>Inc</i>	6,109	6,890	6,468
		<i>Exp</i>	11,566	1,005	10,525
		<i>Surplus/ (deficit)</i>	(5,457)	(4,115)	(4,058)
Planning & Growth	Responsible for providing land use planning and urban design guidance for the City to ensure that we can meet the housing, community and infrastructure needs of the growing city in a sustainable way.	<i>Inc</i>	693	1,055	1,321
		<i>Exp</i>	3,073	3,284	4,980
		<i>Surplus/ (deficit)</i>	(2,380)	(2,229)	(3,659)
Urban Design & Heritage	Responsible for providing urban design and heritage guidance on urban development, renewal and growth and to help deliver across a range of social, environmental and economic policies.	<i>Inc</i>	-	-	125
		<i>Exp</i>	524	933	1,490
		<i>Surplus/ (deficit)</i>	(524)	(933)	(1,365)
Central Geelong & Waterfront	Responsible for the planning, design, activation, curation and management of public spaces within Central Geelong and the Waterfront precincts.	<i>Inc</i>	1,085	1,217	1,521
		<i>Exp</i>	5,296	5,125	5,644
		<i>Surplus/ (deficit)</i>	(4,210)	(3,908)	(4,123)
City Works	Responsible for the maintenance of Council's civil infrastructure assets including construction and maintaining the City's local road reserves to safely connect our growing community.	<i>Inc</i>	809	686	813
		<i>Exp</i>	3,831	15,259	15,157
		<i>Surplus/ (deficit)</i>	(13,022)	(14,573)	(14,344)
Engineering Services	Responsible for management of engineering infrastructure assets, management of roads and drains, transport, parking and land development.	<i>Inc</i>	5,259	5,853	5,599
		<i>Exp</i>	19,871	17,943	18,718
		<i>Surplus/ (deficit)</i>	(14,612)	(12,091)	(13,119)
Environment & Waste Services	Responsible for the delivery of environment, sustainability and waste programs including development and implementation of corporate strategies and policies for Council.	<i>Inc</i>	11,690	11,661	13,400
		<i>Exp</i>	48,144	46,491	59,357
		<i>Surplus/ (deficit)</i>	(36,454)	(34,830)	(45,956)
Parks & Gardens	Responsible for maintenance of a diverse range of open space and horticultural assets that provide active and passive recreation opportunities for the community.	<i>Inc</i>	278	267	199
		<i>Exp</i>	22,273	20,094	23,243
		<i>Surplus/ (deficit)</i>	(21,994)	(19,827)	(23,044)
Capital Projects	Responsible for the project management centre of excellence within Council delivering key community assets through the construction of new and renovation of existing buildings and infrastructure.	<i>Inc</i>	11	11	71
		<i>Exp</i>	1,089	2,314	1,375
		<i>Surplus/ (deficit)</i>	(1,078)	(2,302)	(1,303)

## Major Initiatives

- 1) Armstrong Creek land acquisition program
- 2) Change to LED street lighting with smart control technology
- 3) Complete improvement works and address trial and network gaps as identified by the Shared Trails Master Plan

## Other Initiatives

- 4) Province Estate Highton – Wandana Gully landscaping and water treatment
- 5) Boundary Road and Baanip Boulevard traffic signals and road link
- 6) Construction of the Drysdale Town Square
- 7) St Leonards streetscape works - stage 2
- 8) The Dell Wave Attenuator
- 9) Highton Village renewal and upgrade
- 10) Composting site - purpose built area for the screening of composted material
- 11) Increase in funding for Environmental Sustainability Grants
- 12) Lara Golf Club - scoping study for water sustainability
- 13) Drewan Park reinstatement of open space (demolition of existing dwelling)
- 14) Southern Link cycling trail (Waurin Ponds to Central Geelong) - stages 1 and 2

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads	[Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads]
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.4 Strategic Direction 3: Strong local economy

Our economy is changing to service Geelong's growing population and meet the needs of emerging industries.

To stay competitive in a globalised economic environment, we must collaborate with stakeholders to market Greater Geelong's competitive strengths, support local business and advocate for the infrastructure and services we need to attract investment and stimulate economic growth.

To secure Geelong's economic future, we must support business and industry across:

- existing sectors – health, education, construction, tourism, retail and hospitality
- diversifying industries – advanced manufacturing, technology, research and innovation, transport, warehousing and logistics
- emerging industries – carbon fibre manufacturing, progressive agribusiness, creative and cultural industries, smart technology businesses.

We will continue to work with a range of partners to leverage and promote our competitive strengths including transport and access, available and affordable land, and natural and cultural assets. In addition, we will continue to work with our stakeholders to help prepare our workforce for this changing economy and support equal participation in the workforce for all.

The four-year priorities we will focus on to help achieve our desired outcomes.

- Attract and facilitate public and private investment
- Promote and leverage the competitive strengths and attractiveness of our region
- Support entrepreneurs, start-ups, innovation, research and digital connectivity
- Attract businesses with a carbon neutral and circular economy focus
- Support local business resilience and recovery from the impacts of COVID-19
- Attract, retain and enable participation in the workforce to meet industry needs
- Address high levels of unemployment in targeted areas of our region
- Promote our region as a trial location for innovation and new technologies

## Services

Service area	Description of services provided		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
Economic Development	Supporting an environment that is attractive and conducive to business and investment leading to job creation for the community.	<i>Inc</i>	162	964	44
		<i>Exp</i>	1,817	2,805	2,376
		<i>Surplus/ (deficit)</i>	(1,655)	(1,840)	(2,332)
Planning & Growth	Responsible for providing land use planning and urban design guidance for the City to ensure that we can meet the housing, community and infrastructure needs of the growing city in a sustainable way.	<i>Inc</i>	693	1,055	1,321
		<i>Exp</i>	3,073	3,284	4,980
		<i>Surplus/ (deficit)</i>	(2,380)	(2,229)	(3,659)
Events	Providing both a regulatory and a discretionary role in the support of events to be staged in the Geelong region.	<i>Inc</i>	79	10	10
		<i>Exp</i>	2,717	3,268	3,079
		<i>Surplus/ (deficit)</i>	(2,637)	(3,258)	(3,068)
Smart City	Responsible for supporting the organisation to embrace smart technology and harness data to make better-informed decisions, to be innovative and to put people at the centre of decision-making.	<i>Inc</i>	-	-	-
		<i>Exp</i>	706	908	1,760
		<i>Surplus/ (deficit)</i>	(706)	(908)	(1,760)
Tourism	Growing and supporting the visitor economy through leadership, promotion and development.	<i>Inc</i>	703	-	22
		<i>Exp</i>	2,799	2,301	2,294
		<i>Surplus/ (deficit)</i>	(2,096)	(2,301)	(2,272)
Health & Local Laws	Responsible for implementing protection and prevention programs that provide for a healthy, safe and harmonious environment for our community.	<i>Inc</i>	13,141	9,400	17,635
		<i>Exp</i>	13,403	11,120	14,241
		<i>Surplus/ (deficit)</i>	(261)	(1,720)	3,394
Arts & Culture	Arts, culture and heritage are integral to Geelong's identity and the City's sustainability. Our service contributes to the quality of life of all residents by celebrating diversity, improving cross cultural understanding and building social cohesion.	<i>Inc</i>	985	400	1,158
		<i>Exp</i>	17,309	19,247	17,895
		<i>Surplus/ (deficit)</i>	(16,324)	(18,847)	(16,737)

## Major Initiatives

- 1) 2P Parking – 2<sup>nd</sup> hour of parking free
- 2) Convention & Exhibition Centre external urban space that will be publicly accessible around the site of the proposed Geelong Convention and Exhibition Centre

## Other Initiatives

- 3) Public wi-fi and enhanced broadband Geelong pilot
- 4) Regional Livestock and Information Exchange (subject to outcomes of feasibility study)
- 5) CleanTech matched funding to leverage additional state funding

## 2.5 Strategic Direction 4: High-performing Council and organisation

Under the leadership of Council, we are duty-bound to make decisions that are evidence-based, financially responsible and reflect the needs of the community and stakeholders we serve. In a rapidly changing environment, this can be a balancing act.

Advancing technologies, environmental issues, social inequity, rapid growth, organisational change and ageing assets all place pressure on our existing resources. We must adapt to these challenges if we are to continue delivering services, programs and infrastructure to our communities in a way that is equitable and fair.

The four-year priorities we will focus on to help achieve our desired outcomes.

- Enable a customer-focused approach that delivers efficient and responsive service
- Communicate and engage effectively with our community to understand their needs and advocate on their behalf
- Deliver on our communities most important needs for infrastructure and services
- Continue to strengthen our workplace culture
- Create a more efficient and effective organisation
- Ensure that our employees are safe at work
- Focus on financial sustainability

### Services

Service area	Description of services provided		2019-20 Actual \$'000	2020-21 Forecast \$'000	2021-22 Budget \$'000
People & Culture	Responsible for promoting and empower excellence in people so that our organisation can perform at its very best and deliver the highest level of service to the community.	<i>Inc</i>	-	-	-
		<i>Exp</i>	6,689	8,544	11,171
		<i>Surplus/ (deficit)</i>	(6,689)	(8,544)	(11,171)
Planning & Growth	Responsible for providing land use planning and urban design guidance for the City to ensure that we can meet the housing, community and infrastructure needs of the growing city in a sustainable way.	<i>Inc</i>	693	1,055	1,321
		<i>Exp</i>	3,073	3,284	4,980
		<i>Surplus/ (deficit)</i>	(2,380)	(2,229)	(3,659)
Strategy & Performance	Responsible for ensuring the long-term vision is brought to life and cascades business planning throughout the organisation. Facilitates the development of key organisational metrics and measures and presents performance against the metrics.	<i>Inc</i>	26	43	74
		<i>Exp</i>	1,433	2,554	1,770
		<i>Surplus/ (deficit)</i>	(1,407)	(2,511)	(1,697)
Corporate & Customer Services	Business Improvement, Digital information services, financial services, integrity & risk, legal service, customer services and property, procurement & assets.	<i>Inc</i>	2,716	3,061	2,720
		<i>Exp</i>	40,200	40,805	45,622
		<i>Surplus/ (deficit)</i>	(37,484)	(37,744)	(42,902)
Emergency Management	Responsible for ensuring the City, our staff and the multi-agency Municipal Emergency Management Planning Committee and its sub-committees continue to mitigate risks continues to	<i>Inc</i>	1,224	527	330
		<i>Exp</i>	4,187	3,020	1,110
		<i>Surplus/ (deficit)</i>	(2,962)	(2,493)	(779)

Service area	Description of services provided		2019-20	2020-21	2021-22
			Actual \$'000	Forecast \$'000	Budget \$'000
	plan for, respond to, and recover from an emergency event by planning for the three 'phases' of an emergency.				
Corporate Affairs	Responsible for delivering corporate external communication, marketing services, community engagement and government relations and advocacy for the organisation to effectively communicate the Council Plan and priorities.	<i>Inc</i>		-	10
			35		
		<i>Exp</i>			3,172
			2,379	2,888	
		<i>Surplus/ (deficit)</i>	(2,344)	(2,888)	(3,162)
Governance	Responsible for having appropriate processes and systems necessary to provide for good governance and ensured members of the public can access, understand and participate in our local government processes.	<i>Inc</i>	74	2	12
		<i>Exp</i>	3,387	3,236	3,121
		<i>Surplus/ (deficit)</i>	(3,313)	(3,234)	(3,109)

## Major Initiatives

- 1) Continue building the City's new Civic Precinct premises
- 2) Implementation of the City's Digital Modernisation project
- 3) Sustainability Framework implementation

## Other Initiatives

- 4) Cyber security for identity management and information protection
- 5) GIS mapping technology and augmented reality investment in partnership with Deakin

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with council decisions	[Community satisfaction rating out of 100 with the performance of council in making decisions in the interest of the community]
Statutory planning	Decision making	Council planning decisions upheld at VCAT	[Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100





### 3. FINANCIAL STATEMENTS

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021-22 has been supplemented with projections to 2024-25.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Comprehensive Income Statement

Balance Sheet

Statement of Cash Flows

Statement of Human Resources



## Comprehensive Income Statement

For the four years ending 30 June 2025

		Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25
NOTES		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates and charges	4.1.1	258,540	269,571	286,252	301,921	317,102
Statutory fees and fines	4.1.2	13,286	15,759	16,121	16,492	16,872
User fees	4.1.3	38,057	57,979	64,189	65,092	66,394
Grants - Operating	4.1.4	57,293	61,742	63,438	64,707	66,001
Grants - Capital	4.1.4	22,039	10,473	18,937	7,038	6,390
Contributions - monetary	4.1.5	34,471	29,412	37,311	27,440	37,826
Contributions - non-monetary	4.1.5	80,000	80,000	90,000	90,000	90,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(4,939)	12,382	8,948	(4,841)	(3,264)
Fair value adjustments for investment property		-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures		-	-	-	-	-
Other income	4.1.6	4,950	5,439	5,854	6,015	5,954
<b>Total income</b>		503,696	542,757	591,051	573,864	603,276
<b>Expenses</b>						
Employee costs	4.1.7	173,851	183,388	187,594	194,549	203,543
Materials and services	4.1.8	109,371	122,518	127,087	132,061	143,949
Depreciation	4.1.9	69,885	73,253	82,105	86,206	90,517
Amortisation - intangible assets	4.1.10	387	387	-	-	-
Amortisation - right of use assets	4.1.11	3,193	2,647	200	146	133
Bad and doubtful debts		1,060	1,060	1,060	1,060	1,060
Borrowing costs		2,915	3,876	5,183	5,891	5,995
Finance Costs - leases		147	55	11	6	2
Other expenses	4.1.12	28,476	31,228	26,261	29,013	24,046
<b>Total expenses</b>		389,285	418,412	429,501	448,931	469,245
<b>Surplus/(deficit) for the year</b>		114,411	124,345	161,550	124,932	134,031
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment/(decrement)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
<b>Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)</b>						
		-	-	-	-	-
<b>Total comprehensive result</b>		114,411	124,345	161,550	124,932	134,031

## Balance Sheet

For the four years ending 30 June 2025

		Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25
	NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		90,757	95,153	117,721	111,918	106,352
Trade and other receivables		13,600	13,900	14,200	14,500	14,800
Other financial assets		200	1,200	1,200	1,200	1,200
Inventories		773	859	876	894	912
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		-	-	-	-	-
<b>Total current assets</b>	4.2.1	105,331	111,112	133,997	128,512	123,264
<b>Non-current assets</b>						
Trade and other receivables		9,524	9,620	9,718	9,816	9,915
Other financial assets		-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries		10,357	10,357	10,357	10,357	10,357
Property, infrastructure, plant & equipment		2,980,363	3,154,882	3,326,114	3,474,039	3,604,855
Right-of-use assets	4.2.4	3,119	501	279	133	-
Investment property		-	-	-	-	-
Intangible assets		-	-	-	-	-
<b>Total non-current assets</b>	4.2.1	3,003,363	3,175,361	3,346,468	3,494,345	3,625,127
<b>Total assets</b>		3,108,694	3,286,472	3,480,465	3,622,857	3,748,391
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		44,720	32,429	32,644	33,891	35,044
Trust funds and deposits		10,070	10,000	10,000	10,000	10,000
Provisions		37,457	37,286	38,136	39,542	41,362
Interest-bearing liabilities	4.2.3	13,148	18,240	21,454	22,409	22,104
Lease liabilities	4.2.4	2,772	226	151	142	-
<b>Total current liabilities</b>	4.2.2	108,167	98,181	102,385	105,984	108,511
<b>Non-current liabilities</b>						
Provisions		20,109	19,696	19,501	13,359	9,507
Interest-bearing liabilities	4.2.3	104,281	168,339	196,924	217,068	209,897
Lease liabilities	4.2.4	518	293	142	-	-
<b>Total non-current liabilities</b>	4.2.2	124,908	188,328	216,567	230,427	219,404
<b>Total liabilities</b>		233,075	286,509	318,952	336,412	327,915
<b>Net assets</b>		2,875,619	2,999,964	3,161,513	3,286,445	3,420,476
<b>Equity</b>						
Accumulated surplus		1,651,749	1,769,979	1,917,966	2,051,101	2,195,166
Reserves		1,223,870	1,229,984	1,243,548	1,235,345	1,225,310
<b>Total equity</b>		2,875,619	2,999,964	3,161,513	3,286,445	3,420,476

## Statement of Changes in Equity

For the four years ending 30 June 2025

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2021 Forecast Actual</b>					
Balance at beginning of the financial year		2,761,208	1,541,040	1,187,580	32,588
Impact of adoption of new accounting standards		-	-	-	-
Adjusted opening balance		2,761,208	1,541,040	1,187,580	32,588
Surplus/(deficit) for the year		114,411	114,411	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(31,762)	-	31,762
Transfers from other reserves		-	28,060	-	(28,060)
<b>Balance at end of the financial year</b>		<b>2,875,619</b>	<b>1,651,749</b>	<b>1,187,580</b>	<b>36,290</b>
<b>2022 Budget</b>					
Balance at beginning of the financial year		2,875,619	1,651,749	1,187,580	36,290
Surplus/(deficit) for the year		124,345	124,345	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	(47,798)	-	47,798
Transfers from other reserves	4.3.1	-	41,684	-	(41,684)
<b>Balance at end of the financial year</b>	4.3.2	<b>2,999,964</b>	<b>1,769,979</b>	<b>1,187,580</b>	<b>42,404</b>
<b>2023</b>					
Balance at beginning of the financial year		2,999,964	1,769,979	1,187,580	42,404
Surplus/(deficit) for the year		161,550	161,550	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(65,748)	-	65,748
Transfers from other reserves		-	52,185	-	(52,185)
<b>Balance at end of the financial year</b>		<b>3,161,513</b>	<b>1,917,966</b>	<b>1,187,580</b>	<b>55,968</b>
<b>2024</b>					
Balance at beginning of the financial year		3,161,513	1,917,966	1,187,580	55,968
Surplus/(deficit) for the year		124,932	124,932	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(50,381)	-	50,381
Transfers from other reserves		-	58,584	-	(58,584)
<b>Balance at end of the financial year</b>		<b>3,286,445</b>	<b>2,051,101</b>	<b>1,187,580</b>	<b>47,765</b>
<b>2025</b>					
Balance at beginning of the financial year		3,286,445	2,051,101	1,187,580	47,765
Surplus/(deficit) for the year		134,031	134,031	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	(1)	-	(52,284)	-	52,283
Transfers from other reserves		-	62,318	-	(62,318)
<b>Balance at end of the financial year</b>		<b>3,420,476</b>	<b>2,195,166</b>	<b>1,187,580</b>	<b>37,730</b>

## Statement of Cash Flows

For the four years ending 30 June 2025

	Notes	Forecast	Budget	Projections		
		2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		258,326	269,484	286,155	301,818	316,996
Statutory fees and fines		13,286	15,759	16,121	16,492	16,872
User fees		38,156	56,680	63,969	64,877	66,183
Grants - operating		57,493	61,742	63,638	64,907	66,201
Grants - capital		22,039	10,473	18,937	7,038	6,390
Contributions - monetary		34,471	29,412	37,311	27,440	37,826
Interest received		609	1,225	1,556	1,631	1,482
Dividends received		-	-	-	-	-
Trust funds and deposits taken		-	-	-	-	-
Other receipts		4,341	4,214	4,298	4,384	4,472
Net GST refund / payment		19,000	19,000	19,000	19,000	19,000
Employee costs		(175,475)	(185,691)	(188,698)	(195,083)	(203,667)
Materials and services		(132,758)	(158,437)	(149,093)	(155,326)	(161,868)
Short-term, low value and variable lease		-	-	-	-	-
Trust funds and deposits repaid		-	-	-	-	-
Other payments		(18,600)	(21,333)	(22,360)	(22,783)	(23,215)
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	120,888	102,528	150,835	134,395	146,672
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(170,943)	(196,309)	(182,843)	(168,616)	(140,200)
Proceeds from sale of property, infrastructure, plant and equipment		8,505	35,398	28,181	13,366	1,577
Payments for investments		-	-	-	-	-
Proceeds from sale of investments		-	-	-	-	-
Loan and advances made		-	-	-	-	-
Payments of loans and advances		-	-	-	-	-
<b>Net cash provided by/ (used in) investing activities</b>	4.4.2	(162,438)	(160,911)	(154,662)	(155,250)	(138,623)
<b>Cash flows from financing activities</b>						
Finance costs		(2,915)	(3,876)	(5,183)	(5,891)	(5,995)
Proceeds from borrowings		45,000	82,298	50,039	42,553	14,934
Repayment of borrowings		(10,179)	(13,148)	(18,240)	(21,454)	(22,409)
Interest paid - lease liability		(146)	(55)	(11)	(6)	(2)
Repayment of lease liabilities		(2,822)	(2,441)	(210)	(150)	(142)
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	28,938	62,778	26,396	15,052	(13,615)
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>		(12,612)	4,395	22,568	(5,803)	(5,566)
Cash and cash equivalents at the beginning of the financial year		103,369	90,757	95,153	117,721	111,918
<b>Cash and cash equivalents at the end of the financial year</b>		90,757	95,153	117,721	111,918	106,352



## Statement of Capital Works

For the four years ending 30 June 2025

	NOTES	Forecast	Budget	Projections		
		2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
<b>Property</b>						
Buildings		53,605	63,020	31,505	10,711	12,118
Community Facilities		5,432	10,590	43,170	34,266	30,269
Land		13,207	28,945	879	18,148	399
<b>Total property</b>		72,244	102,554	75,554	63,125	42,787
<b>Plant and equipment</b>						
Fleet		5,191	6,727	5,110	5,212	5,316
Minor Plant and Equipment		536	245	250	255	260
Computers and Telecommunications		14,916	5,895	2,730	2,767	1,904
<b>Total plant and equipment</b>		20,643	12,867	8,091	8,234	7,481
<b>Infrastructure</b>						
Parks and Leisure		28,139	28,103	42,609	18,970	24,070
Roads		33,154	23,064	29,778	28,213	23,986
Drainage		14,100	6,155	13,448	14,786	10,286
Footpaths and Bikepaths		9,242	8,508	9,589	10,816	12,333
Kerb and Channel		2,306	2,425	3,137	2,435	2,483
Waste Management		1,381	1,152	638	6,651	4,414
Streetscapes		6,048	7,931	5,659	754	106
Other		5,967	5,497	5,363	5,430	5,499
<b>Total infrastructure</b>		100,338	82,835	110,220	88,054	83,176
<b>Total capital works expenditure (pre-carryover)</b>		193,225	198,256	193,865	159,414	133,444
<b>Carryover from prior year</b>		-	22,282	24,228	35,933	26,984
<b>Carryover to next year</b>		(22,282)	(24,228)	(35,933)	(26,984)	(20,229)
<b>Total capital works expenditure</b>	4.5.1	170,943	196,309	182,160	168,363	140,200
<b>Represented by:</b>						
New asset expenditure		128,854	150,916	122,874	101,171	73,126
Asset renewal expenditure		34,427	35,172	43,756	55,114	55,708
Asset upgrade expenditure		7,662	10,220	15,529	12,078	11,367
<b>Total capital works expenditure</b>	4.5.1	170,943	196,309	182,160	168,363	140,200
<b>Funding sources represented by:</b>						
Grants		22,039	10,473	18,937	7,038	6,390
Contributions		34,471	29,412	37,311	27,440	37,826
Council cash		69,433	74,127	75,872	91,332	81,050
Borrowings		45,000	82,298	50,039	42,553	14,934
<b>Total capital works expenditure</b>	4.5.1	170,943	196,309	182,160	168,363	140,200

## Statement of Human Resources

For the four years ending 30 June 2025

	Forecast	Budget	Projections		
	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	173,851	183,388	187,594	194,549	203,543
Employee costs - capital	8,929	9,560	7,080	7,293	7,512
<b>Total staff expenditure</b>	182,780	192,948	194,674	201,842	211,055
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
FTE - operating	1,713	1,753	1,741	1,753	1,780
FTE- capital	81.8	84.9	61.1	61.1	61.1
<b>Total staff numbers</b>	1,794.9	1,837.8	1,801.9	1,813.9	1,841.5

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
	2020-21				
	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Executive	5,890	4,184	984	16	706
Strategy, People and Performance	10,319	6,859	964	99	2,398
Customer & Corporate Services	18,265	11,832	3,157	190	3,086
City Services	43,155	36,645	1,428	125	4,957
Community Life	71,975	25,489	31,504	6,486	8,496
City Planning and Economy	31,788	20,968	7,290	650	2,881
Total permanent staff expenditure	181,392	105,976	45,327	7,565	22,523
Supplementary labour and other	1,996				
<b>Total operating expenditure</b>	183,388				
Capitalised labour costs	9,560				
<b>Total expenditure</b>	192,948				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
	2020-21				
Chief Executive	43	30	7	0	6
Strategy, People and Performance	73	48	7	0	19
Customer & Corporate Services	155	100	27	2	26
City Services	434	370	14	2	48
Community Life	754	271	328	66	90
City Planning and Economy	294	194	67	7	26
Total permanent staff expenditure	1,753	1,013	449	77	214
Capitalised labour FTE	84.9				
<b>Total permanent FTE</b>	1,837.8				
Supplementary labour and other	18.6				
<b>Total staff</b>	1,856.4				

# SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

For the four years ended 30 June 2025

Note that the 2022-23 to 2024-25 data is not yet available until the City's Workforce Plan (Local Government Act 2020, section 46(4)(a)) is published later in the 2021 calendar year.

Total \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
<b>Chief Executive</b>				
<b>Permanent - Full time</b>	<b>4,184</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	3,166	0	0	0
Male	1,018	0	0	0
<b>Permanent - Part time</b>	<b>984</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	860	0	0	0
Male	125	0	0	0
<b>Total Chief Executive</b>	<b>5,168</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Strategy, People and Performance</b>				
<b>Permanent - Full time</b>	<b>6,859</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	4,631	0	0	0
Male	2,228	0	0	0
<b>Permanent - Part time</b>	<b>964</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	817	0	0	0
Male	147	0	0	0
<b>Total Strategy, People and Performance</b>	<b>7,823</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Customer and Corporate Services</b>				
<b>Permanent - Full time</b>	<b>11,832</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	4,992	0	0	0
Male	6,841	0	0	0
<b>Permanent - Part time</b>	<b>3,157</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	2,701	0	0	0
Male	456	0	0	0
<b>Total Customer and Corporate Services</b>	<b>14,989</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>City Services</b>				
<b>Permanent - Full time</b>	<b>36,645</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	4,395	0	0	0
Male	32,249	0	0	0
<b>Permanent - Part time</b>	<b>1,428</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	1,128	0	0	0
Male	300	0	0	0
<b>Total City Services</b>	<b>38,072</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Community Life</b>				
<b>Permanent - Full time</b>	<b>25,489</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	20,035	0	0	0
Male	5,454	0	0	0
<b>Permanent - Part time</b>	<b>31,504</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	27,937	0	0	0
Male	3,567	0	0	0
<b>Total Community Life</b>	<b>56,993</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>City Planning and Economy</b>				
<b>Permanent - Full time</b>	<b>20,968</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	10,178	0	0	0
Male	10,790	0	0	0
<b>Permanent - Part time</b>	<b>7,290</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female	5,810	0	0	0
Male	1,479	0	0	0
<b>Total City Planning and Economy</b>	<b>28,257</b>	<b>0</b>	<b>0</b>	<b>0</b>
Casuals, temporary and other expenditure	32,085	0	0	0
Capitalised labour costs	9,560	0	0	0
<b>Total staff expenditure</b>	<b>192,948</b>	<b>0</b>	<b>0</b>	<b>0</b>

Total FTE	2021-22	2022-23	2023-24	2024-25
	FTE	FTE	FTE	FTE
<b>Chief Executive</b>				
Permanent - Full time	30.1	0.0	0.0	0.0
Female	22.8	0.0	0.0	0.0
Male	7.3	0.0	0.0	0.0
Permanent - Part time	7.1	0.0	0.0	0.0
Female	6.2	0.0	0.0	0.0
Male	0.9	0.0	0.0	0.0
<b>Total Chief Executive</b>	<b>37.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Strategy, People and Performance</b>				
Permanent - Full time	47.7	0.0	0.0	0.0
Female	32.2	0.0	0.0	0.0
Male	15.5	0.0	0.0	0.0
Permanent - Part time	6.7	0.0	0.0	0.0
Female	5.7	0.0	0.0	0.0
Male	1.0	0.0	0.0	0.0
<b>Total Strategy, People and Performance</b>	<b>54.4</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Customer and Corporate Services</b>				
Permanent - Full time	100.4	0.0	0.0	0.0
Female	42.3	0.0	0.0	0.0
Male	58.0	0.0	0.0	0.0
Permanent - Part time	26.7	0.0	0.0	0.0
Female	22.9	0.0	0.0	0.0
Male	3.9	0.0	0.0	0.0
<b>Total Customer and Corporate Services</b>	<b>127.1</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>City Services</b>				
Permanent - Full time	369.9	0.0	0.0	0.0
Female	44.4	0.0	0.0	0.0
Male	325.5	0.0	0.0	0.0
Permanent - Part time	14.0	0.0	0.0	0.0
Female	11.0	0.0	0.0	0.0
Male	2.9	0.0	0.0	0.0
<b>Total City Services</b>	<b>383.8</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Community Life</b>				
Permanent - Full time	270.5	0.0	0.0	0.0
Female	212.6	0.0	0.0	0.0
Male	57.9	0.0	0.0	0.0
Permanent - Part time	327.6	0.0	0.0	0.0
Female	290.5	0.0	0.0	0.0
Male	37.1	0.0	0.0	0.0
<b>Total Community Life</b>	<b>598.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>City Planning and Economy</b>				
Permanent - Full time	193.9	0.0	0.0	0.0
Female	94.1	0.0	0.0	0.0
Male	99.8	0.0	0.0	0.0
Permanent - Part time	66.6	0.0	0.0	0.0
Female	53.1	0.0	0.0	0.0
Male	13.5	0.0	0.0	0.0
<b>Total City Planning and Economy</b>	<b>260.6</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Casuals and temporary staff	310.2	0.0	0.0	0.0
Capitalised labour	84.9	0.0	0.0	0.0
<b>Total staff numbers</b>	<b>1,856.4</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## 4. NOTES TO FINANCIAL STATEMENTS

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and Charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the key Council Plan initiatives, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue, delivering around 65% of all total operating income. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021-22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated based on council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.5% in line with the rate cap.

Total rates and charges to be raised in 2021-22 is \$269,571,073.

#### **Waste Management Charge**

The waste collection service charge is calculated based on a fee for service, including direct, indirect and overhead costs. The charge for 2021-22 will increase from \$360.95 to \$395.45 or 9.6%. A new charge will be introduced for 2021-22 for identified multi-unit assessments via the planning process, where the traditional waste collection service cannot be provided by the City. The charge for 2021-22 will be \$151.55 per assessment.

#### **Service rates and charges**

A section 162 service charge known as additional bins service was introduced in 2016-17. Households may apply for an additional garbage bin, upsized garbage bin, recycling bin or green waste bin. The charges for 2021-22 are \$162.60 for a 140L garbage bin, \$117.55 to upgrade to a 240L garbage bin, \$89.60 for a recycling bin and \$84.90 for a green waste bin.

#### **Special rates and charges**

Council has not declared any new special rate and charge schemes for 2021-22. The Central Geelong Activity levy is currently under review.

#### **Waivers**

Council declares a waiver under section 171 of the LGA for specific qualifying properties.

The waivers include:

Housing support waiver - residential property used for transitional, emergency or crisis housing.

Rates assistance waiver - for qualifying residential and farm properties where the valuation has increased by greater than 50%.

New Corio Estate waiver - for New Corio estate property where property encumbrances prevent owners from making any demands on Council services now and into the future.

COVID-19 Financial Hardship Policy - support is available to individuals and businesses in exceptional hardship circumstances determined at the sole discretion of the Chief Executive Officer.

## Rebates

Council declares a rebate under section 169 of the LGA.

A farm rebate is available for qualifying farmland. The rebate set at 18.7% recognises the benefit to the community in encouraging the retention of large lot primary holdings.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2020-21 Forecast	2021-22 Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	208,822	217,562	8,740	4.2%
Cultural and recreational rates	244	246	2	0.8%
Supplementary rates and rate adjustments	2,400	2,900	500	20.8%
Interest on rates and charges	475	470	(5)	(1.1%)
Waivers	(70)	(77)	(7)	10.0%
Rebates	(467)	(562)	(95)	20.3%
Waste management charge	41,870	46,956	5,086	12.1%
Service rates and charges	779	919	140	18.0%
Special rates and charges	4,487	1,157	(3,330)	(75.1%)
<b>Total rates and charges</b>	<b>258,540</b>	<b>269,571</b>	<b>11,032</b>	<b>4.2%</b>

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type of Class of Land	2020-21 cents/\$CIV*	2021-22 cents/\$CIV*	Change %
General rate for rateable residential properties	0.00238194	0.00228882	(3.9%)
General rate for rateable vacant land	0.00342186	0.00321713	(6.0%)
General rate for rateable commercial properties	0.00532080	0.00547032	2.8%
General rate for rateable The Point residential	0.00238194	0.00228882	(3.9%)
General rate for rateable The Point vacant	0.00342186	0.00321713	(6.0%)
General rate for rateable The Point commercial	0.00532080	0.00547032	2.8%
General rate for rateable industrial properties	0.00581731	0.00582076	0.1%
General rate for rateable mixed use properties	0.00339958	0.00331464	(2.5%)
General rate for rateable farm properties	0.00145433	0.00145519	0.1%
General rate for rateable cultural and recreational properties	0.00178645	0.00171661	(3.9%)
General rate for rateable petroleum properties	0.00581731	0.00582076	0.1%

(\* Use CIV or NAV depending on the valuation basis used by the Council)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land as compared with the previous financial year.

Type or class of land	2020-21 \$'000	2021-22 \$'000	\$'000	Change %
Residential	148,318	155,108	6,790	4.6%
Vacant land	9,562	10,459	897	9.4%
Commercial	33,339	33,701	362	1.1%
The Point residential	326	529	203	62.3%
The Point vacant land	107	144	37	34.6%
The Point commercial land	46	63	17	37.0%
Industrial	12,411	12,928	517	4.2%
Mixed use	797	781	(16)	(2.0%)
Farm	3,072	3,006	(66)	(2.1%)
Petroleum	844	845	1	0.1%
<b>Total amount to be raised by general rates</b>	<b>208,822</b>	<b>217,562</b>	<b>8,742</b>	<b>4.2%</b>
Cultural and recreational land*	244	246		

\*as per the Cultural and Recreational Lands Act 1963

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2020-21 Number	2021-22 Number	Number	Change %
Residential	113,197	116,208	3,011	2.7%
Vacant land	5,999	6,874	875	14.6%
Commercial	5,993	6,144	151	2.5%
The Point residential	189	342	153	81.0%
The Point vacant land	34	87	53	155.9%
The Point commercial land	3	5	2	66.7%
Industrial	2,225	2,383	158	7.1%
Mixed use	319	309	(10)	(3.1%)
Farm	992	942	(50)	(5.0%)
Petroleum	1	1	-	0.0%
<b>Total number of assessments</b>	<b>128,952</b>	<b>133,295</b>	<b>4,343</b>	<b>3.4%</b>
Cultural and recreational land*	53	53		

\*as per the Cultural and Recreational Lands Act 1963

4.1.1(e) The basis of valuation to be used is the capital improved value

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020-21 \$'000	2021-22 \$'000		Change %
Residential	2,267,936	<b>67,767,794</b>	5,499,858	8.8%
Vacant land	2,794,462	<b>3,250,957</b>	456,495	16.3%
Commercial	6,265,721	<b>6,160,607</b>	(105,114)	(1.7%)
The Point residential	137,010	<b>230,630</b>	93,620	68.3%
The Point vacant land	31,400	<b>44,740</b>	13,340	42.5%
The Point commercial land	8,632	<b>11,552</b>	2,920	33.8%
Industrial	2,133,399	<b>2,221,010</b>	87,611	4.1%
Mixed use	234,560	<b>235,575</b>	1,015	0.4%
Farm	2,112,506	<b>2,066,049</b>	(46,457)	(2.2%)
Petroleum	145,100	<b>145,100</b>	-	0.0%
<b>Total value of land</b>	<b>76,130,726</b>	<b>82,134,014</b>	<b>6,003,288</b>	<b>7.9%</b>
Cultural and recreational land*	136,280	<b>143,415</b>		

\*as per the Cultural and Recreational Lands Act 1963

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020-21 \$	Per Rateable Property 2021-22 \$		Change %
<i>Waste management charge</i>	360.95	<b>395.45</b>	34.50	9.6%
<b>Total</b>	<b>360.95</b>	<b>395.45</b>	<b>34.50</b>	<b>9.6%</b>

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020-21 \$	2021-22 \$		Change %
<i>Waste management charge</i>	41,870	<b>46,956</b>	5,086	12.1%
<b>Total</b>	<b>41,870</b>	<b>46,956</b>	<b>5,086</b>	<b>12.1%</b>



#### 4.1.1(i) Fair Go Rates System Compliance

The City of Greater Geelong is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020-21	2021-22
Total Rates	\$ 204,939,392	\$ 214,353,627
Number of rateable properties	128,952	133,295
Base Average Rate	1,589.27	1,608.11
Maximum Rate Increase (set by the State Government)	<b>2.00%</b>	<b>1.50%</b>
Capped Average Rate	\$ 1,619.39	\$ 1,632.19
Maximum General Rates Revenue	\$ 208,823,579	\$ 217,562,766
Budgeted General Rates Revenue	\$ 208,588,191	\$ 217,246,304
Budgeted Supplementary Rates	\$ 2,400,000	\$ 2,900,000
<b>Budgeted Total Rates and Municipal Charges Revenue</b>	<b>\$ 210,988,191</b>	<b>\$ 220,146,304</b>

#### 4.1.1(j) Average Rates Payable by Differential

	2020-21	2021-22	Change	
			\$	%
Residential	1,311.92	\$ 1,334.7	22.83	1.7%
Vacant land	1,493.86	\$ 1,521.5	27.64	1.9%
Commercial	5,485.11	\$ 5,485.1	-	0.0%
The Point residential	1,565.05	\$ 1,543.5	(21.57)	(1.4%)
The Point vacant land	1,565.21	\$ 1,654.4	89.21	5.7%
The Point commercial land	12,229.33	\$ 12,638.6	409.31	3.3%
Industrial	5,344.90	\$ 5,425.1	80.17	1.5%
Mixed use	2,483.55	\$ 2,527.0	43.46	1.8%
Farm	3,023.25	\$ 3,191.6	168.35	5.6%
Petroleum	844,091.68	\$ 844,591.9	500.23	0.1%
Cultural and Recreation	4,593.57	\$ 4,645.1	51.49	1.1%

#### 4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021-22: estimated \$2.9m and 2020-21: \$2.4m)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.1(l) Rate Strategy

Council plans to reduce the relativity between Industrial, Commercial and Residential over the long term. However, in 2021-22 Council proposes to maintain commercial rates payable to the same level as 2020-21.

#### 4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	2020-21	2021-22		
	\$'000	\$'000	\$'000	%
Permits	5,688	5,525	(163)	(2.9%)
Registrations	2,505	4,119	1,614	64.4%
Infringements and costs	2,529	3,722	1,193	47.2%
Town planning fees	2,564	2,392	(171)	(6.7%)
<b>Total statutory fees and fines</b>	<b>13,286</b>	<b>15,759</b>	<b>2,473</b>	<b>18.6%</b>

Registrations:

Food Registration (\$1.52m) & Health Premise (\$0.37m) fees were waived in 2021-22 as part of COVID-19 support package six.

Infringements and cost:

Parking infringement revenue lost due to free 2P Parking in 2020-21 (\$1.1m).

#### 4.1.3 User fees

	Forecast	Budget	Change	
	2020-21	2021-22		
	\$'000	\$'000	\$'000	%
Aged and health services	2,626	3,263	637	24.3%
Building Services	3,576	4,233	657	18.4%
Child care/children's programs	5,683	7,577	1,895	33.3%
Leisure centre and recreation	8,713	17,692	8,980	103.1%
Local Laws	33	67	34	104.9%
Other Fees and Charges	504	1,004	500	99.1%
Parking	3,969	7,835	3,866	97.4%
Parks	556	664	108	19.4%
Rental and Leasing	1,920	2,685	765	39.9%
Road Works	394	490	96	24.5%
Waste Management Services	10,084	12,468	2,384	23.6%
<b>Total user fees</b>	<b>38,057</b>	<b>57,979</b>	<b>19,922</b>	<b>52.3%</b>

Waste Management Services

Increase in EPA levies to be applied from July 2021, will result in increased gate fees at the Drysdale and North Geelong transfer centres.

Leisure centre and recreation

Anticipating normal trading conditions following COVID-19 with the hiring of Council facilities

Parking

Free parking initiatives during 2020-21, driving lower user fees. In 2021-22 a 2nd hour fee initiative in 2 hour car parks will be implemented.

Child care/children's programs

Anticipating normal trading conditions following COVID-19 with patronage of Council activities and programs.

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast	Budget	Change	
	2020-21	2021-22		
	\$'000	\$'000	\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	38,468	53,070	14,602	38.0%
State funded grants	40,864	19,146	(21,718)	(53.1%)
<b>Total grants received</b>	<b>79,332</b>	<b>72,215</b>	<b>(7,117)</b>	<b>(9.0%)</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	10,653	22,838	12,185	114.4%
Family day care	9,578	11,212	1,634	17.1%
General home care	14,984	16,048	1,063	7.1%
Other	217	308	91	42.0%
<b>Recurrent - State Government</b>				
Aged care	1,975	1,982	7	0.3%
School crossing supervisors	912	920	8	0.9%
Family services	4,274	4,475	201	4.7%
Environment	95	85	(10)	(10.5%)
Other	152	120	(32)	(20.8%)
<b>Total recurrent grants</b>	<b>42,839</b>	<b>57,988</b>	<b>15,149</b>	<b>35.4%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Aged care	394	36	(358)	(90.9%)
Other	97		(97)	(100.0%)
<b>Non-recurrent - State Government</b>				
Aged Care	61	61	-	0.0%
Family Services	3,998	3,013	(985)	(24.6%)
COVID-19 Support	8,489		(8,489)	(100.0%)
Other	1,414	645	(770)	(54.4%)
<b>Total non-recurrent grants</b>	<b>14,454</b>	<b>3,755</b>	<b>(10,699)</b>	<b>(74.0%)</b>
<b>Total operating grants</b>	<b>57,293</b>	<b>61,742</b>	<b>4,449</b>	<b>7.8%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	2,309	2,184	(125)	(5.4%)
Other	236	445	209	88.8%
<b>Recurrent - State Government</b>				
Other	-	-	-	-
<b>Total recurrent grants</b>	<b>2,544</b>	<b>2,629</b>	<b>84</b>	<b>3.3%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Other	-	-	-	-
<b>Non-recurrent - State Government</b>				
Roads	5,141	500	(4,641)	(90.3%)
Recreation	13,068	5,845	(7,223)	(55.3%)
Buildings	225	-	(225)	(100.0%)
Public WiFi & Enhanced Broadband Geelong Pilot	365	1,500	1,135	311.0%
Other	695	-	(695)	(100.0%)
<b>Total non-recurrent grants</b>	<b>19,494</b>	<b>7,845</b>	<b>(11,649)</b>	<b>(59.8%)</b>
<b>Total capital grants</b>	<b>22,039</b>	<b>10,473</b>	<b>(11,566)</b>	<b>(52.5%)</b>
<b>Total Grants</b>	<b>79,332</b>	<b>72,215</b>	<b>(7,117)</b>	<b>(9.0%)</b>

Financial Assistance Grants	\$10m grant was paid early in 2019-20, that impacted the 2020-21 forecast income
COVID-19 Support	\$8m received for Working For Victoria in 2020-21, as a special COVID-19 recovery to support jobs.
Roads	\$3.6m for Safe Travel in Local Streets 2019-20 in 2020-21.
Recreation	The 2020-21 forecast contains some large project funding components: Polworth Pavilion and West Oval - Pavilion Construction (\$3.7m), Sports Lighting Upgrade Program (\$2m), Herne Hill Reserve Pavilion Construction (\$1.3m)

#### 4.1.5 Contributions

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Monetary	34,471	29,412	(5,059)	(14.7%)
Non-monetary	80,000	80,000	-	0.0%
<b>Total contributions</b>	<b>114,471</b>	<b>109,412</b>	<b>- 5,059</b>	<b>(4.4%)</b>

Monetary	A large amount of development activity in Armstrong Creek in 2020/21 has to lead a high amount of developer contributions this year.
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#### 4.1.6 Other income

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Interest	792	1,225	433	54.6%
Retail Sales	666	1,420	755	113.3%
Other	3,492	2,794	(698)	(20.0%)
<b>Total other income</b>	<b>4,950</b>	<b>5,439</b>	<b>489</b>	<b>9.9%</b>

Retail Sales	Anticipating normal trading conditions following COVID-19 adjusted actual income.
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#### 4.1.7 Employee costs

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Wages and salaries	152,875	162,114	9,239	6.0%
WorkCover	2,664	2,758	94	3.5%
Superannuation	14,656	15,542	886	6.0%
Casual Staff / Supplementary Labour	2,187	1,996	(191)	(8.7%)
Fringe Benefits Tax	563	478	(85)	(15.0%)
Other	906	500	(406)	(44.8%)
<b>Total employee costs</b>	<b>173,851</b>	<b>183,388</b>	<b>9,537</b>	<b>5.5%</b>

##### Wages and salaries

Increased employee costs due to requirements to support service growth, cultural initiatives and salary inflation. COVID-19 impacts from closed services and Working for Vic Fund has lowered employee costs in 2020-21 financial year.

#### 4.1.8 Materials and services

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Materials	7,731	8,590	859	11.1%
Contract Payments/Internal costs	42,286	46,543	4,258	10.1%
Building maintenance	4,028	4,818	790	19.6%
Plant/Equipment/Vehicle Costs	7,417	9,312	1,895	25.5%
Utilities	10,306	10,558	252	2.4%
Office Administration	3,666	4,887	1,221	33.3%
Information Technology	3,487	4,797	1,309	37.6%
Insurance	2,454	3,154	701	28.6%
Levies	5,940	8,872	2,933	49.4%
Geelong Regional Library Corporation	11,046	11,261	215	2.0%
Consultants	11,009.46	9,725.74	(1,284)	(11.7%)
<b>Total materials and services</b>	<b>109,371</b>	<b>122,518</b>	<b>13,148</b>	<b>12.0%</b>

##### Levies

EPA landfill levy is expected to increase \$40/tonne from 1 July 2021.

##### Information Technology

Investment in ICT strategy projects, including investment in the digital modernisation project.

##### Plant/Equipment/Vehicle Costs

Investment in equipment and plant, including increased funding for street light repairs.

#### 4.1.9 Depreciation

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Property	13,070	13,331	261	2.0%
Plant & equipment	6,887	8,634	1,747	25.4%
Infrastructure	49,928	51,288	1,360	2.7%
<b>Total depreciation</b>	<b>69,885</b>	<b>73,253</b>	<b>3,368</b>	<b>4.8%</b>

Additional depreciation on completion of new assets including community facilities and increased IT capital expenditure largely due to the investment in key financial and payroll systems as part of the digital modernisation project.

#### 4.1.10 Amortisation - Intangible assets

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Intangible assets	387	387	-	0.0%
<b>Total amortisation - intangible assets</b>	<b>387</b>	<b>387</b>	<b>-</b>	<b>0.0%</b>

#### 4.1.11 Amortisation - Right of use assets

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Right of use assets	3,193	2,647	(546)	(17.1%)
<b>Total amortisation - right of use assets</b>	<b>3,193</b>	<b>2,647</b>	<b>(546)</b>	<b>(17.1%)</b>

#### 4.1.12 Other expenses

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Other	2,591	2,589	(2)	(0.1%)
Waste disposal & recycling	12,164	14,781	2,617	21.5%
Operating lease rentals	1,343	1,797	454	33.8%
Marketing, promotion & advertising	1,810	1,511	(299)	(16.5%)
Memberships and subscriptions	408	556	148	36.3%
Licences, fees and permits	577	691	114	19.8%
Events and functions	676	1,259	583	86.2%
Councillor allowances	415	445	30	7.2%
Grants	4,128	2,288	(1,839)	(44.6%)
Contributions	4,131	4,980	848	20.5%
Audit	234	333	99	42.0%
<b>Total other expenses</b>	<b>28,476</b>	<b>31,228</b>	<b>2,752</b>	<b>9.7%</b>

#### Waste disposal

Forecast figure includes a \$10 per tonne EPA Levy that was not realised in January 2021. Offset by a change in operations to send waste to the Drysdale landfill instead of the Wyndham landfill. 2021-22 budget also includes a \$40 EPA levy increase.

Memberships and subscriptions	Increase in digital, information and technology subscriptions and a reallocation of contractor expenditure to subscriptions.
Events and functions	Minimal events in 2020-21 due to COVID-19, return to pre-COVID-19 status in 2021-22.
Grants	Additional \$1.2m COVID-19 related grants and a \$1m non-recurrent grant for the Geelong Food Relief Centre in 2020-21, not required in 2021-22.
Contributions	Increase in 2021-22 for major event funding including the Australian International Airshow. Also increase Environmental sustainability contributions for 2021-22.
Audit	Additional expenditure in 2021-22 for Drysdale landfill operations audit services and other internal audit programs.

## 4.2 Balance Sheet

### 4.2.1 Assets

Property, infrastructure, plant and equipment

Increased due to the level of internal capital expenditure plus an increase in subdivision

### 4.2.2 Liabilities

Interest-bearing liabilities

Increased due to Loans for Capital projects to be drawn down during the 2021-22 year.

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast 2020-21 \$	Budget 2021-22 \$	2022-23 \$	Projections 2023-24 \$	2024-25 \$
Amount borrowed as at 30 June of the prior year	82,608	117,429	186,579	218,378	239,477
Amount proposed to be borrowed	45,000	82,298	50,039	42,553	14,934
Amount projected to be redeemed	(10,179)	(13,148)	(18,240)	(21,454)	(22,409)
<b>Amount of borrowings as at 30 June</b>	<b>117,429</b>	<b>186,579</b>	<b>218,378</b>	<b>239,477</b>	<b>232,002</b>

The capital program of the City in 2021-22 is the largest program to date. Increased borrowings will assist in funding this program. Additional borrowings in 2021-22 of \$82.3m consist of \$60.0m for new projects items, including developer contribution projects and to funding to complete the Civic precinct, with a further \$22.3m being carried over from prior years.

### 4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast 2020-21 \$	Budget 2021-22 \$
<b>Right-of-use assets</b>		
Property	3,101	494
Vehicles	18	8
Other, etc.	-	-
<b>Total right-of-use assets</b>	<b>3,119</b>	<b>501</b>
<b>Lease liabilities</b>		
<b>Current lease liabilities</b>		
Land and buildings	2,762	218
Plant and equipment	11	7
Other, etc.	-	-
<b>Total current lease liabilities</b>	<b>2,772</b>	<b>226</b>
<b>Non-current lease liabilities</b>		
Land and buildings	511	292
Plant and equipment	8	1
Other, etc.	-	-
<b>Total non-current lease liabilities</b>	<b>518</b>	<b>293</b>
<b>Total lease liabilities</b>	<b>3,290</b>	<b>519</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 3%.



## 4.3 Statement of changes in Equity

### 4.3.1 Reserves

Small increase in the 2020-21 year due to increased Developer Contribution receipts being transferred into the reserve account.

### 4.3.2 Equity

Major increase is as a result of the surplus, largely driven by non-monetary contributions.

## 4.4 Statement of Cash Flows

### 4.4.1 Net cash flows provided by/used in operating activities

Rates and charges	Increase in expected revenue due to growth within the municipality and a 1.5% average rate increase.
User Fees	Reduction in 2020-21 due to the impact of the COVID-19 pandemic, notably regarding the closure of leisure centres and lower car parking fees and utilisation.
Employee Costs	Increased employee costs due to requirements to support service growth, cultural initiatives and salary and superannuation inflation.

### 4.4.2 Net cash flows provided by/used in investing activities

Payments for property, infrastructure, plant and equipment	Increased expenditure in 2021-22 due to higher developer contribution projects, asset renewal and other community related initiatives and carried over projects not completed in 2020-21.
Proceeds from sale of property, infrastructure, plant and equipment	Increased asset sales budgeted in 2021-22, which will assist with the funding of the capital program.

### 4.4.3 Net cash flows provided by/used in financing activities

Proceeds from borrowings	Increased loan borrowings to be drawn down during the year to fund capital projects.
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## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	Forecast 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	72,244	102,554	30,310	42.0%
Plant and equipment	20,643	12,867	(7,776)	(37.7%)
Infrastructure	100,338	82,835	(17,503)	(17.4%)
<b>Total (before carryover)</b>	<b>193,225</b>	<b>198,256</b>	<b>5,031</b>	<b>2.6%</b>
Carryover from prior year	-	22,282	22,282	100.0%
Carryover to next year	(22,282)	(24,229)	(1,947)	8.7%
<b>Total</b>	<b>170,943</b>	<b>196,309</b>	<b>25,366</b>	<b>14.8%</b>

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	102,554	97,220	3,536	1,798	1,865	6,633	45,362	48,694
Plant and equipment	12,867	4,862	7,958	47	1,500	-	8,167	3,200
Infrastructure	82,835	45,993	28,080	8,762	7,108	22,779	22,544	30,404
<b>Total (before carryover)</b>	<b>198,256</b>	<b>148,076</b>	<b>39,574</b>	<b>10,606</b>	<b>10,473</b>	<b>29,412</b>	<b>76,073</b>	<b>82,298</b>
Carryover from prior year	22,282	20,937	435	910	-	-	22,282	-
Carryover to next year	(24,229)	(18,096)	(4,836)	(1,296)	-	-	(24,229)	-
<b>Total</b>	<b>196,309</b>	<b>150,916</b>	<b>35,172</b>	<b>10,220</b>	<b>10,473</b>	<b>29,412</b>	<b>74,127</b>	<b>82,298</b>

The 2021-22 program of \$198.3m is detailed in Appendix 2. The program highlights the significant allocation of funds to new assets relative to renewal and upgrade. The capital works to be carried over from 2020-21 total \$22.3m and is summarised below in table 4.5.3.

#### 4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>								
Buildings	63,020	57,887	3,435	1,698	25	-	32,245	30,750
Community Facilities	10,590	10,388	102	100	1,840	6,633	41	2,076
Land	28,945	28,945	-	-	-	-	13,077	15,868
<b>TOTAL PROPERTY</b>	<b>102,554</b>	<b>97,220</b>	<b>3,536</b>	<b>1,798</b>	<b>1,865</b>	<b>6,633</b>	<b>45,362</b>	<b>48,694</b>
<b>PLANT AND EQUIPMENT</b>								
Fleet	6,727	410	6,317	-	-	-	6,727	-
Minor Plant and Equipment	245	130	69	47	-	-	245	-
Computers and Telecommunications	5,895	4,322	1,572	-	1,500	-	1,195	3,200
<b>TOTAL PLANT AND</b>	<b>12,867</b>	<b>4,862</b>	<b>7,958</b>	<b>47</b>	<b>1,500</b>	<b>-</b>	<b>8,167</b>	<b>3,200</b>
<b>INFRASTRUCTURE</b>								
Parks and Leisure	28,103	18,567	2,543	6,992	1,950	12,409	836	12,908
Roads	23,064	5,418	17,361	286	2,658	6,623	4,719	9,065
Drainage	6,155	3,582	2,573	-	-	2,320	2,623	1,212
Footpaths and Bikepaths	8,508	5,459	2,988	61	2,500	1,428	2,669	1,911
Kerb and Channel	2,425	85	2,340	-	-	-	2,425	-
Waste Management	1,152	1,152	-	-	-	-	1,152	-
Streetscapes	7,931	6,408	100	1,423	-	-	2,623	5,308
Other	5,497	5,322	175	-	-	-	5,497	-
<b>TOTAL INFRASTRUCTURE</b>	<b>82,835</b>	<b>45,993</b>	<b>28,080</b>	<b>8,762</b>	<b>7,108</b>	<b>22,779</b>	<b>22,544</b>	<b>30,404</b>
<b>TOTAL NEW CAPITAL WORKS</b>	<b>198,256</b>	<b>148,076</b>	<b>39,574</b>	<b>10,606</b>	<b>10,473</b>	<b>29,412</b>	<b>76,073</b>	<b>82,298</b>

#### 4.5.3 Works carried forward from the 2020-21 year

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>								
Buildings	0	0	0	0	-	-	-	-
Community Facilities	2,270	2,205	25	40	-	-	2,270	-
Land	4,200	4,200	-	-	-	-	4,200	-
<b>TOTAL PROPERTY</b>	<b>6,470</b>	<b>6,405</b>	<b>25</b>	<b>40</b>	<b>-</b>	<b>-</b>	<b>6,470</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>								
Fleet	-	-	-	-	-	-	-	-
Minor Plant and Equipment	-	-	-	-	-	-	-	-
Computers and Telecommunications	200	200	-	-	-	-	200	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>200</b>	<b>-</b>
<b>INFRASTRUCTURE</b>								
Parks and Leisure	5,312	4,632	60	620	-	-	5,312	-
Roads	1,850	1,850	-	-	-	-	1,850	-
Drainage	4,950	4,950	-	-	-	-	4,950	-
Footpaths and Bikepaths	3,050	2,800	250	-	-	-	3,050	-
Kerb and Channel	-	-	-	-	-	-	-	-
Waste Management	200	100	100	-	-	-	200	-
Streetscapes	250	-	-	250	-	-	250	-
Other	-	-	-	-	-	-	-	-
<b>TOTAL INFRASTRUCTURE</b>	<b>15,612</b>	<b>14,332</b>	<b>410</b>	<b>870</b>	<b>-</b>	<b>-</b>	<b>15,612</b>	<b>-</b>
<b>TOTAL CARRIED FORWARD CAPITAL WORKS 2020-21</b>	<b>22,282</b>	<b>20,937</b>	<b>435</b>	<b>910</b>	<b>-</b>	<b>-</b>	<b>22,282</b>	<b>-</b>

**Summary of Planned Capital Works Expenditure**  
**For the four years ended 30 June 2025**

2022-23	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Buildings	31,505	23,069	4,810	3,626	31,505	26	0	29,279	2,200
Community Facilities	43,170	42,107	104	960	43,170	1,125	28,105	1,540	12,400
Land	879	879	0	0	879	0	0	879	0
<b>Total Property</b>	<b>75,554</b>	<b>66,054</b>	<b>4,914</b>	<b>4,586</b>	<b>75,554</b>	<b>1,151</b>	<b>28,105</b>	<b>31,698</b>	<b>14,600</b>
<b>Plant and Equipment</b>									
Fleet	5,110	0	5,110	0	5,110	0	0	5,110	0
Minor Plant and Equipment	250	133	70	48	250	0	0	250	0
Computers and Telecommunications	2,730	1,127	1,604	0	2,730	0	0	2,730	0
<b>Total Plant and Equipment</b>	<b>8,091</b>	<b>1,259</b>	<b>6,784</b>	<b>48</b>	<b>8,091</b>	<b>0</b>	<b>0</b>	<b>8,091</b>	<b>0</b>
<b>Infrastructure</b>									
Parks and Leisure	42,609	30,448	3,836	8,325	42,609	15,026	360	3,082	24,140
Roads	29,778	8,630	18,577	2,571	29,778	2,151	2,830	22,470	2,327
Drainage	13,448	9,518	3,931	0	13,448	0	4,580	6,498	2,370
Footpaths and Bikepaths	9,589	6,541	3,048	0	9,589	610	1,436	4,498	3,045
Kerb and Channel	3,137	750	2,387	0	3,137	0	0	3,137	0
Waste Management	638	638	0	0	638	0	0	638	0
Streetscapes	5,659	5,557	102	0	5,659	0	0	2,102	3,557
Other	5,363	5,185	179	0	5,363	0	0	5,363	0
Net Carryover	(11,705)	(11,705)	0	0	(11,705)	0	0	(11,705)	0
<b>Total Infrastructure</b>	<b>98,515</b>	<b>55,560</b>	<b>32,059</b>	<b>10,896</b>	<b>98,515</b>	<b>17,787</b>	<b>9,206</b>	<b>36,083</b>	<b>35,439</b>
<b>Total Capital Works Expenditure</b>	<b>182,160</b>	<b>122,874</b>	<b>43,756</b>	<b>15,529</b>	<b>182,160</b>	<b>18,937</b>	<b>37,311</b>	<b>75,872</b>	<b>50,039</b>

2023-24	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Buildings	10,711	70	6,186	4,454	10,711	26	0	7,685	3,000
Community Facilities	34,266	33,661	106	500	34,266	0	18,016	500	15,750
Land	18,148	18,148	0	0	18,148	0	0	18,148	0
<b>Total Property</b>	<b>63,125</b>	<b>51,879</b>	<b>6,292</b>	<b>4,954</b>	<b>63,125</b>	<b>26</b>	<b>18,016</b>	<b>26,333</b>	<b>18,750</b>
<b>Plant and Equipment</b>									
Fleet	5,212	0	5,212	0	5,212	0	0	5,212	0
Minor Plant and Equipment	255	135	71	49	255	0	0	255	0
Computers and Telecommunications	2,767	1,131	1,636	0	2,767	0	0	2,767	0
<b>Total Plant and Equipment</b>	<b>8,234</b>	<b>1,267</b>	<b>6,919</b>	<b>49</b>	<b>8,234</b>	<b>0</b>	<b>0</b>	<b>8,234</b>	<b>0</b>
<b>Infrastructure</b>									
Parks and Leisure	18,970	7,806	5,089	6,075	18,970	4,250	576	2,769	11,375
Roads	28,213	8,082	19,631	500	28,213	2,140	1,920	21,985	2,167
Drainage	14,786	9,433	5,353	0	14,786	0	5,566	5,384	3,836
Footpaths and Bikepaths	10,816	7,707	3,109	0	10,816	622	1,361	2,407	6,425
Kerb and Channel	2,435	0	2,435	0	2,435	0	0	2,435	0
Waste Management	6,651	651	6,000	0	6,651	0	0	6,651	0
Streetscapes	754	150	104	500	754	0	0	754	0
Other	5,430	5,248	182	0	5,430	0	0	5,430	0
Net Carryover	8,949	8,949	0	0	8,949	0	0	8,949	0
<b>Total Infrastructure</b>	<b>97,003</b>	<b>48,026</b>	<b>41,902</b>	<b>7,075</b>	<b>97,003</b>	<b>7,012</b>	<b>9,424</b>	<b>56,764</b>	<b>23,803</b>
<b>Total Capital Works Expenditure</b>	<b>168,363</b>	<b>101,171</b>	<b>55,114</b>	<b>12,078</b>	<b>168,363</b>	<b>7,038</b>	<b>27,440</b>	<b>91,332</b>	<b>42,553</b>

2024-25	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>									
Buildings	12,118	72	7,563	4,483	12,118	27	0	9,092	3,000
Community Facilities	30,269	25,128	108	5,034	30,269	0	20,999	5,033	4,237
Land	399	399	0	0	399	0	0	399	0
<b>Total Property</b>	<b>42,787</b>	<b>25,599</b>	<b>7,671</b>	<b>9,517</b>	<b>42,787</b>	<b>27</b>	<b>20,999</b>	<b>14,524</b>	<b>7,237</b>
<b>Plant and Equipment</b>									
Fleet	5,316	0	5,316	0	5,316	0	0	5,316	0
Minor Plant and Equipment	260	138	73	50	260	0	0	260	0
Computers and Telecommunications	1,904	236	1,668	0	1,904	0	0	1,904	0
<b>Total Plant and Equipment</b>	<b>7,481</b>	<b>374</b>	<b>7,058</b>	<b>50</b>	<b>7,481</b>	<b>0</b>	<b>0</b>	<b>7,481</b>	<b>0</b>
<b>Infrastructure</b>									
Parks and Leisure	24,070	16,527	6,243	1,300	24,070	0	14,045	3,513	6,511
Roads	23,986	5,095	18,391	500	23,986	2,729	1,395	18,821	1,042
Drainage	10,286	3,637	6,649	0	10,286	0	898	9,387	0
Footpaths and Bikepaths	12,333	9,162	3,171	0	12,333	3,635	489	8,066	143
Kerb and Channel	2,483	0	2,483	0	2,483	0	0	2,483	0
Waste Management	4,414	664	3,750	0	4,414	0	0	4,414	0
Streetscapes	106	0	106	0	106	0	0	106	0
Other	5,499	5,313	186	0	5,499	0	0	5,499	0
Net Carryover	6,755	6,756	0	0	6,756	0	0	6,756	0
<b>Total Infrastructure</b>	<b>89,932</b>	<b>47,153</b>	<b>40,979</b>	<b>1,800</b>	<b>89,932</b>	<b>6,364</b>	<b>16,827</b>	<b>59,045</b>	<b>7,696</b>
<b>Total Capital Works Expenditure</b>	<b>140,200</b>	<b>73,126</b>	<b>55,708</b>	<b>11,367</b>	<b>140,200</b>	<b>6,390</b>	<b>37,826</b>	<b>81,050</b>	<b>14,934</b>





# FINANCIAL PERFORMANCE INDICATORS

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator / Measure Measure	Notes	Actual	Forecast	Budget	Projections			Trend
		2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	+/-
Operating position								
Adjusted underlying result								
Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-6.1%	-4.1%	2.3%	3.6%	0.4%	0.3%	o
Liquidity								
Working Capital								
Current assets/current liabilities	2	112.8%	97.4%	113.2%	130.9%	121.3%	113.6%	o
Unrestricted cash								
Unrestricted cash/current liabilities	3	70.2%	50.9%	61.6%	80.5%	71.3%	63.3%	o
Obligations								
Indebtedness								
Non-current liabilities / own source revenue		30.3%	37.2%	51.3%	56.6%	59.7%	54.2%	+
Loans and borrowings								
Interest bearing loans and borrowings / rate revenue	4	34.3%	46.1%	69.5%	77.1%	80.2%	73.9%	+
Interest and principal repayments on interest bearing loans and borrowings / rate revenue		4.9%	5.1%	6.3%	8.3%	9.2%	9.0%	+
Asset renewal								
Asset renewal and upgrade expense / Asset depreciation	5	62.1%	57.3%	65.7%	73.0%	78.2%	74.1%	o
Stability								
Rates concentration								
Rate revenue / adjusted underlying revenue	6	64.0%	67.4%	60.2%	61.3%	64.2%	66.5%	o
Rates effort								
Rate revenue / CIV of rateable properties in the municipality		0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	o
Efficiency								
Expenditure level		\$3,153	\$3,089	\$3,183	\$3,168	\$3,229	\$3,292	+
Total expenses/ no. of property assessments								
Revenue level		\$1,618	\$1,671	\$1,730	\$1,824	\$1,861	\$1,900	+
Total rate revenue / no. of property assessments								

### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

### Notes to indicators

**1. Adjusted underlying result**

Changing recurrent surplus whilst underlying revenue continues to increase. The City will return to surplus from 2022-23.

**2. Working Capital**

Increase in current liabilities balance due to drawing down of loans in 2021-22 and future years offset by stable cash balances.

**3. Unrestricted Cash**

Increase in draw down of loans in 2021-22 increases the current liabilities balance.

**4. Debt compared to rates**

Increase in loan borrowings in 2021-22 and future years is greater than the increase in rates revenue in 2021-22 but is offset thereafter.

**5. Asset renewal**

Expenditure on renewal projects is increasing, however depreciation expense is also rising due to the growth in the asset base.

**6. Rates concentration**

No material variation.

## APPENDICES

Appendix 1	Budgeted Income Statement
Appendix 2	2021-22 Capital Project Listing by Asset Category
Appendix 3	2021-22 Non Capital Projects – New and Increased Initiatives
Appendix 4	Community Investment & Support Fund 2021-22
Appendix 5	Fees and Charges Summary
Appendix 6	2021-22 Fees and Charges Listing
Appendix 7	Glossary



## BUDGETED INCOME STATEMENT

	Budget 2020-21 \$'000	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Projections		
				2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
<b>RECURRENT INCOME</b>						
Rates and Charges	254,042	254,819	268,414	283,072	298,677	313,794
Government Grants	45,907	57,293	61,742	63,438	64,707	66,001
User Charges	50,943	38,057	57,979	64,189	65,092	66,394
Other Fees and Charges	15,877	13,286	15,759	16,121	16,492	16,872
Sundry Income	4,236	5,481	5,371	5,478	5,588	5,699
Interest Investments	1,400	609	1,225	1,556	1,631	1,482
<b>Total Recurrent Income</b>	<b>372,405</b>	<b>369,545</b>	<b>410,490</b>	<b>433,855</b>	<b>452,187</b>	<b>470,242</b>
<b>RECURRENT EXPENDITURE</b>						
<b>Employee Related</b>						
Salaries	169,903	170,624	180,152	184,266	191,125	200,022
Workcover	2,724	2,664	2,758	2,841	2,926	3,014
	172,627	173,288	182,910	187,106	194,051	203,036
<b>Goods and Services</b>						
General Works - Materials	7,734	8,066	8,590	8,762	8,937	9,116
General Works - Plant, Vehicle Costs	8,609	7,731	9,312	9,498	9,688	9,882
General Works - External Services	103,050	96,625	107,145	106,121	112,813	118,728
Administration	11,246	8,506	11,609	11,241	11,466	11,696
Interest Expense	3,336	2,915	3,876	5,183	5,891	5,995
Professional Services	8,278	8,894	9,724	9,918	10,117	10,319
Utilities	12,232	9,796	10,559	9,570	9,762	9,957
Efficiency Dividend	(2,400)	0	(1,600)	0	0	0
	152,085	142,533	159,215	160,294	168,674	175,692
Depreciation	72,263	73,465	76,287	82,101	86,206	90,517
(Gain)/Loss on Sale of Plant & Equipment	59	(63)	(24)	(222)	(205)	(236)
<b>Total Recurrent Expenditure</b>	<b>397,034</b>	<b>389,223</b>	<b>418,388</b>	<b>429,279</b>	<b>448,726</b>	<b>469,008</b>
<b>Recurrent Surplus / (Deficit)</b>	<b>(24,629)</b>	<b>(19,678)</b>	<b>(7,898)</b>	<b>4,576</b>	<b>3,460</b>	<b>1,234</b>
<b>NON-RECURRENT INCOME</b>						
Capital Grants and Income	16,801	24,758	10,525	20,990	9,132	8,526
Developer Cash Contributions	14,510	34,333	29,360	37,258	27,386	37,771
Gain / (Loss) on Sale of Property	9,495	4,231	18,438	12,226	(1,546)	0
Recognition of Infrastructure	75,000	80,000	80,000	90,000	90,000	90,000
<b>Total Non-Recurrent Income</b>	<b>115,805</b>	<b>143,322</b>	<b>138,323</b>	<b>160,474</b>	<b>124,972</b>	<b>136,297</b>
<b>NON-RECURRENT EXPENDITURE</b>						
Loss on Disposal of Infrastructure	5,570	5,570	6,080	3,500	3,500	3,500
Non Council Assets/Prior Yr Adj	0	3,663	0	0	0	0
<b>Total Non-Recurrent Expenditure</b>	<b>5,570</b>	<b>9,233</b>	<b>6,080</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>
<b>Non-Recurrent Surplus / (Deficit)</b>	<b>110,235</b>	<b>134,089</b>	<b>132,243</b>	<b>156,974</b>	<b>121,472</b>	<b>132,797</b>
<b>NET SURPLUS / (DEFICIT)</b>	<b>85,606</b>	<b>114,411</b>	<b>124,345</b>	<b>161,550</b>	<b>124,932</b>	<b>134,031</b>



## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
<b>Building Design - Core Program</b>	Emergency design requirements for safety and emerging priorities, and specifications for sports floodlighting.	22,838	-	22,838	23,294	23,760	24,235
<b>Building Renewals - Core Program</b>	Annual building renewals fund. Includes funding for Council Assets; new roof replacements and switchboard upgrades.	2,101,519	-	2,101,519	2,143,549	2,186,420	2,230,149
<b>Buildings</b>	Asset renewal core program	1,333,334	-	1,333,334	2,666,667	4,000,000	5,333,334
<b>Capital Projects Design - Core Program</b>	Design work on capital projects.	44,660	-	44,660	45,553	46,464	47,394
<b>Children Services Facilities Upgrades - Core Program</b>	Upgrade of children's service facilities including childcare centres, kindergartens and occasional care venues to ensure compliance with children service regulations and continuation of service delivery.	411,075	-	411,075	419,297	427,682	436,236
<b>Civic Accommodation Project</b>	Construction of the City's new civic precinct	54,200,000	-	54,200,000	-	-	-
<b>Community Halls Upgrade - Core Program</b>	Upgrades to major halls to maintain a standard of venue delivery.	222,285	-	222,285	226,731	231,265	235,891
<b>Convention &amp; Exhibition Centre - Public Realm</b>	Contribution to the external urban space that will be publicly accessible around the site of the proposed Geelong Convention and Exhibition Centre. Funding for the Geelong Convention and Exhibition Centre has been included in a landmark City Deal which includes commitments from the Federal Government, Victorian Government and the City of Greater Geelong.	3,000,000	-	3,000,000	-	-	-
<b>Cultural Venues</b>	Develop business cases and design for the Geelong Art Gallery, National Wool Museum and Potato Shed.	300,000	-	300,000	200,000	-	-
<b>Disability Access - Core Program</b>	Identification and completion of works, designs, plans and estimates of community facilities to enable equal accessibility to people with disabilities.	345,100	-	345,100	352,002	359,042	366,223
<b>Emergency Messaging System</b>	Retrofit emergency messaging system in seven child care facilities to maintain staff and child safety.	460,000	-	460,000	-	-	-
<b>Milton St, Bell Park Public Toilet</b>	Construction of public toilet at Milton Street shopping precinct.	160,000	-	160,000	-	-	-
<b>Northern Aquatic and Community Hub (Northern Arc)</b>	Construction of the Northern Aquatic and Community Hub development. This follows on from the concept and schematic design phase. Both of these phases will be combined under the one contract with the option of the second phase being activated on approval. This process will allow Council the flexibility to activate the detailed design phase, should we attract the required external funding. Total project is expected to be \$61m with funding support from the State and Federal government. \$23m is the expected contribution by Council.	-	-	-	23,000,000	-	-
<b>Office Alteration / Improvements - Core Program</b>	Minor office alterations and improvements.	87,351	-	87,351	89,098	90,880	92,697
<b>Osborne House Remedial Works</b>	Remediation works to bring the building to an occupiable state.	-	-	-	2,000,000	3,000,000	3,000,000
<b>Potato Shed Facility Renewal - Core Program</b>	Ongoing funding as part of agreement between the City, Bellarine Secondary College and Catholic Regional College for critical facility maintenance and improvement.	68,000	25,091	42,909	43,767	44,643	45,536

## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
<b>Toilet Block Renewal / Replacement - Core Program</b>	Public toilet refurbishments	263,900	-	263,900	269,178	274,562	280,053
<b>Total Buildings</b>		<b>63,020,061</b>	<b>25,091</b>	<b>62,994,971</b>	<b>31,479,136</b>	<b>10,684,719</b>	<b>12,091,747</b>
<b>Armstrong Creek East Precinct - LAC active open space reserve - community pavilion</b>	DCP funded project required to design and construct the Armstrong Creek East Precinct Local Activity Centre Community Sports Pavilion.	-	-	-	-	120,138	1,596,113
<b>Armstrong Creek East Precinct Local Activity Centre - Community complex construction</b>	Armstrong Creek East Precinct Local Activity Centre - Design and construction of a new Hub including early years and community spaces.	-	-	-	100,000	927,242	4,622,588
<b>Armstrong Creek Town Centre Library &amp; Learning Hub Design</b>	Planning and construction of a library and learning hub in the Armstrong Creek Town Centre. (CI_CF_1)	225,000	-	225,000	14,000,000	5,850,000	100,000
<b>Armstrong Creek West Community Hub - Design and Construction</b>	Armstrong Creek West Community Hub - Design and construction of a new Hub including a kindergarten, MCH and community spaces.	4,000,000	900,000	3,100,000	7,106,000	-	-
<b>Armstrong Creek West Precinct - Neighbourhood Activity Centre Active Open Space - Community Pavilion (Northern)</b>	DCP funded project required to design and construct the Armstrong Creek West Neighbourhood Activity Centre Community Sports Pavilion (CI-OS-2)	-	-	-	-	50,000	324,254
<b>Barwon Heads Arts &amp; Community Hub</b>	Design and construction of the Barwon Heads Arts & Community Hub. 2018 State Election commitment with funding through Regional Development Victoria - Regional Jobs & Infrastructure Fund.	940,000	940,000	-	-	-	-
<b>Bell Park / Bell Post Hill Enhanced Early Years and Community Hub</b>	Design and construction for an early years and community hub to integrate and co-locate existing services including Bell Park Hill and Bell Park Kindergarten and Maternal Child Health centres including flexible community space. Land was acquired in the 2019-20 financial year. Construction expected to commence in 2023-24.	100,000	-	100,000	400,000	3,750,000	3,750,000
<b>Bloinks Reserve Master Plan</b>	Development of the Bloinks Reserve Master Plan, Detailed design and delivery of reserve. DI_OS_07 - LAC active open space reserve - playing fields and bowling greens.	200,000	-	200,000	350,000	3,478,706	3,478,706
<b>Chilwell Library</b>	Concept plans to be completed in 2021-22 for community hub, meeting rooms and toilets at Chilwell Library.	100,000	-	100,000	900,000	-	-
<b>Community Complex - LAC - Construction</b>	Armstrong Creek West Precinct. Design and construction of a new Hub including early years and community spaces.	-	-	-	-	100,000	5,039,235
<b>Community Complex - Neighbourhood Activity Centre - Construction</b>	Armstrong Creek - Horseshoe Bend Precinct Neighbourhood Activity Centre. Design and construction of a new hub including early years and community spaces.	-	-	-	60,000	500,000	5,033,524
<b>Concrete Core Replacement Program</b>	The Concrete/Concourse Core Replacement Program is an annual planned replacement program that is essential to the leisure and aquatic centre operations. The program addresses the ageing infrastructure of the concrete and concourse surfaces at the leisure and aquatic centres.	101,500	-	101,500	103,530	105,601	107,713
<b>Drysdale Library</b>	Construction of a new library in Drysdale.	3,128,000	-	3,128,000	5,428,000	100,000	-
<b>Eastern Multipurpose Community Centre - Construction</b>	Lara West - Eastern Child and Community Centre Design & Construction, including early years and community spaces.	50,000	-	50,000	500,000	4,917,672	4,917,672
<b>Eversley Street Community Facility Redevelopment Project</b>	Redevelopment of the Eversley Street community facility from an early year's site to a multipurpose community hub.	750,000	-	750,000	-	-	-
<b>Jetty Road Children's &amp; Community Hub</b>	Design and development of the Jetty Road Children's and Community Centre to meet the needs of the expanding population in the Curlewis growth area. Facility to include development of an early childhood and maternal services area and neighbourhood community hub (C002 DCP - JR)	100,000	-	100,000	1,848,905	3,118,248	1,299,270



## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
Labuan Square – Norlane Renewal Project	To undertake community and stakeholder engagement and produce plans for renewal of the public spaces.	125,000	-	125,000	-	-	-
Lara Early Years Library and Community Hub - Design and Construction	DCP funded project required to design and construct the permanent Lara Regional Library to replace the existing temporary library.	620,000	-	620,000	9,248,769	9,248,729	-
Regional Livestock and Information Exchange	Project funding is subject to outcomes of feasibility study.	150,000	-	150,000	2,000,000	2,000,000	-
<b>Total Community Facilities</b>		<b>10,589,500</b>	<b>1,840,000</b>	<b>8,749,500</b>	<b>42,045,204</b>	<b>34,266,336</b>	<b>30,269,075</b>
Armstrong Creek land acquisition program	Land acquisition required to support the Armstrong Creek DCP Precincts.	28,644,629	-	28,644,629	572,886	17,836,090	80,714
New Corio / New Station Estates Voluntary Purchase Scheme	Purchase of land in the New Corio and New Station Estates Corio, being old and inappropriate subdivisions comprising total of 847 small lots.	300,000	-	300,000	306,000	312,120	318,362
<b>Total Land</b>		<b>28,944,629</b>	<b>-</b>	<b>28,944,629</b>	<b>878,886</b>	<b>18,148,210</b>	<b>399,076</b>
<b>TOTAL PROPERTY</b>		<b>102,554,190</b>	<b>1,865,091</b>	<b>100,689,099</b>	<b>74,403,226</b>	<b>63,099,264</b>	<b>42,759,898</b>
Dumped Rubbish Vehicle	The purchase of an operational vehicle and dedicated collection truck due to the increasing quantity of illegal dumping of material in the community.	410,000	-	410,000	-	-	-
Heavy and Dedicated Plant Replacement	Heavy and dedicated plant replacement core program.	3,962,000	-	3,962,000	2,755,000	2,810,100	2,866,302
Light Fleet	Light fleet replacement core program.	2,355,000	-	2,355,000	2,355,000	2,402,100	2,450,142
<b>Total Fleet</b>		<b>6,727,000</b>	<b>-</b>	<b>6,727,000</b>	<b>5,110,000</b>	<b>5,212,200</b>	<b>5,316,444</b>
Furniture Replacement	Furniture and equipment replacement.	46,690	-	46,690	47,624	48,576	49,548
Minor Plant & Equipment - Replacements	Minor plant and equipment replacement	68,513	-	68,513	69,883	71,280	72,706
Public Art Strategy Project Delivery	To deliver on the public art strategy.	130,000	-	130,000	132,600	135,252	137,957
<b>Total Minor Plant and Equipment</b>		<b>245,203</b>	<b>-</b>	<b>245,203</b>	<b>250,107</b>	<b>255,109</b>	<b>260,211</b>
Cyber Security	Funding to establish an organisation wide information security management system and cyber security risk management framework to manage changing security identify management and information protection needs of the organisation.	400,000	-	400,000	400,000	400,000	-
Digital Modernisation	Implementation of the City's Information and Communications Technology Strategy.	3,200,000	-	3,200,000	-	-	-
IT Asset Replacement Program	IT Hardware replacement cycle for end of life IT assets	1,572,235	-	1,572,235	1,603,680	1,635,753	1,668,468
Minor IT Acquisitions Program	Core program.	222,285	-	222,285	226,731	231,265	235,891
Public Wi-Fi & Enhanced Broadband Geelong Pilot	In partnership with the State Government to support infrastructure and contractual agreements to provide scalable and sustainable technology installation and usage for the City of Greater Geelong and the community. This includes installing fibre optic cabling, Smart Nodes activations and enabling enhanced broadband/high speed internet facilities.	500,000	1,500,000	- 1,000,000	500,000	500,000	-
<b>Total Computers and Telecommunications</b>		<b>5,894,520</b>	<b>1,500,000</b>	<b>4,394,520</b>	<b>2,730,410</b>	<b>2,767,019</b>	<b>1,904,359</b>
<b>TOTAL PLANT AND EQUIPMENT</b>		<b>12,866,723</b>	<b>1,500,000</b>	<b>11,366,723</b>	<b>8,090,517</b>	<b>8,234,327</b>	<b>7,481,014</b>
Anakie Football/Netball Club	Upgrade to club social rooms and lighting repair on training netball courts.	80,000	-	80,000	2,120,000	-	-
Aquatic Play Equipment Maintenance and Upgrades	The Aquatic Play Equipment Core Renewal and Upgrade Program is an annual planned asset management program that is essential to the leisure and aquatic centre operations. The program addresses equipment renewal and upgrade of aquatic play structure at the 4 Leisure Centres and 2 outdoor pools.	121,800	-	121,800	124,236	126,721	129,255

## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
<b>Armstrong Creek Greenway Improvements</b>	Greenway improvements on Burvilles Road between Peaceful Avenue and Horseshoe Bend Road and on Paddock Road between HSB Road and Whitehaven Chase. (DI_TR_2 )	29,873	-	29,873	59,745	59,745	59,745
<b>Armstrong Creek West - Playground Equipment - Local parks (5 no.)</b>	Developer delivered works on playground equipment in the Armstrong Creek West precinct.	-	-	-	-	-	148,665
<b>Armstrong Creek West Neighbourhood - Play Fields and Bowling Greens NAC Active Open Space</b>	Design and Construction of sporting fields and supporting infrastructure (fencing, irrigation lighting, paths etc) within the Armstrong Creek West Neighbourhood Active Open Space Reserve	-	-	-	50,000	150,000	3,371,816
<b>Barwarre Road South Greenway improvement Works</b>	Greenway improvements along Barwarre Road South. (DI_TR_3)	49,754	-	49,754	49,754	49,754	49,754
<b>Corio Football / Cricket Club change rooms</b>	Shell Reserve, Corio. Change facilities upgrade - Gender neutral change facilities. Identified in SIP for Detailed design and implementation over 4years.	330,000	-	330,000	3,251,000	-	-
<b>Dog Parks</b>	Develop a series dedicated off leash and play spaces for dogs using the Fenced Dogs Park Siting, Design and Management Guidelines in Geelong West / Newtown and St Albans / Newcombe areas.	150,000	-	150,000	-	-	-
<b>Drewan Park Reinstatement of Open Space (demolition of existing dwelling)</b>	Demolish existing dwelling and complete reparation works to return to public open space, with the potential to include a playground.	150,000	-	150,000	-	-	-
<b>Drysdale Sporting Precinct Master Plan Implementation</b>	Design and construction of the Drysdale Sub-Regional Sporting Precinct Masterplan. Builds upon existing uses and to ultimately deliver on the strategic (and sustainable) vision for the Precinct.	200,000	-	200,000	250,000	750,000	5,000,000
<b>Environment Reserves Capital Improvements</b>	Core program of priority capital works as identified in adopted conservation and environment reserves management plans.	543,804	-	543,804	554,680	565,774	577,089
<b>Foreshore Reserve- Improvements</b>	Protection and rehabilitation of the foreshore reserve	-	-	-	-	-	703,577
<b>Ground Renovation Program</b>	Core program for Improvements to sports fields and grounds	233,537	-	233,537	238,208	242,972	247,832
<b>Grovedale – Burdoo Reserve Playground Upgrade</b>	Playground upgrade at Burdoo Reserve.	40,000	-	40,000	-	-	-
<b>Grovedale Football Club</b>	Funding to meet shortfall in Federal Government funding for upgrade of Grovedale Football Club Sports Pavilion. Federal Government committed \$250K (shortfall of \$60k from requested funding).	310,000	250,000	60,000	-	-	-
<b>Gymnasium Equipment Changeover</b>	The Gymnasium Equipment Core Replacement Program is part of Leisure Services rolling gymnasium asset replacement program.	695,000	-	695,000	644,000	553,000	363,000
<b>Hume Reserve, Bell Park Pavilion Replacement and gender neutral change facilities.</b>	Demolition of existing facilities and installation of new fit for purpose pavilion including gender neutral change facilities.	2,850,000	-	2,850,000	-	-	-
<b>Irrigation Asset Renewal</b>	Core renewal of irrigation-related assets that are in need of improvement.	281,400	-	281,400	287,028	292,769	298,624
<b>Landy Field</b>	Refurbishment of facilities (including pavilion upgrade).	400,000	-	400,000	4,600,000	1,000,000	-
<b>Lara Golf Club</b>	Scoping study for water sustainability and new irrigation system	225,000	-	225,000	1,000,000	1,000,000	-
<b>Lara Recreation Reserve Master Plan Stage 2 Implementation – Oval 3/Baseball Project</b>	1.Provide new Oval 3 multi-purpose building \$2,300,000 2.Reconstruct baseball field to new orientation \$220,000 3.Provide new baseball training and practice shed \$55,000 4.Seal all access roads and car parks \$250,000 5.Provide floodlighting for baseball field \$300,000 6.Remove temporary buildings currently used by baseball club \$20,000	315,000	-	315,000	2,830,000	-	-

## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
<b>Lara Recreation Reserve Masterplan Project Stage 1</b>	Implementation of the Lara Recreation Reserve Masterplan. Builds upon existing uses and to ultimately deliver on the Masterplan's strategic and sustainable vision for the precinct.	250,000	25,000	225,000	-	-	-
<b>Leisurelink 50m Pool Replacement</b>	Stage 1 of the project to provide detailed engineering design and documentation for contract procurement. The project is to replace 50m prefabricated steel 50m pool at Leisurelink with a concrete pool. The pool was identified for replacement 5 years ago within a 10 replacement plan. Implementation phase schedule for 2022-23.	6,000,000	-	6,000,000	-	-	-
<b>Leopold Football Club Masterplan / (Building Clubrooms at Estuary Estate)</b>	Upgrades to facilities at soccer field and football/cricket oval.	1,850,000	-	1,850,000	-	-	-
<b>Marshall Cricket Club - Practice facility development</b>	Development of cricket practice nets and associated facilities. (100% Grant funded).	195,000	195,000	-	-	-	-
<b>Moorpanyl Park</b>	Development of Master Plan for Moorpanyl Park North Shore.	50,000	-	50,000	150,000	450,000	-
<b>Mount Brandon - Masterplan</b>	Continued implementation of works identified in the masterplan	-	-	-	1,286,900	496,250	-
<b>Newcomb &amp; District Cricket Club &amp; Newcombe Netball Club</b>	Upgrade of facilities; Practice Wicket, Surface and shelters.	-	-	-	350,000	-	-
<b>Newcomb Football and Netball Club</b>	Grinter Reserve Masterplan, including lighting upgrade and female friendly changeroom upgrade.	925,000	-	925,000	-	-	-
<b>Northern Bellarine Aquatic Centre - Design and Construction</b>	To provide a centre that will cater for the needs of a growing Northern Bellarine community and to meet the following requirements; 50m long pool, to be outdoors, to be heated, to have a hydro-therapy section, be suitable for school students and adults, to have a meeting room, a small gym/exercise section, a rehab facility and be central to the North Bellarine.	1,500,000	-	1,500,000	2,750,000	-	-
<b>Ocean Grove - Collendina Reserve facility upgrade</b>	Provide facility upgrades to existing pavilion, including gender neutral facilities. (100% Grant funded).	50,000	50,000	-	-	-	-
<b>Ocean Grove Football and Netball Club Facilities Upgrade</b>	Upgrade of the facilities at Shell Road Reserve in Ocean Grove to increase safety and participation. Works include a lighting upgrade, creation of additional seating and shelter, additional netting behind the southern goal end and a new scoreboard.	450,000	-	450,000	-	-	-
<b>Parks and Leisure</b>	Renewal program	1,333,333	-	1,333,333	2,666,667	4,000,000	5,333,333
<b>Playground Development Program Implementation</b>	Playground development core program to bring existing playgrounds up to standard to legislative requirements and the needs of the community.	559,722	-	559,722	570,916	582,335	593,981
<b>Polworth Pavilion and West Oval - Pavilion Construction</b>	Completion of the construction of a new pavilion, including social areas and amenities. \$740k of state government funding still to be received.	100,000	740,000	- 640,000	-	-	-
<b>Portarlington Recreation Reserve Master Plan</b>	To deliver a Masterplan for the Portarlington Recreation Reserve to inform the future developments and investment at the reserve.	150,000	-	150,000	1,007,000	-	-
<b>Province Blvd playground</b>	Design and construction of playground	50,000	-	50,000	250,000	-	-
<b>Province Estate Highton - Wandana Gully Landscaping &amp; Water Treatment (#2)</b>	These works capture remediation, civil (Cholet Reserve – Green Space) and fully landscaping of higher embankments within Gully #02 including Cholet Reserve.	1,800,000	-	1,800,000	-	-	-
<b>Province Estate Highton - Wandana Gully Landscaping &amp; Water Treatment (#3)</b>	These works capture remediation and fully landscaping of higher embankments within Gully #03.	75,000	-	75,000	650,000	-	-
<b>Queens Park golf course redevelopment</b>	Upgrade of Pavilion at Queens Park golf course.	50,000	-	50,000	150,000	2,800,000	-

## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
<b>Queens Park Golf Course Safety Netting</b>	Safety nets to address the public risk of injury of errant golf balls escaping the Queens Park Driving Range.	250,000	-	250,000	-	-	-
<b>Queens Park Golf Water Irrigation</b>	The project will replace and upgrade the current aging irrigation infrastructure at Queens Park Golf Course. It will include a system expansion to include the driving range, greater playing area and 2 adjoining sports fields.	401,000	-	401,000	498,000	-	-
<b>Regional Active Open Space - Play Fields</b>	Design and Construction of sporting fields and supporting infrastructure (fencing, irrigation lighting, paths etc) within the Armstrong Creek West Regional Active Open Space Reserve.	-	-	-	-	100,000	5,881,561
<b>Regional Active Open Space (Northern) - Play Fields</b>	Design and construction of sporting fields and supporting infrastructure (fencing, irrigation lighting, paths etc) within the Horseshoe Bend Regional Active Open Space Reserve.	-	-	-	-	100,000	468,768
<b>Regional facility for soccer</b>	To be considered in future years post outcome of feasibility study.	-	-	-	-	-	-
<b>Regional Park - playground equipment</b>	Playground equipment to be provided within the Armstrong Creek East Precinct District park.	-	-	-	-	50,000	492,298
<b>Relocation of Change Rooms (Estuary Reserve to Oakdene Oval)</b>	To relocate portable change facilities and amenities from Estuary Reserve, Leopold and install at Oakdene Oval, Ocean Grove.	220,000	-	220,000	-	-	-
<b>Rippleside Playground</b>	Design and construct a new regional playground utilising universal design principles to replace the existing outdated, unsuitable facility and plan for the associated infrastructure such as path connections, accessible toilet and park infrastructure.	300,000	240,000	60,000	1,220,000	-	-
<b>South Barwon Reserve (Cricket Training Facility)</b>	A pre-commitment in anticipation of an application for a \$100k grant from Sport and Recreation Victoria (SRV). If the grant is successful, an additional \$100k will be added to both expenditure and income in the 2021-22 budget.	250,000	-	250,000	-	-	-
<b>Sparrovale Wetlands Construction DCP - HBP</b>	Construction of the Sparrovale Wetland for treatment and conveyance of stormwater flows from the Armstrong Creek Precincts (specifically Horseshoe Bend)	172,366	-	172,366	-	-	-
<b>Sparrovale Wetlands Project Implementation DCP - HBP</b>	Development of the Sparrovale Masterplan, ongoing maintenance and management of the Sparrovale Wetlands 550 hectare site.	410,000	-	410,000	350,472	350,472	350,472
<b>Sports Lighting Upgrade Program - Infrastructure Stimulus Program</b>	Government funded Community Sports Infrastructure Stimulus Program - New floodlighting at seven different reserves across the region, as follows: St Albans Recreation Reserve in Thomson, Osborne Park in North Geelong, Evans Reserve in Norlane, St Leonards Lake Reserve, Grinter Reserve in Newcomb, Winter Reserve in Belmont and Burdoo Reserve in Grovedale.	2,156,000	-	2,156,000	226,000	-	-
<b>St Helens Park</b>	Upgrades to St Helen's Reserve Rippleside to include amenity improvements, improvements to park areas, footpaths & beach.	250,000	-	250,000	-	-	-
<b>St Leonards Cricket club upgrades</b>	Pavilion, nets and ground - 'St Leonards Lake Reserve	-	-	-	350,000	1,000,000	-
<b>St Leonards Lake Reserve (Automated Irrigation)</b>	A pre-commitment in anticipation of an application for a \$100k grant from Sport and Recreation Victoria (SRV). If the grant is successful, an additional \$100k will be added to both expenditure and income in the 2021-22 budget.	100,000	-	100,000	-	-	-
<b>Thomson Reserve. Thomson Pavilion Upgrade - Gender Neutral Change Facilities</b>	Thomson Reserve, Thomson – Provide gender neutral change facilities. (100% Grant funded). Completion of construction in 2021-22.	600,000	450,000	150,000	-	-	-
<b>Tim Hill Reserve Ground Renovation</b>	Ground renovations to utilise Tim Hill Reserve to its maximum potential.	300,000	-	300,000	-	-	-

## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
Waurm Ponds Playground, Skate Park and BMX Track	Playground, Skate Park and BMX Track Upgrade and Crime Prevention Through Environmental Design (CPTED) response including better connections between site elements.	300,000	-	300,000	-	-	-
<b>Total Parks and Leisure</b>		<b>28,102,589</b>	<b>1,950,000</b>	<b>26,152,589</b>	<b>27,582,607</b>	<b>14,719,791</b>	<b>24,069,770</b>
Asphalting - Road Surfacing	Resurfacing of sealed road surfaces with asphalt to maintain a waterproof surface and ensure the long term integrity of the road pavement. Core program	6,140,000	-	6,140,000	6,262,800	6,388,056	6,515,817
Boundary Road and Baanyip Boulevard Traffic Signals and link road -	Install traffic signals at the intersection of Boundary Road and Baanyip Boulevard, realign Boundary Road to join with new signals as identified in the Armstrong Creek West Precinct Structure Plan. (DI_RO_01 - Armstrong Creek West DCP)	1,584,681	-	1,584,681	-	-	-
Bridge Upgrades - Major Renewal Works	Major renewal works on road and pedestrian bridges across municipality, core program	431,375	-	431,375	440,003	448,803	457,779
Burvilles Rd Pedestrian Access	Pedestrian access to the Lutheran school, along Surf Coast Highway	500,000	-	500,000	-	-	-
Bus Shelter Renewal	Renewal and upkeep of the regions bus shelters.	100,000	-	100,000	102,000	104,040	106,121
Capital Renewal of Civil Assets in Parks	Renewal of Civil Assets (Roads, Gravel Surfaces, Kerbs, Car Parks).	261,000	-	261,000	266,220	271,544	276,975
Carter Road Armstrong Creek Traffic Management	Wombat crossings on Carter Road Armstrong Creek.	15,000	-	15,000	135,000	-	-
City of Geelong Assets Created by Blackspot VicRoads Program	This program relates to VicRoads funded projects on council assets.	547,340	500,000	47,340	58,287	69,453	47,340
Community, Leisure & Recreation Carparks	Upgrading of existing gravel carpark to a sealed asphalt carpark. Pavement construction included in this project.	122,000	-	122,000	124,440	126,929	129,467
Design & Investigation - Traffic Management Projects - Road & Street Management	Core program for investigation and design program for projects involving traffic management treatments throughout the municipality.	93,380	-	93,380	95,248	97,153	99,096
Elizabeth St Geelong West	Traffic calming measures to be considered and subject to future budget funding if required	-	-	-	-	-	-
Federal Roads Program (Roads to Recovery)	Next stage of federally funded program for the renewal of roads and road related assets.	2,372,882	2,183,504	189,378	236,836	285,242	334,617
Gravel Resheeting	Resheeting core program for gravel roads that are in need of improvement.	1,018,045	-	1,018,045	1,038,406	1,059,174	1,080,357
Highmont Drive Traffic Management	Installation of speed humps/wombat humps on Highmont Drive Belmont.	20,000	-	20,000	67,500	-	-
Intersection - Bacchus Marsh Road / Windermere Road	Construction of a signalised intersection - Bacchus Marsh Road/Windermere Road.	-	-	-	-	-	88,350
Intersection - Boundary Road and Barwon Heads Road	Construction of a signalised intersection - Boundary Road and Barwon Heads Road. (DI_RD_08)	477,659	-	477,659	1,432,977	2,865,955	-
Intersection - Surf Coast Hwy and Boundary Road	Construction of a signalised intersection - Surf Coast Hwy and Boundary Road (DI_RO_01)	285,647	-	285,647	2,570,818	-	-
Local Roads Construction Sub Program - Road & Street Management - Core Program	Ongoing program of local road works including road construction, provision of roundabouts.	932,785	-	932,785	951,441	970,470	989,879
Major Culvert Guardrail Replacement / Installation	Ongoing program of replacement or installation of guardrail over major culverts in accordance with approved schedule. Core program	112,000	-	112,000	114,240	116,525	118,855

## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
Melaluka Rd Resealing		30,000	-	30,000	600,000	-	-
Patullos Rd East - Road Widening/Shared User Path	Design of widened road and shared user path between O'Hallorans Rd and Kees Rd, Lara.	777,000	-	777,000	-	-	-
Reseal - Road Surfacing	Resurfacing of sealed road surfaces with spray seal or scrap rubber reseal to maintain a waterproof surface and ensure the long term integrity of the road pavement. Core program	1,870,000	-	1,870,000	1,907,400	1,945,548	1,984,459
Restricting Vehicles in Little Malop St	Enablement of the implementation of the vehicle access restrictions trial, via the installation of automated bollards in Little Malop Street.	95,000	-	95,000	-	-	-
Road Rehabilitation	Renewal / replacement of road pavements in full block sections.	3,992,000	-	3,992,000	4,071,840	4,153,277	4,236,342
Road surfacing	Surfacing of roads in the Bellarine	-	-	-	300,000	1,600,000	-
Roads Other	Renewal / Replacement of bridges, major culverts, bus shelters, laneways, carparks, street furniture and other sundry road and street related infrastructure.	215,000	-	215,000	219,300	223,686	228,160
Roads Sealed	Increase sealed roads on the Bellarine Peninsula, includes grant funding in 2024-25	-	-	-	-	500,000	- 100,000
Roundabout at Scenic Rd and Roslyn Rd	Planning and construction of a roundabout at intersection of Scenic Road and Roslyn Road Highton.	75,000	-	75,000	750,000	-	-
Street Construction Sub Program - Special Rates & Charges	Core program of construction of road and drainage projects in accordance with approved schedule funded via Special Rates and Charges Schemes.	250,000	-	250,000	1,719,068	1,753,449	1,788,518
Traffic Lights - Roslyn Rd/Thornhill Rd	Traffic investigations were completed in 2020-21 and included potential layout options. Planning and design to be finalised in 2021-22.	50,000	-	50,000	1,350,000	-	-
Traffic Major Works	Construction of major traffic works as prioritised from core traffic projects. Core Program	696,290	-	696,290	710,216	724,420	738,909
Warrailly Boulevard Traffic Management	Installation of traffic calming measures on Warrailly Boulevard.	-	-	-	50,000	275,000	-
<b>Total Roads</b>		<b>23,064,084</b>	<b>2,683,504</b>	<b>20,380,580</b>	<b>25,574,039</b>	<b>23,978,722</b>	<b>19,121,041</b>
Armstrong Creek Waterway Improvement Works	North-South Connection to Station Precinct to Ghazepore Road	-	-	-	-	-	146,800
Asset Renewal - Drainage	Core program	1,333,333	-	1,333,333	2,666,666	4,000,000	5,333,333
Connection of irrigation to Sladen Park / Claremont Park	Upgrades to existing irrigation system.	-	-	-	-	64,000	-
Drainage Construction Sub Program - Flood & Drainage Management	Core program of drainage related works including upgrading main drainage infrastructure.	2,487,377	-	2,487,377	2,537,125	2,587,867	2,639,625
Drainage Renewal	Core program for the renewal of drainage infrastructure to reduce the likelihood of property flooding events.	1,239,315	-	1,239,315	1,264,101	1,289,383	1,315,171
Drainage Works	Wetland retarding Basins (WLRB8) - construction	-	-	-	-	94,358	-
Drainage Works	Reserve Road Retarding Basin to Barwon Heads Road Retarding Basin - Construction of pipeline (DI_DR_03)	273,713	-	273,713	2,463,420	-	-
Drainage Works	Barwon Heads Road to Harriot Road - Construction (DI_DR_08)	346,330	-	346,330	1,558,487	1,558,487	-

## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
<b>Drainage Works</b>	Barwon Heads Road South Retarding Basin Construction (DI_DR_07)	474,506	-	474,506	2,135,278	2,135,278	-
<b>Drainage Works - Wetland retarding Basins (WLRB1) - construction</b>		-	-	-	323,204	2,908,836	-
<b>Mount Brandon Reserve - Stormwater infrastructure</b>	Works to complete riparian sponge / stormwater infrastructure at the bottom section of Wandana Gully #02	-	-	-	500,000	60,000	60,000
<b>Retarding basin &amp; Water Treatment</b>	Central Construction	-	-	-	-	87,858	790,723
<b>Total Drainage</b>		<b>6,154,575</b>	<b>-</b>	<b>6,154,575</b>	<b>13,448,282</b>	<b>14,786,068</b>	<b>10,285,651</b>
<b>Building Better Bike Connections Southern Link (Waurm Ponds to Central Geelong) Stages 1 and 2</b>	Project is funded by TAC - Stage 1 is from Barwon River to Central Geelong via Moorabool Street, Carr Street and Gheringhap Street.	2,500,000	2,500,000	-	-	-	-
<b>Footpath Construction Sub Program - Special Rates &amp; Charges - Core Program</b>	Ongoing program of new footpath construction in accordance with approved schedule funded via Special Rates and Charges Schemes.	150,000	-	150,000	689,200	702,984	717,044
<b>Footpath Renewal</b>	Core program for renewal / replacement of footpaths across the municipality.	2,988,000	-	2,988,000	3,047,923	3,108,882	3,171,059
<b>Footpaths - General</b>	Development of new footpaths across the municipality	-	-	-	1,000,000	-	-
<b>Footpaths on Barrabool Road Highton</b>	Construction of new footpath infrastructure on Barrabool Road Highton	175,000	-	175,000	600,000	600,000	-
<b>Footpaths on the Bellarine</b>	Development of footpaths on the Bellarine, including the Ocean Grove PPN supported by a special rates and charge scheme	50,000	-	50,000	400,000	3,250,000	2,300,000
<b>Greenway improvement Works - (Barwarre Road South and Boundary Road West)</b>	Greenway improvements along Barwarre Road South and Boundary Road West. (DI_TR_4)	19,565	-	19,565	19,565	19,565	19,565
<b>Intersection - Reserve Road/Horseshoe Bend Road/ Drews Road</b>	Construction of a signalised intersection - Reserve Road/Horseshoe Bend Road/ Drews Road. (DI_RD_02 )	338,091	-	338,091	1,521,409	1,521,409	-
<b>Montpellier Drive</b>	Construction of footpaths on the east side of Montpellier Drive.	85,000	-	85,000	85,000	-	-
<b>Ocean Grove bike track</b>	Planning and construction of bike track	100,000	-	100,000	-	-	-
<b>Off-road shared trail network</b>	Trail on Burvilles Road between Peaceful Avenue and Horseshoe Bend Road and on Paddock Road between HSB Road and Whitehaven Chase. (DI_TR_1)	175,236	-	175,236	350,000	350,000	350,000
<b>Rippleside to Geelong path</b>	Upgrades to lighting on walking path from Geelong waterfront to Rippleside Park.	61,000	-	61,000	-	-	-
<b>Shared Path network - Mt Duneed - Offroad</b>	Trail within of Baanip and Boundary Road intersection project. (DI_TR_2)	122,916	-	122,916	122,916	122,916	122,916
<b>Shared Path Network - Off Road (Barwarre Road South)</b>	Trail along Barwarre Road South. (DI_TR_2 )	17,826	-	17,826	17,826	17,826	17,826
<b>Shared Trails Masterplan - Implementation of Linkages</b>	Implementation of the Shared Trails Masterplan. A review of the municipalities shared trails and paths network was completed. The Masterplan also identified gaps and opportunities in the network. The intent is to develop a prioritised list of identified opportunities that can then be further scoped as specific projects for future funding.	1,725,000	-	1,725,000	1,125,000	500,000	2,000,000
<b>Total Footpaths and Bikepaths</b>		<b>8,507,633</b>	<b>2,500,000</b>	<b>6,007,633</b>	<b>8,978,838</b>	<b>10,193,581</b>	<b>8,698,409</b>
<b>Kerb and Channel Renewal</b>	Core program replacement of kerb and channel in full block sections.	2,340,000	-	2,340,000	2,386,800	2,434,536	2,483,227
<b>Ocean Grove Lookout Reserve</b>	Kerb and channel and sealing the lookout visitor carpark.	85,000	-	85,000	750,000	-	-



## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
<b>Total Kerb and Channel</b>		<b>2,425,000</b>	-	<b>2,425,000</b>	<b>3,136,800</b>	<b>2,434,536</b>	<b>2,483,227</b>
<b>Composting Site Setup Works</b>	A purpose built area for the screening of composted material is required to improve the process and adhere to licence guidelines.	287,000	-	287,000	-	-	-
<b>Drysdale Landfill Rehabilitation</b>	This is full scale rehabilitation project for the Drysdale Landfill completed landfill cells.	-	-	-	-	6,000,000	3,750,000
<b>Litter Fencing and Dust Management</b>	To ensure that operation of the decontamination and grinding component of Council's greenwaste service is able to comply with environmental requirements.	40,000	-	40,000	-	-	-
<b>New Bin Supply - Waste Collection and Recycling Systems</b>	Supply of mobile bins to new and additional occupancy residential properties and for new commercial customers.	625,250	-	625,250	637,755	650,510	663,520
<b>South Geelong Rehabilitation</b>	This is a key site for Council and needs to be maintained and rehabilitated to preserve its value. Landscaping works to address concerns raised by surrounding residents.	200,000	-	200,000	-	-	-
<b>Total Waste Management</b>		<b>1,152,250</b>	-	<b>1,152,250</b>	<b>637,755</b>	<b>6,650,510</b>	<b>4,413,520</b>
<b>Drysdale Town Square Upgrade</b>	The Drysdale Urban Design Framework was adopted by Council in August 2012 and seeks to improve the functionality & appearance of the Town Centre, including a redevelopment of the Woolworths supermarket and new speciality shops. Consultation with the community on a draft town square concept has occurred. Detailed design and costings for the town square concept are underway. This project will allow for construction of the Town Square.	450,000	-	450,000	-	-	-
<b>Eastern Beach</b>	Development of a Master Plan.	-	-	-	100,000	150,000	-
<b>Highton Village West side renew alleyways</b>	Highton Village Urban Design Framework streetscape upgrade.	20,000	-	20,000	30,000	100,000	-
<b>LED Street Lighting &amp; Smart Control Technology</b>	This project involves a bulk change out of existing light fittings to more efficient LED's with Smart Control technology. Once complete, there will be significant operational and maintenance savings from the new LED's.	5,308,179	-	5,308,179	3,557,189	-	-
<b>Lt Malop Street Central Works Project</b>	The project is in response to a resolution of Council on 25 June 2019 requesting a program of initiatives to encourage greater community use and access in Little Malop St Central.	-	-	-	-	-	-
<b>North Valley Road Shopping Strip</b>	Streetscape improvements to shopping strip.	50,000	-	50,000	-	-	-
<b>Revitalising Central Geelong City Deal Green Spine Block 1</b>	These works will deliver a newly landscaped public space on the corner of Gheringhap and Malop Streets, complimenting a redeveloped streetscape on the northern side of Malop St between Gheringhap and Moorabool Streets. This is a Revitalising Central Geelong Action Plan project which is funded through the Geelong City Deal and aims to deliver greater pedestrian amenity, universal access and enhance street activity.	1,100,000	-	1,100,000	1,900,000	-	-
<b>Stage 2 of St Leonards streetscape</b>	Works on Murradoc Rd near Bluff Rd (near the shopping centre). The features of this stage of the project are to extend the footpath by 2m, re-pave, kerb and channel works, raise garden beds and associated plumbing and drainage works.	250,000	-	250,000	-	-	-
<b>Street Lighting Renewal</b>	Renewal and upkeep of the regions street lighting.	100,000	-	100,000	102,000	104,040	106,121
<b>Urban Design Framework</b>	Implementation of works identified in key urban design frameworks including Highton shopping strip & Pakington St.	653,000	-	653,000	653,000	653,000	-
<b>Total Streetscapes</b>		<b>7,931,179</b>	-	<b>7,931,179</b>	<b>6,342,189</b>	<b>1,007,040</b>	<b>106,121</b>
<b>Arts &amp; Collection Item Purchases</b>	Funding for the purchase of new art and collection items for consideration across venues in the region, in accordance with the City's Corporate Collection Strategy.	40,000	-	40,000	40,800	41,616	42,448



## 2021-22 to 2024-25 CAPITAL PROJECTS PROGRAM

Project Name	Description	2021-22			2022-23	2023-24	2024-25
		Expenditure \$	Income	Net Cost	Net Cost	Net Cost	Net Cost
<b>Capital Program Project Management - Capitalised Salaries</b>	Annual allowance to deliver the Capital Projects Program - based on current approved labour allocations.	3,082,284	-	3,082,284	3,143,930	3,206,808	3,270,944
<b>Community Facility Infrastructure Grants Public</b>	Community Infrastructure Grants Program.	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000
<b>The Dell Wave Attenuator</b>	A wave attenuation device to mitigate against coastal erosion and support coastal protection outcomes, education and research opportunities.	200,000	-	200,000	-	-	-
<b>Veteran Affairs</b>	Funding to provide additional funds for Veteran's memorials.	25,000	-	25,000	25,500	26,010	26,530
<b>Waterfront Assets</b>	Renewal of council owned assets situation along the Geelong waterfront.	150,000	-	150,000	153,000	156,060	159,181
<b>Total Other</b>		<b>5,497,284</b>	<b>-</b>	<b>5,497,284</b>	<b>5,363,230</b>	<b>5,430,494</b>	<b>5,499,104</b>
<b>TOTAL INFRASTRUCTURE</b>		<b>82,834,594</b>	<b>7,133,504</b>	<b>75,701,090</b>	<b>91,063,739</b>	<b>79,200,742</b>	<b>74,676,844</b>
<b>TOTAL CAPITAL EXPENDITURE</b>		<b>198,255,507</b>	<b>10,498,595</b>	<b>187,756,912</b>	<b>173,557,482</b>	<b>150,534,333</b>	<b>124,917,756</b>



## 2021-22 NON CAPITAL PROGRAM - NEW AND INCREASED INITIATIVES

Project Name	Description	2021-22 Expenditure \$	2022-23 Expenditure \$	2023-24 Expenditure \$	2024-25 Expenditure \$
<b>Biophilic City</b>	Initial investigation with the aim of becoming a Biophilic City.	50,000	0	0	0
<b>Dog orders</b>	Funding required for additional community consultation on dog orders.	30,000	0	0	0
<b>2P Parking, 1 hour free</b>	Second hour free in 2P street parking zones.	2,118,865	2,068,865	2,068,865	2,068,865
<b>Global Infrastructure Items</b>	Infrastructure planning for the Northern and Western Growth Areas (NWGGA) has identified the need for a number of critical infrastructure items that will service a global need (herein referred to as Global Infrastructure Items) in the growth area. Two Precinct Structure Plans (PSPs) and two Development Contributions Plans (DCPs) are currently under development with Council having formalised commitments to third parties for planning scheme amendment processes to be commenced in 2022.	350,000	0	0	0
<b>GIS mapping technology</b>	Investment in GIS mapping technology and augmented reality to create nature walks and links throughout the municipality.	50,000	0	0	0
<b>Integrated Transport Plan</b>	The engagement of an external consultant to plan Geelong's transport future and guide investment decisions for the transport system within City of Greater Geelong over the next 30 years (by 2051) in response to growth.	150,000	150,000	0	0
<b>Shared Trails</b>	Implementation of three 'shovel ready' projects in 2021-22 and the resources to investigate the viability of network gaps and associated planning to help with future capital investments.	249,617	254,609	259,702	264,896
<b>Coastal and Marine Management Plan</b>	Coastal and marine management plans are key strategic documents that assist with securing consent from the Minister to use or develop marine and coastal land. These management plans will assist the council in prioritising where funding will be allocated as well as assist in securing state government grant funding for the delivery of capital works.	190,000	190,000	0	0
<b>Ocean Grove Football &amp; Netball Club</b>	Supporting female participation on the Bellarine, funding to support the purchase of portable scoreboard and siren for the Oval. The portability of the equipment will be more cost effective and accessible for volunteers to operate and position depending on weather conditions.	10,000	0	0	0
<b>Volunteering Geelong</b>	Report on volunteering industry in Geelong region, investigating matters such as the economic impact of volunteering, key organisations operating in the industry, effect on our region if volunteering is not supported, recommended improvements within the industry, impact of population growth, volunteer's age profiles and other matters that the City believe is important and the support of the nomination of an organisation to receive the State Government Funding to administer volunteering in the Geelong region.	75,000	0	0	0
<b>Kardinia Pool</b>	Extended opening of Kardinia pool, covering winter months.	400,000	500,000	500,000	500,000

## 2021-22 NON CAPITAL PROGRAM - NEW AND INCREASED INITIATIVES

Project Name	Description	2021-22 Expenditure \$	2022-23 Expenditure \$	2023-24 Expenditure \$	2024-25 Expenditure \$
Lara Swimming Pool	Open Lara pool from 1 October each year, one month earlier than the scheduled opening.	45,000	45,000	45,000	45,000
Portarlinton Community Hub - Scoping Study	Scoping study to consider a neighbourhood house in the Portarlinton Community Hub in Parks Hall.	50,000	0	0	0
Lara Basketball Club scoping project	Court scoping at Beckley Park.	50,000	0	0	0
Hamlyn Park Reserve	Scoping of expansion plans to include gender neutral change facilities.	50,000	0	0	0
Myers Reserve Master Plan	Myers Reserve Sport and Recreation Master Plan.	50,000	0	0	0
Newtown Football and Netball Club Master Plan	Masterplan development	50,000	0	0	0
Kardinia Park precinct Master Plan	Development of Master Plan for precinct.	100,000	0	0	0
Cyber Security	Funding to establish an organisation wide information security management system and cyber security risk management framework to manage changing security identify management and information protection needs of the organisation.	180,000	300,000	300,000	0
Health Safety & Wellbeing Audit Response	External consultancy resources are to be sourced with the aim of reducing the cost and duration of psychological and manual handling injuries suffered by the City's staff.	200,000	0	0	0
Compliance Training Officer	The implementation of a new organisational training compliance process for the City, supported by a new policy, procedure and organisational system to manage compliance training across the organisation.	147,000	147,000	147,000	147,000
Sustainability Framework Implementation	The integrated sustainability performance framework is a foundation piece needed to create integrated dashboard reporting, which will break down silos and show each department's contribution to strategic outcomes. It will ensure our decision makers are provided with holistic, transparent insight.	365,000	365,000	370,000	0
Social Housing Implementation	Additional social housing requirements to cater for the City's burgeoning population growth. The funding includes a review of social and affordable housing assessments by developers, legal fees associated with section 173 agreements and development of a new council policy and undertaking public education and engagement.	230,000	125,000	125,000	100,000
		<b>5,190,482</b>	<b>4,145,474</b>	<b>3,815,567</b>	<b>3,125,761</b>

## 2021-22 COMMUNITY INVESTMENT & SUPPORT FUND

Project Name	Type	2020-21 Budget \$	2021-22 Budget \$	Description
<b>Community Grants</b>				
Children's Week Grants	Community Grants	5,000	5,000	Grants to support activities during Children's Week - held in October annually.
Christmas in the Community (Neighbourhood House)	Community Grants	40,000	40,000	Grants to Neighbourhood Houses to provide equity and inclusion for Christmas celebrations across the municipality with a focus on the Northern and Eastern suburbs.
Community Christmas Carols	Community Grants	80,000	80,000	Grants to support community Christmas Carol events - Denis Walter Carols by the Bay, Christmas Eve Johnstone Park, Ocean Grove, Northern Carols.
Community Events Grants	Community Grants	200,000	200,000	Grants to community groups to support moderate sized events which bring economic benefits to the City, strengthen and enrich community, celebrate common interests, showcase local competitive advantages and provide opportunities for local participation.
Community Infrastructure Grants - Private	Community Grants	1,000,000	1,000,000	Grants to not-for-profit community groups and organisations to support planning and delivery of capital works projects on facilities not located on Council owned or managed land.
Community Infrastructure Grants - Public	Community Grants	2,000,000	2,000,000	Grants to not-for-profit community groups and organisations to support planning and delivery of capital works projects.
Creative Communities Grants Program	Community Grants	220,000	220,000	Grants to support the initiation, development and delivery of quality arts projects, enriching the cultural fabric of the Geelong region and maximising community participation in local arts activity.
Environmental Sustainability Grants	Community Grants	70,000	150,000	Grants to not-for-profit community groups and organisations for programs and activities that help to achieve Council's strategic objectives relating to environment and sustainability.
First Nations Cultural Heritage Grants	Community Grants	100,000	100,000	Grants to protect and preserve Aboriginal cultural heritage in the greater Geelong area.
Geelong Heritage Grants	Community Grants	100,000	100,000	Grants to support the restoration of heritage buildings.
Healthy & Connected Communities Grants	Community Grants	243,000	243,000	Grants to not-for-profit community groups and organisations for programs and activities that support the community to be healthy and provide a sense of well-being and connection.
Neighbourhood House Grants	Community Grants	169,000	182,500	Grants to Neighbourhood Houses for operating costs and community development projects.
Seniors Festival Grants	Community Grants	24,000	24,000	Grants for community organisations to run activities and events in the Geelong Seniors Festival held October annually.
COVID-19 Arts, Culture & Heritage Recovery	Community Grants	150,000	0	Grants to rebuild the arts, creative, entertainment, cultural and heritage sectors in Geelong as a result of the COVID-19 pandemic.
COVID-19 Quick Response Community	Community Grants	250,000	0	A quick response grant program designed to support our community to recover and adapt to the effects of the COVID-19 pandemic.
<b>Community Grants Sub Total</b>		<b>4,651,000</b>	<b>4,344,500</b>	

## 2021-22 COMMUNITY INVESTMENT & SUPPORT FUND

Project Name	Type	2020-21 Budget \$	2021-22 Budget \$	Description
<b>Partnerships</b>				
Barwon Coast Beach Bus	Partnerships	12,000	12,000	Partnership with Barwon Coast Committee of Management for Ocean Grove-Barwon Heads shuttle bus for six weeks during summer.
Barwon Heads Football Netball Club	Partnerships	20,000	20,000	A three year agreement to provide funding to subsidise Barwon Heads Football Netball Club (BHFNC) for maintenance and watering of Howard Harmer Reserve.
Barwon Sports Academy	Partnerships	61,975	61,975	Council contribution to operating costs and in-kind memberships.
Bellarine Catchment Network	Partnerships	20,000	20,000	To support the Bellarine Catchment Network in providing environment projects for the Bellarine Peninsula community.
Bis-Sport Sponsorship	Partnerships	6,000	6,000	Partnership with Barwon Sports Academy to support elite athletes to compete.
Community Climate Action	Partnerships	0	100,000	New funding to achieve the City's Environment Strategy goal to become a zero emission, climate-ready City and region.
Emergency Management	Partnerships	1,800	1,800	Contribution to Citizens Radio Emergency Services Teams (CREST)
Friends of Buckley Falls	Partnerships	15,000	15,000	Partnership with Geelong Environment Council.
Geelong Cricket Association	Partnerships	262,157	266,090	Partnership for turf wicket upkeep.
Geelong Sustainable House Day	Partnerships	15,000	15,000	Contribution to event operating costs.
Life Education Van	Partnerships	8,000	8,000	Contribution to operating costs.
Lifeguard Services	Partnerships	48,750	48,750	Partnership to provide professional life guards at Ocean Grove, Barwon Heads and Bancoora.
Park Stewardship Funds	Partnerships	10,000	10,000	Council commitment to groups to develop parks (including Hoffman Walk).
Peaks to Plains	Partnerships	0	24,000	Partnership program to support landowners in the Little River area to protect grasslands.
Support Vulnerable People - Partnership	Partnerships	20,000	20,000	Support charitable groups who provide support programs for vulnerable people within the City of Greater Geelong.
Swan Bay Catchment Program	Partnerships	0	50,000	Partnership program to protect and enhance native vegetation and waterways within the Swan Bay Catchment on the Bellarine Peninsula.
<b>Partnerships Sub Total</b>		<b>500,683</b>	<b>678,615</b>	
<b>Community Grants &amp; Partnership Total</b>		<b>5,151,683</b>	<b>5,023,115</b>	

## 2021-22 COMMUNITY INVESTMENT & SUPPORT FUND

Project Name	Type	2020-21 Budget \$	2021-22 Budget \$	Description
G21 Contribution				
G21 Contribution	Partnerships	504,263	511,826	Contribution to G21 Geelong Regional Alliance
G21 Contribution Total		504,263	511,826	
Arts & Culture Funding Agreements				
Geelong Art Gallery	Partnerships	1,316,473	1,336,220	2020-2023 Funding Agreement to support core operations being: A public art gallery responsible for cultural and artistic advancement and community learning activities, including retail sales.
Geelong Maritime Museum	Partnerships	9,000	9,000	Annual support for the conservation and care of the Geelong Maritime Museum collection.
Platform Arts	Partnerships	271,234	275,303	2019-2023 Funding Agreement to support core operations being: Working across multiple creative platforms, to champion a new generation of thinkers, makers, risk-takers and agitators.
Courthouse Back to Back	Partnerships	8,753	8,884	Annual support for venue lease costs.
Arts & Culture Initiatives Total		1,605,460	1,629,407	
Economic Development Community Events				
Pako Festa	Partnerships	100,000	100,000	Commitment to support regional signature community event
Regional Signature Community Events	Partnerships	76,000	76,000	Council civic responsibility and regional signature community events. Includes Geelong Christmas Carols, Australia Day Committee, Geelong Show, Gala Day and Geelong Cup.
- Australia Day Committee		35,000	35,000	
- Geelong Show		10,000	10,000	
- Gala Day		15,000	15,000	
- Geelong Cup		16,000	16,000	
Economic Development Total		176,000	176,000	

## 2021-22 COMMUNITY INVESTMENT & SUPPORT FUND

Project Name	Type	2020-21 Budget \$	2021-22 Budget \$	Description
<b>Geelong Major Events</b>				
Australian International Airshow	Geelong Major Events	200,000	365,000	Sponsorship payment of the Australian International Airshow, to be held in November 2021.
Twenty20 World Cup Cricket 2020 - Geelong Host City	Geelong Major Events	120,000	0	Event sponsorship of the Twenty20 World Cup Cricket major event to be held at GMHBA Stadium - postponed from 2020-21 to 2022-23 financial year.
Major Events to be confirmed	Geelong Major Events	1,230,000	1,230,000	Funding for the attraction of major events to Geelong.
<b>Geelong Major Events Sub Total</b>		<b>1,550,000</b>	<b>1,595,000</b>	
<b>Sponsorships &amp; Donations</b>				
Give Where You Live	Sponsorship & Donation	20,000	20,000	Donation
Geelong Football Club	Sponsorships & Donations	16,000	16,000	Match day hosting rights
Geelong Supercats	Sponsorships & Donations	7,000	7,000	Match Day partnership
Geelong Business Excellence Awards	Sponsorships & Donations	25,000	25,000	Sponsorship for the Geelong Business Excellence Awards in return for category naming rights.
<b>Sponsorships &amp; Donations Sub Total</b>		<b>68,000</b>	<b>68,000</b>	
<b>Total</b>		<b>9,055,405</b>	<b>9,003,348</b>	



## FEES AND CHARGES ANALYSIS

Each year Council's fees and charges are reviewed as part of the budget development process. Existing fees and charges have been increased in line with cost increases, market levels, changes in supply and demand for services and the user pay principles. Council has a continuing commitment to ensure its services are priced fairly to allow for maximum community participation, whilst meeting National Competition Policy requirements for services subject to competition.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation. Several of Council's fees and charges were not increased in line with the 2020-21 budget due to the impact of COVID-19. This impact has been taken into account when setting the fees for the 2021-22 budget.

As a continuing level of support to customers and the community, several of Council's discretionary fees have increased for the 2021-22 financial year. Fees being held at 2020-21 rates include; Leisure Centre Fees, Community Fair Play seasonal hire, Breamlea Caravan Park fees and National Wool Museum charges.

The major movements in Council's fees and charges are listed in the table below.

Fee Groups	Fee Type	Comments
Reinstatements	Discretionary	Reinstatement works are a fee for service. Fee increases of 15% have been applied to some reinstatement works to reflect the cost of service.
Commercial bin collection	Discretionary	Fee increases up to 17.9%. This service is an optional service that commercial properties can choose to engage the City for. The fee has been increased in line with competitors under the competitive neutrality requirements.
Waste Disposal Services	Discretionary	Waste disposal service fees, including gate fees at the City's transfer stations are rising on average 27% to 35%, with Waste Clean fill increasing by 56%.  Increases are a direct result of a \$40/tonne increase in the State Government EPA levy, which takes effect from 1 July 2021. The fee is directly passed through to gate fees.
Home Care Fees	Discretionary	Fee increases are up to 10%. This represents small dollar value increases between \$0.80 and \$6.0. The fee increase is required to meet the net cost of providing the service.
Permit Parking Fees	Discretionary	As per the City's strategic direction to bridge the gap between current fees and market rates, permit parking fees are increasing 10%.
Planning Scheme fees	Statutory	Legislative increases in fees of approximately 6%.
Potato Shed fees	Discretionary	Potato Shed fees increase every 2 financial years. Average fee increases ranging from 0 to 25%, many with small dollar value increases.



CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary A= Act of Parliament L = Local Law		
Fees and Charges	Basis of Charge	Charge 2020-21 \$ per unit	Charge 2021-22 \$ per unit	Movement in price per unit \$	Movement in rate %
<b>Customer &amp; Corporate Services</b>					
<b>Property &amp; Revenue</b>					
P&R Land Information Certificates	A	27.25	27.40	.15	0.6%
P&R Sales / Misc / Fencing	D	9.60	9.75	.15	1.6%
Rates Rate Reprint between 1 and 7 years	D	14.70	14.90	.20	1.4%
P&V Rate search over 7 years	D	80.00	85.00	5.00	6.3%
P&V Sales Register	D	.00	.00	.00	na
Complaint Costs	D	832.80	860.50	27.70	3.3%
Judgement	D	88.40	91.40	3.00	3.4%
Warrant	D	329.40	339.80	10.40	3.2%
Summons for Oral Examination	D	320.20	330.70	10.50	3.3%
Application of Attachment of Earnings (fees set by the Court)	D	20.20	20.70	.50	2.5%
Attachment of Earnings (fees set by the Court)	D	144.50	148.10	3.60	2.5%
Substituted Service Fee	D	153.20	157.00	3.80	2.5%
Admin Fee on Refunds	D	30.00	30.00	.00	0.0%
P&R Renumbering Charge to Subdividers	D	95.00	100.00	5.00	5.3%
<b>City Services</b>					
<b>Development Planning</b>					
Subdivision Building Site Access Permit	D	150.00	153.00	3.00	2.0%
Subdivision Property Information Fees	A	185.00	185.00	.00	0.0%
Subdivision Road Opening Permit	D	155.00	158.00	3.00	1.9%
Subdivision Vehicle Crossing Permits (Stand)	D	210.00	215.00	5.00	2.4%
<b>Emergency Management</b>					
Fire Prevention - 2nd Notice	D	241.00	241.00	.00	0.0%
Fire Prevention Penalty Notice	A	1,650.00	1,650.00	.00	0.0%
Failing To Comply With A Notice To Comply	L	500.00	500.00	.00	0.0%
<b>Reinstatements</b>					
Up to 10m2 Asphalt path	D	192.00	222.00	30.00	15.6%
Up to 10m2 Concrete Path - 75mm	D	211.00	216.00	5.00	2.4%
Up to 10m2 Concrete Path - 125mm	D	226.00	231.00	5.00	2.2%
Up to 10m2 Concrete Kerb	D	224.00	229.00	5.00	2.2%
Up to 50m2 Asphalt path	D	149.00	149.00	.00	0.0%
Up to 50m2 Concrete Path - 75mm	D	204.00	209.00	5.00	2.5%
Up to 50m2 Concrete Path - 125mm	D	223.00	228.00	5.00	2.2%
Up to 50m2 Concrete Kerb	D	224.00	229.00	5.00	2.2%
> than 50m2 Asphalt path	D	119.00	119.00	.00	0.0%
> than 50m2 Concrete Path - 75mm	D	199.00	204.00	5.00	2.5%
> than 50m2 Concrete Path - 125mm	D	214.00	219.00	5.00	2.3%
> than 50m2 Concrete Kerb	D	224.00	230.00	6.00	2.7%
Up to 10m2 Bitumen Rd	D	192.00	222.00	30.00	15.6%
Up to 50m2 Bitumen Rd	D	149.00	149.00	.00	0.0%
> than 50m2 Bitumen Rd	D	119.00	119.00	.00	0.0%
Up to 10m2 Concrete Path - 150mm Industrial	D	233.00	238.00	5.00	2.1%
Up to 50m2 Concrete Path - 150mm Industrial	D	230.00	235.00	5.00	2.2%
> 50m2 Concrete Path - 150mm Industrial	D	221.00	226.00	5.00	2.3%
<b>Waste Collection Services</b>					
Other Recycling service	D	200.00	205.00	5.00	2.5%
Green Waste Service	D	144.00	148.60	4.60	3.2%
Commercial collection -1 bin weekly	D	429.00	494.00	65.00	15.2%
Commercial collection - extra bins	D	364.00	429.00	65.00	17.9%
<b>Waste Disposal Services</b>					
Waste Car Boot	D	23.00	29.00	6.00	26.1%

CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary A= Act of Parliament L = Local Law		
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Waste Utilities Vans Single Axle trailers	D	45.00	57.00	12.00	26.7%
Waste Single axle trailers (heaped)	D	59.50	76.00	16.50	27.7%
Waste Tandem Trailers (waterline)	D	59.50	76.00	16.50	27.7%
Waste Tandem Trailers (heaped)	D	119.00	152.00	33.00	27.7%
Waste Car tyres up to 1M diameter each	D	10.00	10.00	.00	0.0%
Waste Car tyres on rims	D	11.00	11.00	.00	0.0%
Waste Truck Tyres	D	34.00	34.00	.00	0.0%
Waste Concrete/Build-Build rubble/concrete	D	123.30	165.90	42.60	34.5%
Pres Waste Mattresses	D	25.00	25.00	.00	0.0%
Metreage	D	59.50	76.00	16.50	27.7%
Single Axle Caged Trailer	D	89.50	114.00	24.50	27.4%
Single Axle Caged Heaped Trailer	D	119.00	152.00	33.00	27.7%
Tandem Caged Trailer	D	178.50	228.00	49.50	27.7%
Tandem Caged Heaped Trailer	D	238.00	304.00	66.00	27.7%
Waste Animal Carcass (single )	D	51.30	66.50	15.20	29.6%
Waste Animal Carcass (multiple)	D	151.30	196.00	44.70	29.5%
Waste Fish /Scallop/Poultry waste	D	201.50	256.30	54.80	27.2%
Waste Industrial Waste	D	151.30	196.00	44.70	29.5%
Waste Clean Fill	D	74.50	116.50	42.00	56.4%
Waste Greenwaste (clean)	D	137.30	182.00	44.70	32.6%
Waste Seaweed	D	128.25	172.00	43.75	34.1%
<b>Environment &amp; Natural Resources Admin</b>					
Breamlea Caravan Park Powered Site Peak Nightly- 2 Adults	D	64.00	64.00	.00	0.0%
Breamlea Caravan Park Powered Site Peak Weekly - 2 Adults	D	384.00	384.00	.00	0.0%
Breamlea Caravan Park Powered Site Peak Nightly- Family	D	95.00	95.00	.00	0.0%
Breamlea Caravan Park Powered Site Peak Weekly - Family	D	570.00	570.00	.00	0.0%
Breamlea Caravan Park Powered Site Off Peak Nightly - 2 Adults	D	44.00	44.00	.00	0.0%
Breamlea Caravan Park Powered Site Off Peak Weekly - 2 Adults	D	264.00	264.00	.00	0.0%
Breamlea Caravan Park Powered Site Off Peak Nightly - Family	D	61.00	61.00	.00	0.0%
Breamlea Caravan Park Powered Site Off Peak Weekly - Family	D	366.00	366.00	.00	0.0%
Breamlea Caravan Park Unpowered Site Peak Nightly - 2 Adults	D	45.00	45.00	.00	0.0%
Breamlea Caravan Park Unpowered Site Peak Weekly - 2 Adults	D	270.00	270.00	.00	0.0%
Breamlea Caravan Park Unpowered Site Peak Nightly - Family	D	64.00	64.00	.00	0.0%
Breamlea Caravan Park Unpowered Site Peak Weekly - Family	D	384.00	384.00	.00	0.0%
Breamlea Caravan Park Unpowered Off Site Peak Nightly - 2 Adults	D	37.00	37.00	.00	0.0%
Breamlea Caravan Park Unpowered Off Site Peak Weekly - 2 Adults	D	222.00	222.00	.00	0.0%
Breamlea Caravan Park Unpowered Off Site Peak Nightly - Family	D	54.00	54.00	.00	0.0%
Breamlea Caravan Park Unpowered Off Site Peak Weekly - Family	D	324.00	324.00	.00	0.0%
Breamlea Caravan Park Seasonal site rate mid Dec - mid Apr	D	3,020.00	3,050.00	30.00	1.0%
Breamlea Caravan Park Seasonal site rate Mlb Cup W/e - mid Apr	D	3,495.00	3,530.00	35.00	1.0%
Breamlea Caravan Park Seasonal site rate mid Apr - mid Dec	D	2,256.00	2,279.00	23.00	1.0%
Breamlea Caravan Park Additional person site/cabin p/night - adult	D	22.00	22.00	.00	0.0%
Breamlea Caravan Park Additional person site/cabin p/night - child	D	15.00	15.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin w ensuite (1,2,3,4) Peak Nightly - 2 Adults	D	110.00	110.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin w ensuite (1,2,3,4) Peak Weekly - 2 Adults	D	660.00	660.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin w ensuite (1,2,3,4) Peak Nightly - Family	D	138.00	138.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin w ensuite (1,2,3,4) Peak Weekly - Family	D	828.00	828.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin w ensuite (1,2,3,4) Off Peak Nightly - 2 Adults	D	83.00	83.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin w ensuite (1,2,3,4) Off Peak Weekly - 2 Adults	D	498.00	498.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin w ensuite (1,2,3,4) Off Peak Nightly - Family	D	110.00	110.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin w ensuite (1,2,3,4) Off Peak Weekly - Family	D	660.00	660.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin wo ensuite (5) Peak Nightly - 2 Adults	D	88.00	88.00	.00	0.0%

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Breamlea Caravan Park 1 Bedroom Cabin wo ensuite (5) Peak Weekly - 2 Adults	D	528.00	528.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin wo ensuite (5) Peak Nightly - Family	D	116.00	116.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin wo ensuite (5) Peak Weekly - Family	D	696.00	696.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin wo ensuite (5) Off Peak Nightly - 2 Adults	D	66.00	66.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin wo ensuite (5) Off Peak Weekly - 2 Adults	D	396.00	396.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin wo ensuite (5) Off Peak Nightly - Family	D	88.00	88.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Cabin wo ensuite (5) Off Peak Weekly - Family	D	528.00	528.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Cabin w ensuite (6) Peak Nightly - 2 Adults	D	154.00	154.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Cabin w ensuite (6) Peak Weekly - 2 Adults	D	924.00	924.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Cabin w ensuite (6) Peak Nightly - Family	D	198.00	198.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Cabin w ensuite (6) Peak Weekly - Family	D	1,188.00	1,188.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Cabin w ensuite (6) Off Peak Nightly - 2 Adults	D	122.00	122.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Cabin w ensuite (6) Off Peak Weekly - 2 Adults	D	732.00	732.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Cabin w ensuite (6) Off Peak Nightly - Family	D	166.00	166.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Cabin w ensuite (6) Off Peak Weekly - Family	D	996.00	996.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Villa w ensuite (7,8) Peak Nightly - 2 Adults	D	239.00	239.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Villa w ensuite (7,8) Peak Weekly - 2 Adults	D	1,434.00	1,434.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Villa w ensuite (7,8) Peak Nightly - Family	D	318.00	318.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Villa w ensuite (7,8) Peak Weekly - Family	D	1,910.00	1,910.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Villa w ensuite (7,8) Off Peak Nightly - 2 Adults	D	171.00	171.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Villa w ensuite (7,8) Off Peak Weekly - 2 Adults	D	1,026.00	1,026.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Villa w ensuite (7,8) Off Peak Nightly - Family	D	228.00	228.00	.00	0.0%
Breamlea Caravan Park 2 Bedroom Villa w ensuite (7,8) Off Peak Weekly - Family	D	1,366.00	1,366.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Villa w ensuite (9) Peak Nightly - 2 Adults	D	195.00	195.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Villa w ensuite (9) Peak Weekly - 2 Adults	D	1,168.00	1,168.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Villa w ensuite (9) Off Peak Nightly - 2 Adults	D	141.00	141.00	.00	0.0%
Breamlea Caravan Park 1 Bedroom Villa w ensuite (9) Off Peak Weekly - 2 Adults	D	847.00	847.00	.00	0.0%
Breamlea Caravan Park - Additional person in villap/night - adult	D	23.00	23.00	.00	0.0%
Breamlea Caravan Park- Additional person in villap/night - child	D	18.00	18.00	.00	0.0%
Breamlea Caravan Park- BCP 12 month site fee	D	4,637.00	4,683.00	46.00	1.0%
Breamlea Caravan Park 6 month site fee	D	2,456.00	2,481.00	25.00	1.0%
Breamlea Caravan Park 3 month site fee	D	1,255.00	1,268.00	13.00	1.0%
<b>Parks &amp; Gardens</b>					
Botanic Gardens - Children's Program	D	10.00	10.30	.30	3.0%
Botanic Gardens - Booked Program - 90 mins	D	6.00	6.15	.15	2.5%
Botanic Gardens - Booked Program < 20 students	D	11.10	11.30	.20	1.8%
Botanic Gardens - Booked Program - 60 mins	D	4.80	5.15	.35	7.3%
Botanic Gardens - Events	D	290.00	295.00	5.00	1.7%
Botanic Gardens - Visitor Facilities hire - 2 hours	D	180.00	185.00	5.00	2.8%
Botanic Gardens - Visitor Facilities hire - half day	D	290.00	295.00	5.00	1.7%
Botanic Gardens - Visitor Facilities - full day	D	581.00	590.00	9.00	1.5%
Botanic Gardens - Annual Agreement	D	142.00	146.00	4.00	2.8%
Botanic Gardens - Annual Agreement - Friends	D	14.20	14.40	.20	1.4%
Botanic Gardens - Annual Agreement - ad hoc	D	14.20	14.40	.20	1.4%
Botanic Gardens - Weekdays - full day	D	138.00	142.00	4.00	2.9%
Botanic Gardens - Weekdays - half day	D	70.00	72.00	2.00	2.9%
<b>Community Life</b>					
<b>Community Inclusion</b>					
Grovedale Neighbourhood House	D	27.00	27.00	.00	0.0%
Grovedale Neighbourhood House hire	D	32.00	32.00	.00	0.0%
Banners	D	130.00	134.00	4.00	3.1%
Ariston House - Playgroup Rental	D	13.50	13.50	.00	0.0%

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<b>Centre Based Long Day Care</b>					
City Learning and Care Belmont & Whittington - Weekly	D	592.50	616.50	24.00	4.1%
City Learning and Care Belmont & Whittington - Daily Rate	D	123.30	128.50	5.20	4.2%
City Learning and Care Belmont & Whittington - Sessional	D	74.80	78.00	3.20	4.3%
City Learning and Care Belmont & Whittington - Short Day Program	D	92.30	96.00	3.70	4.0%
City Learning and Care Belmont & Whittington - Hourly Rate	D	15.40	16.50	1.10	7.1%
Ariston Childcare Centre, Boorai Integrated Children's Centre, Purnell Road CFC, Drysdale CFC, Leopold Integrated Children's Centre - Weekly	D	598.80	623.00	24.20	4.0%
Ariston Childcare Centre, Boorai Integrated Children's Centre, Purnell Road CFC, Drysdale CFC, Leopold Integrated Children's Centre - Daily Rate	D	127.50	133.00	5.50	4.3%
Ariston Childcare Centre, Boorai Integrated Children's Centre, Purnell Road CFC, Drysdale CFC, Leopold Integrated Children's Centre - Sessional	D	82.00	85.00	3.00	3.7%
Ariston Childcare Centre, Boorai Integrated Children's Centre, Purnell Road CFC, Drysdale CFC, Leopold Integrated Children's Centre - Short Day Program	D	104.60	109.00	4.40	4.2%
Ariston Childcare Centre, Boorai Integrated Children's Centre, Purnell Road CFC, Drysdale CFC, Leopold Integrated Children's Centre - Hourly Rate	D	17.40	18.50	1.10	6.3%
<b>Kindergarten Development Services</b>					
4 yr old Kindergarten Fees - 15 hour session	D	1,580.00	1,590.00	10.00	0.6%
3 yr old Kindergarten Fees - 7.5 hr session	D	2,631.00	2,680.00	49.00	1.9%
3 yr old Kindergarten Fees - 6 hr session	D	2,105.00	2,144.00	39.00	1.9%
3 yr old Kindergarten Fees - 5 hr session	D	1,754.00	1,788.00	34.00	1.9%
3 yr old Kindergarten Fees - 3.5 hr session	D	1,228.00	1,250.00	22.00	1.8%
<b>Occasional Care</b>					
Occasional Care - 5 hr session	D	76.00	79.00	3.00	3.9%
Occasional Care - 4 hr session	D	63.00	65.50	2.50	4.0%
Occasional Care - 3 hr session	D	49.00	51.00	2.00	4.1%
Occasional Care - 1 hr session	D	17.00	17.50	.50	2.9%
<b>School Holiday Program</b>					
Holiday Program - daily	D	74.80	78.00	3.20	4.3%
<b>Comm Home Support Program</b>					
Personal Care	D	8.60	9.40	.80	9.3%
Personal Care - Medium	D	21.50	23.60	2.10	9.8%
Personal Care - High	D	60.20	66.20	6.00	10.0%
Respite - Medium	D	21.50	23.60	2.10	9.8%
Respite - High	D	60.20	66.20	6.00	10.0%
Respite Care - over 18	D	8.60	9.40	.80	9.3%
Home Care - Low	D	8.60	9.40	.80	9.3%
Home Care - Medium	D	21.50	23.60	2.10	9.8%
Home Care - High	D	60.20	66.20	6.00	10.0%
<b>Program for Younger People</b>					
PYP - Personal Care	D	6.10	6.30	.20	3.3%
PYP - Personal Care - Medium	D	9.30	10.20	.90	9.7%
PYP - Personal Care - High	D	47.50	49.30	1.80	3.8%
PYP - Respite	D	5.40	5.90	.50	9.3%
PYP - Respite - Medium	D	5.50	6.00	.50	9.1%
PYP - Respite - High	D	47.40	49.30	1.90	4.0%
PYP - General Care	D	6.30	6.45	.15	2.4%
PYP - General Care - Medium	D	15.50	15.70	.20	1.3%
PYP - General Care - High	D	47.50	49.30	1.80	3.8%
<b>Home Modifications</b>					
Home Maintenance - Low	D	18.85	19.50	.65	3.4%
Home Maintenance - Medium	D	22.85	23.30	.45	2.0%
Home Maintenance - High	D	60.15	62.00	1.85	3.1%
Home Maintenance - PYP - Low	D	15.30	15.30	.00	0.0%
Home Maintenance - PYP - Medium	D	18.80	19.30	.50	2.7%

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Home Maintenance - PYP - High	D	49.64	51.15	1.51	3.0%
Home Maintenance - Agency	D	66.07	68.00	1.93	2.9%
<b>Meal Provision &amp; Distribution Service</b>					
Food Services	D	9.90	10.20	.30	3.0%
Food Services (Agencies)	D	23.65	24.40	.75	3.2%
Hardship Rate	D	3.70	3.70	.00	0.0%
<b>Agencies</b>					
Home Care/ Personal Care Agency - Normal	D	64.46	66.40	1.94	3.0%
Home Care/ Personal Care Agency - Evening/ Saturday	D	83.77	86.30	2.53	3.0%
Home Care/ Personal Care Agency - Sunday	D	103.08	106.20	3.12	3.0%
Home Care/ Personal Care Agency - Public Holiday	D	122.42	126.00	3.58	2.9%
Respite Agency - Normal	D	64.46	66.40	1.94	3.0%
Respite Agency - Evening/ Saturday	D	83.77	86.30	2.53	3.0%
Respite Agency - Sunday	D	103.08	106.20	3.12	3.0%
Respite Agency - Public Holiday	D	122.42	126.00	3.58	2.9%
<b>Home Care Packages (internal agency rate excludes GST)</b>					
Home Care/ Personal Care - Normal	D	58.52	59.80	1.28	2.2%
Home Care/ Personal Care - Evening/ Saturday	D	76.15	77.70	1.55	2.0%
Home Care/ Personal Care - Sunday	D	93.71	95.60	1.89	2.0%
Home Care/ Personal Care - Public Holiday	D	111.26	113.40	2.14	1.9%
Respite - Normal	D	58.52	59.80	1.28	2.2%
Respite - Evening/ Saturday	D	76.82	77.70	.88	1.1%
Respite - Sunday	D	93.80	95.60	1.80	1.9%
Respite - Public Holiday	D	111.40	113.40	2.00	1.8%
<b>Community Halls &amp; Buses</b>					
Virginia Todd Hall Hourly Rate	D	37.50	37.50	.00	0.0%
Centenary Hall Hourly Rate - Supper Room Weekday	D	51.00	51.00	.00	0.0%
Centenary Hall Hourly Rate - Supper Room Weekend	D	71.00	71.00	.00	0.0%
Centenary Hall Hourly Rate - Main Hall Weekday	D	62.50	62.50	.00	0.0%
Centenary Hall Hourly Rate - Main Hall Weekend	D	101.00	101.00	.00	0.0%
Centenary Hall Hourly Rate - Whole Venue Weekday	D	82.50	82.50	.00	0.0%
Centenary Hall Hourly Rate - Whole Venue Weekend	D	132.00	132.00	.00	0.0%
Cobbin Farm Hourly Rate - Chapel Weekday	D	37.50	37.50	.00	0.0%
Cobbin Farm Hourly Rate - Chapel Weekend	D	125.50	125.50	.00	0.0%
Cobbin Farm Hourly Rate - Whole Venue Weekday	D	74.50	74.50	.00	0.0%
Cobbin Farm Hourly Rate - Whole Venue Weekend	D	135.50	135.50	.00	0.0%
Cobbin Farm Hourly Rate - Homestead Weekday	D	37.50	37.50	.00	0.0%
Cobbin Farm Hourly Rate - Homestead Weekend	D	74.50	74.50	.00	0.0%
Cobradah House Hourly Rate	D	37.50	37.50	.00	0.0%
Geelong West Town Hall Hourly Rate - Supper Room Weekday	D	55.50	55.50	.00	0.0%
Geelong West Town Hall Hourly Rate - Supper Room Weekend	D	73.00	73.00	.00	0.0%
Geelong West Town Hall Hourly Rate - Main Hall Weekday	D	98.00	98.00	.00	0.0%
Geelong West Town Hall Hourly Rate - Main Hall Weekend	D	143.00	143.00	.00	0.0%
Geelong West Town Hall Hourly Rate - Whole Venue Weekday	D	143.00	143.00	.00	0.0%
Geelong West Town Hall Hourly Rate - Whole Venue Weekend	D	187.00	187.00	.00	0.0%
Lara Hall Hourly Rate - Whole Venue	D	54.50	54.50	.00	0.0%
Lara Hall Hourly Rate - Main Hall	D	37.50	37.50	.00	0.0%
Lara Hall Hourly Rate - Meeting Room	D	27.50	27.50	.00	0.0%
Community Bus 24-Hour Hire	D	65.00	65.00	.00	0.0%
St. Leonards Reserve Hall Hourly Rate	D	37.50	37.50	.00	0.0%
Mt. Duneed Hall Hire Income	D	1,795.00	1,795.00	.00	0.0%
Mt. Duneed Hall Hourly Rate	D	23.00	23.00	.00	0.0%

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Parks Hall Hourly Rate - Main Hall	D	37.50	37.50	.00	0.0%
Parks Hall Hourly Rate - Bayview Room	D	23.00	23.00	.00	0.0%
Parks Hall Hourly Rate - Parkview Room	D	27.50	27.50	.00	0.0%
Parks Hall Hourly Rate - Kitchen	D	23.00	23.00	.00	0.0%
Parks Hall Hourly Rate - Whole Venue	D	87.50	87.50	.00	0.0%
Newcomb Hall Hourly Rate - Whole Venue	D	54.50	54.50	.00	0.0%
Newcomb Hall Hourly Rate - Main Hall	D	37.50	37.50	.00	0.0%
Newcomb Hall Hourly Rate - Meeting Room	D	27.50	27.50	.00	0.0%
<b>Community &amp; Recreation</b>					
Casual Hire Summer - Community 1 Oval - Community Rate	D	312.00	312.00	.00	0.0%
Casual Hire Summer - Community 1 Oval - Commercial Rate	D	937.00	937.00	.00	0.0%
Casual Hire Winter - Community 1 Oval - Community Rate	D	319.00	319.00	.00	0.0%
Casual Hire Winter - Community Oval 1 - Commercial Rate	D	957.00	957.00	.00	0.0%
Casual Hire Summer - Community 2 Oval - Community Rate	D	205.00	205.00	.00	0.0%
Casual Hire Summer - Community 2 Oval - Commercial Rate	D	614.00	614.00	.00	0.0%
Casual Hire Winter - Community 2 Oval - Community Rate	D	209.00	209.00	.00	0.0%
Casual Hire Winter - Community 2 Oval - Commercial Rate	D	627.00	627.00	.00	0.0%
Casual Hire Summer - Community 3 Oval - Community Rate	D	102.00	102.00	.00	0.0%
Casual Hire Summer - Community 3 Oval - Commercial Rate	D	307.00	307.00	.00	0.0%
Casual Hire Winter - Community 3 Oval - Community Rate	D	105.00	105.00	.00	0.0%
Casual Hire Winter - Community 3 Oval - Commercial Rate	D	314.00	314.00	.00	0.0%
Casual Hire Summer - Community 1 Pitch - Community Rate	D	180.00	180.00	.00	0.0%
Casual Hire Summer - Community 1 Pitch - Commercial Rate	D	541.00	541.00	.00	0.0%
Casual Hire Winter - Community 1 Pitch - Community Rate	D	184.00	184.00	.00	0.0%
Casual Hire Winter - Community 1 Pitch - Commercial Rate	D	551.00	551.00	.00	0.0%
Casual Hire Summer - Community 2 Pitch - Community Rate	D	102.00	102.00	.00	0.0%
Casual Hire Summer - Community 2 Pitch - Commercial Rate	D	307.00	307.00	.00	0.0%
Casual Hire Winter - Community 2 Pitch - Community Rate	D	105.00	105.00	.00	0.0%
Casual Hire Winter - Community 2 Pitch - Commercial Rate	D	314.00	314.00	.00	0.0%
Casual Hire Summer - Community 3 Pitch - Community Rate	D	63.00	63.00	.00	0.0%
Casual Hire Summer - Community 3 Pitch - Commercial Rate	D	188.00	188.00	.00	0.0%
Casual Hire Winter - Community 3 Pitch - Community Rate	D	65.00	65.00	.00	0.0%
Casual Hire Winter - Community 3 Pitch - Commercial Rate	D	195.00	195.00	.00	0.0%
Casual Hire Summer - Reserve - Community Rate	D	43.00	43.00	.00	0.0%
Casual Hire Summer - Reserve - Commercial Rate	D	129.00	129.00	.00	0.0%
Casual Hire Winter - Reserve - Community Rate	D	44.00	44.00	.00	0.0%
Casual Hire Winter - Reserve - Commercial Rate	D	132.00	132.00	.00	0.0%
Casual Hire Summer - Court - Community Rate	D	14.00	14.00	.00	0.0%
Casual Hire Summer - Court - Commercial Rate	D	43.00	43.00	.00	0.0%
Casual Hire Winter - Court - Community Rate	D	15.00	15.00	.00	0.0%
Casual Rate Winter - Court - Commercial Rate	D	45.00	45.00	.00	0.0%
Casual Hire Summer - Criterium Track - Community Rate	D	31.00	31.00	.00	0.0%
Casual Hire Summer - Criterium Track - Commercial Rate	D	92.00	92.00	.00	0.0%
Casual Hire Winter - Criterium Track - Community Rate	D	32.00	32.00	.00	0.0%
Casual Rate Winter - Criterium Track - Commercial Rate	D	95.00	95.00	.00	0.0%
Casual Hire Summer - Velodrome - Community Rate	D	9.00	9.00	.00	0.0%
Casual Hire Summer - Velodrome - Commercial Rate	D	26.00	26.00	.00	0.0%
Casual Hire Winter - Velodrome - Community Rate	D	9.00	9.00	.00	0.0%
Casual Hire Winter - Velodrome - Commercial Rate	D	26.00	26.00	.00	0.0%
Casual Hire Summer - BMX - Community Rate	D	43.00	43.00	.00	0.0%
Casual Hire Summer - BMX - Commercial Rate	D	129.00	129.00	.00	0.0%
Casual Hire Winter - BMX - Community Rate	D	44.00	44.00	.00	0.0%



CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary A= Act of Parliament L = Local Law		
Fees and Charges	Basis of Charge	Charge 2020-21 \$ per unit	Charge 2021-22 \$ per unit	Movement in price per unit \$	Movement in rate %
Casual Hire Winter - BMX - Commercial Rate	D	132.00	132.00	.00	0.0%
Casual Hire Summer - Athletics - Community Rate	D	102.00	102.00	.00	0.0%
Casual Hire Summer - Athletics - Commercial Rate	D	307.00	307.00	.00	0.0%
Casual Hire Winter - Athletics - Community Rate	D	105.00	105.00	.00	0.0%
Casual Hire Winter - Athletics - Commercial Rate	D	312.00	312.00	.00	0.0%
Casual Hire Summer - Bowls - Community Rate	D	18.00	18.00	.00	0.0%
Casual Hire Summer - Bowls - Commercial Rate	D	53.00	53.00	.00	0.0%
Casual Hire Winter - Bowls - Community Rate	D	19.00	19.00	.00	0.0%
Casual Hire Winter - Bowls - Commercial Rate	D	57.00	57.00	.00	0.0%
Seasonal Hire Summer - Community 1 Oval - Community Rate	D	3,751.00	3,751.00	.00	0.0%
Seasonal Hire Summer - Community 1 Oval - Commercial Rate	D	31,262.00	31,262.00	.00	0.0%
Seasonal Hire Winter - Community 1 Oval - Community Rate	D	4,783.00	4,783.00	.00	0.0%
Seasonal Hire Winter - Community 1 Oval - Commercial Rate	D	31,887.00	31,887.00	.00	0.0%
Seasonal Hire Summer - Community 2 Oval - Community Rate	D	2,453.00	2,453.00	.00	0.0%
Seasonal Hire Summer - Community 2 Oval - Commercial Rate	D	20,441.00	20,441.00	.00	0.0%
Seasonal Hire Winter - Community 2 Oval - Community Rate	D	3,127.00	3,127.00	.00	0.0%
Seasonal Hire Winter - Community 2 Oval - Commercial Rate	D	20,849.00	20,849.00	.00	0.0%
Seasonal Hire Summer - Community 3 Oval - Community Rate	D	1,227.00	1,227.00	.00	0.0%
Seasonal Hire Summer - Community 3 Oval - Commercial Rate	D	10,220.00	10,220.00	.00	0.0%
Seasonal Hire Winter - Community 3 Oval - Community Rate	D	1,564.00	1,564.00	.00	0.0%
Seasonal Hire Winter - Community 3 Oval - Commercial Rate	D	10,425.00	10,425.00	.00	0.0%
Seasonal Hire Summer - Community 1 Pitch - Community Rate	D	2,164.00	2,164.00	.00	0.0%
Seasonal Hire Summer - Community 1 Pitch - Commercial Rate	D	18,036.00	18,036.00	.00	0.0%
Seasonal Hire Winter - Community 1 Pitch - Community Rate	D	2,760.00	2,760.00	.00	0.0%
Seasonal Hire Winter - Community 1 Pitch - Commercial Rate	D	18,396.00	18,396.00	.00	0.0%
Seasonal Hire Summer - Community 2 Pitch - Community Rate	D	1,227.00	1,227.00	.00	0.0%
Seasonal Hire Summer - Community 2 Pitch - Commercial Rate	D	10,220.00	10,220.00	.00	0.0%
Seasonal Hire Winter - Community 2 Pitch - Community Rate	D	1,564.00	1,564.00	.00	0.0%
Seasonal Hire Winter - Community 2 Pitch - Commercial Rate	D	10,425.00	10,425.00	.00	0.0%
Seasonal Hire Summer - Community 3 Pitch - Community Rate	D	758.00	758.00	.00	0.0%
Seasonal Hire Summer - Community 3 Pitch - Commercial Rate	D	6,313.00	6,313.00	.00	0.0%
Seasonal Hire Winter - Community 3 Pitch - Community Rate	D	966.00	966.00	.00	0.0%
Seasonal Hire Winter - Community 3 Pitch - Commercial Rate	D	6,439.00	6,439.00	.00	0.0%
Seasonal Hire Summer - Reserve - Community Rate	D	519.00	519.00	.00	0.0%
Seasonal Hire Summer - Reserve - Commercial Rate	D	4,329.00	4,329.00	.00	0.0%
Seasonal Hire Winter - Reserve - Community Rate	D	662.00	662.00	.00	0.0%
Seasonal Hire Winter - Reserve - Commercial Rate	D	4,414.00	4,414.00	.00	0.0%
Seasonal Hire Summer - Court - Community Rate	D	176.00	176.00	.00	0.0%
Seasonal Hire Summer - Court - Commercial Rate	D	1,467.00	1,467.00	.00	0.0%
Seasonal Hire Winter - Court - Community Rate	D	224.00	224.00	.00	0.0%
Seasonal Hire Winter - Court - Commercial Rate	D	1,496.00	1,496.00	.00	0.0%
Seasonal Hire Summer - Criterium - Community Rate	D	371.00	371.00	.00	0.0%
Seasonal Hire Summer - Criterium - Commercial Rate	D	3,088.00	3,088.00	.00	0.0%
Seasonal Hire Winter - Criterium - Community Rate	D	472.00	472.00	.00	0.0%
Seasonal Hire Winter - Criterium - Commercial Rate	D	3,149.00	3,149.00	.00	0.0%
Seasonal Hire Summer - Velodrome - Community Rate	D	110.00	110.00	.00	0.0%
Seasonal Hire Summer - Velodrome - Commercial Rate	D	913.00	913.00	.00	0.0%
Seasonal Hire Winter - Velodrome - Community Rate	D	140.00	140.00	.00	0.0%
Seasonal Rate Winter - Velodrome - Commercial Rate	D	932.00	932.00	.00	0.0%
Seasonal Hire Summer - BMX - Community Rate	D	519.00	519.00	.00	0.0%
Seasonal Hire Summer - BMX - Commercial Rate	D	4,329.00	4,329.00	.00	0.0%
Seasonal Hire Winter - BMX - Community Rate	D	662.00	662.00	.00	0.0%

CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary A= Act of Parliament L = Local Law		
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Seasonal Hire Winter - BMX - Commercial Rate	D	4,414.00	4,414.00	.00	0.0%
Seasonal Hire Summer - Athletics - Community Rate	D	1,227.00	1,227.00	.00	0.0%
Seasonal Hire Summer - Athletics - Commercial Rate	D	10,220.00	10,220.00	.00	0.0%
Seasonal Hire Winter - Athletics - Community Rate	D	1,564.00	1,564.00	.00	0.0%
Seasonal Hire Winter - Athletics - Commercial Rate	D	10,425.00	10,425.00	.00	0.0%
Seasonal Hire Summer - Bowls - Community Rate	D	217.00	217.00	.00	0.0%
Seasonal Hire Summer - Bowls - Commercial Rate	D	1,804.00	1,804.00	.00	0.0%
Seasonal Hire Winter - Bowls - Community Rate	D	276.00	276.00	.00	0.0%
Seasonal Hire Winter - Bowls - Commercial Rate	D	1,839.00	1,839.00	.00	0.0%
Leopold Community Hub Community Room	D	37.50	37.50	.00	0.0%
Leopold Community Hub Multi-Purpose Room	D	27.50	27.50	.00	0.0%
Leopold Community Hub Meeting Room	D	23.00	23.00	.00	0.0%
ACECH Community Space 1	D	37.50	37.50	.00	0.0%
ACECH Community Space 2	D	27.50	27.50	.00	0.0%
ACECH Community Space 3	D	27.50	27.50	.00	0.0%
ACECH Meeting Room 2	D	23.00	23.00	.00	0.0%
<b>Golf</b>					
Queens Park 9 Holes	D	20.50	20.50	.00	0.0%
Queens Park 9 Holes Junior	D	14.50	14.50	.00	0.0%
Queens Park M/ship Adult 12 months	D	602.00	602.00	.00	0.0%
Queens Park M/ship Pensioner / Concession 12 months	D	470.00	470.00	.00	0.0%
Queens Park M/ship Student 12 months	D	327.00	327.00	.00	0.0%
Queens Park Adult Green Fee	D	29.00	29.00	.00	0.0%
Queens Park Pensioner / Concession Green Fee	D	20.50	20.50	.00	0.0%
Queens Park Student Green Fee	D	18.00	18.00	.00	0.0%
Queens Park Junior 12 Month Membership	D	138.00	138.00	.00	0.0%
Elcho M/Ship Adult 12 months	D	586.50	586.50	.00	0.0%
Elcho Green Concession and Students u/21	D	22.50	22.50	.00	0.0%
Elcho Green Students u /17 years of age	D	18.00	18.00	.00	0.0%
Elcho M/ship Pensioner / Concession 12 months	D	459.00	459.00	.00	0.0%
Elcho M/ship Student 12 month	D	296.00	296.00	.00	0.0%
Elcho Adult Green Fee	D	28.00	28.00	.00	0.0%
Elcho Park - 9 holes	D	21.50	21.50	.00	0.0%
Balyang Adult Full Membership-12 months	D	389.00	389.00	.00	0.0%
Balyang Concession Membership - 12 months	D	316.50	316.50	.00	0.0%
Balyang Concession Adult Green Fee	D	13.00	13.00	.00	0.0%
Balyang Child Green Fee	D	13.00	13.00	.00	0.0%
Balyang Adult Full Membership - 3 months	D	133.00	133.00	.00	0.0%
Balyang Concession Membership - 3 months	D	107.50	107.50	.00	0.0%
Balyang Adult Full Green Fee	D	15.00	15.00	.00	0.0%
Balyang Group Concession	D	11.50	11.50	.00	0.0%
Green Fees Competition	D	11.00	11.00	.00	0.0%
Balyang School Group	D	9.30	9.30	.00	0.0%
Balyang Junior Membership - 12 months	D	153.00	153.00	.00	0.0%
Balyang Family Membership - 12 months	D	745.00	745.00	.00	0.0%
Balyang Golf Club Hire - 1 Club	D	2.00	2.00	.00	0.0%
Balyang Golf Club Hire - 2 Clubs	D	4.00	4.00	.00	0.0%
<b>Kardinia Pool &amp; Lara Pool</b>					
Swim Adult	D	8.00	8.00	.00	0.0%
Concession	D	6.00	6.00	.00	0.0%
Swim School	D	4.10	4.10	.00	0.0%
Swim Adult x 25	D	160.00	160.00	.00	0.0%

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Swim Concession x 25	D	120.00	120.00	.00	0.0%
Swim Spectator	D	2.00	2.00	.00	0.0%
Season ticket (conc)	D	293.00	293.00	.00	0.0%
Season ticket (adult)	D	405.00	405.00	.00	0.0%
Season ticket (family)	D	790.00	790.00	.00	0.0%
Pool Hire 50 m Lane Hire (per hr)+entry fee	D	37.00	37.00	.00	0.0%
Pass Concession Dec	D	248.00	248.00	.00	0.0%
Pass Concession Jan	D	210.00	210.00	.00	0.0%
Pass Concession Feb	D	170.00	170.00	.00	0.0%
Pass Adult Dec	D	346.00	346.00	.00	0.0%
Pass Adult Jan	D	292.00	292.00	.00	0.0%
Pass Adult Feb	D	234.00	234.00	.00	0.0%
Pass Family Dec	D	698.00	698.00	.00	0.0%
Pass Family Jan	D	607.00	607.00	.00	0.0%
Pass Family Feb	D	549.00	549.00	.00	0.0%
Leaners Pool per hr	D	103.00	103.00	.00	0.0%
Diving Pool per hr	D	129.00	129.00	.00	0.0%
Toddlers Pool per hr	D	102.50	102.50	.00	0.0%
School Swim and Slide	D	8.40	8.40	.00	0.0%
Swim/slide unlimited	D	12.00	12.00	.00	0.0%
Swim Locker (Deposit \$1.00)	D	2.00	2.00	.00	0.0%
Replacement Card	D	4.00	4.00	.00	0.0%
Kardinia Adult Spectator with Child 5 -18	D	8.00	8.00	.00	0.0%
Kardinia Adult Swimming with Child 5-18	D	12.00	12.00	.00	0.0%
Kardinia Aqua Aerobics	D	14.50	14.50	.00	0.0%
Kardinia Aqua Aerobics Concession	D	11.70	11.70	.00	0.0%
Kardinia Swim Clubs (non profit) lane hire Per Hour	D	10.00	10.00	.00	0.0%
Kardinia Waterslide Per Hour	D	169.00	169.00	.00	0.0%
Learn to Swim	D	17.90	17.90	.00	0.0%
Learn to Swim Concession	D	14.30	14.30	.00	0.0%
Squad	D	18.70	18.70	.00	0.0%
Squad Concession	D	15.00	15.00	.00	0.0%
Private Lesson	D	61.00	61.00	.00	0.0%
Kardinia Carnival - Half Day	D	1,235.00	1,235.00	.00	0.0%
Kardinia Carnival Hire, Fina Pool	D	2,470.00	2,470.00	.00	0.0%
Kardinia Adult with Child Under 5	D	6.00	6.00	.00	0.0%
Kardinia Carnival Hire, Olympic Pool	D	1,989.00	1,989.00	.00	0.0%
School Slide After Entry	D	3.60	3.60	.00	0.0%
Club/School Half Day Carnival	D	928.00	928.00	.00	0.0%
Club/School Carnival, Fina Pool	D	1,778.00	1,778.00	.00	0.0%
Club/School Carnival, Olympic Pool	D	1,420.00	1,420.00	.00	0.0%
Club Whole Pool Hire, Per Hour	D	215.00	215.00	.00	0.0%
Whole Pool Hire, Per Hour	D	277.00	277.00	.00	0.0%
Adult Aqua Aerobics x 10	D	130.50	130.50	.00	0.0%
Adult Aqua Aerobics - Concession x 10	D	105.00	105.00	.00	0.0%
<b>Leisurelink, Waterworld, Splashdown, BASC</b>					
Adult M/Ship 12 months	D	1,080.00	1,080.00	.00	0.0%
Adult M/Ship Monthly Debit Joining Fee	D	49.00	49.00	.00	0.0%
Adult M/Ship Monthly	D	90.00	90.00	.00	0.0%
Fam M/Ship 12 months	D	1,860.00	1,860.00	.00	0.0%
Fam M/Ship Monthly Debit Joining Fee	D	49.00	49.00	.00	0.0%
Fam M/Ship Monthly	D	155.00	155.00	.00	0.0%

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Con/Offpeak Adult M/ship 12 months	D	810.00	810.00	.00	0.0%
Con/Offpeak Adult M/Ship Mthly Debit Join Fee	D	49.00	49.00	.00	0.0%
Con/Offpeak Adult M/Ship Monthly	D	67.50	67.50	.00	0.0%
Corp M/Ship Adult weekly	D	18.70	18.70	.00	0.0%
Corp M/Ship Adult yearly	D	972.00	972.00	.00	0.0%
Corp M/Ship Adult Direct Debit	D	81.00	81.00	.00	0.0%
Corp M/Ship Family yearly	D	1,674.00	1,674.00	.00	0.0%
Corp M/Ship Family Direct Debit	D	139.50	139.50	.00	0.0%
Fam Monthly Debit x 1 student	D	398.00	398.00	.00	0.0%
Fam Monthly Debit x 2 students	D	642.00	642.00	.00	0.0%
Concession Plus 70% Student	D	243.00	243.00	.00	0.0%
Corp Family Monthly Debit x 1 student	D	160.50	160.50	.00	0.0%
Corp Family Monthly Debit x 2 students	D	181.50	181.50	.00	0.0%
Active Adult Monthly Debit	D	59.00	59.00	.00	0.0%
Corp M/Ship Family Payroll Deduction	D	31.30	31.30	.00	0.0%
Casual 25 Metre Lane Hire	D	37.00	37.00	.00	0.0%
Club 25 Metre Lane Hire	D	10.00	10.00	.00	0.0%
Active Adult Joining Fee	D	49.00	49.00	.00	0.0%
Corp Fam M/Ship Family Payroll + 1 student	D	35.85	35.85	.00	0.0%
Corp Fam Monthly Debit x 3 students	D	202.50	202.50	.00	0.0%
Corp Fam M/ship Family Payroll + 2 students	D	181.50	181.50	.00	0.0%
Active Adult GOLD Joining Fee	D	49.00	49.00	.00	0.0%
Active Adult GOLD - Monthly Debit	D	67.50	67.50	.00	0.0%
Corporate Family Payroll + 2 Students	D	40.70	40.70	.00	0.0%
Not for profit lane hire	D	.00	.00	.00	na
Adult M/Ship 3 months	D	518.00	518.00	.00	0.0%
Adult Renew 12 months	D	900.00	900.00	.00	0.0%
Family Renew 12 months	D	1,550.00	1,550.00	.00	0.0%
Con/Offpeak Renew 12 months	D	675.00	675.00	.00	0.0%
Active Adults 12 Months	D	708.00	708.00	.00	0.0%
Off Peak Upgrade	D	7.30	7.30	.00	0.0%
Membership Card Replacement	D	4.00	4.00	.00	0.0%
Corp Adult 12 Mth Renew	D	810.00	810.00	.00	0.0%
Corp Family 12 Mth Renew	D	1,395.00	1,395.00	.00	0.0%
Active Adults 3 months	D	226.00	226.00	.00	0.0%
Active Adults 3 months Renew	D	177.00	177.00	.00	0.0%
Active Adults GOLD - 12 months	D	810.00	810.00	.00	0.0%
Gym Adult	D	17.50	17.50	.00	0.0%
Gym Concession	D	14.00	14.00	.00	0.0%
Aerobics Adult	D	14.50	14.50	.00	0.0%
Aerobics Concession	D	11.70	11.70	.00	0.0%
Gym Adult x 10	D	157.50	157.50	.00	0.0%
Gym Concession x 10	D	126.00	126.00	.00	0.0%
Fitness Assessment	D	60.00	60.00	.00	0.0%
Champ Card - Gym	D	183.00	183.00	.00	0.0%
Aerobics Adult x 10	D	130.50	130.50	.00	0.0%
Aerobics Concession x 10	D	105.00	105.00	.00	0.0%
Aerobics Group	D	133.00	133.00	.00	0.0%
Group Personal Training	D	250.00	250.00	.00	0.0%
Virtual Classes plus Free Swim	D	14.50	14.50	.00	0.0%
Virtual Classes plus Free Swim Concession	D	11.70	11.70	.00	0.0%
3D Body Composition Testing - Member price per scan	D	20.00	20.00	.00	0.0%

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3D Body Composition Testing - Non Member price per scan	D	40.00	40.00	.00	0.0%
Swim/Sauna/Spa Adult	D	14.30	14.30	.00	0.0%
Swim/Sauna/Spa Concession	D	11.50	11.50	.00	0.0%
Aqua Aerobics Adult	D	14.50	14.50	.00	0.0%
Aqua Aerobics Concession	D	11.70	11.70	.00	0.0%
Aqua Aerobics Adult x 10	D	130.50	130.50	.00	0.0%
Aqua Aerobics Concession x 10	D	105.00	105.00	.00	0.0%
Swim Adult	D	8.00	8.00	.00	0.0%
Swim Concession	D	6.00	6.00	.00	0.0%
Swim School	D	4.10	4.10	.00	0.0%
Swim Adult x 25	D	160.00	160.00	.00	0.0%
Swim Spectator Fee	D	2.00	2.00	.00	0.0%
Single Waterslide	D	3.00	3.00	.00	0.0%
Unlimited Ticket Waterslide	D	15.00	15.00	.00	0.0%
Unlimited Ticket Waterslide After Entry	D	9.00	9.00	.00	0.0%
Adult after Entry Swim/Sauna/Spa	D	6.30	6.30	.00	0.0%
Concession after Entry Swim/Sauna/Spa	D	5.50	5.50	.00	0.0%
Swim Concession x 25	D	120.00	120.00	.00	0.0%
Squad Casual Member	D	13.60	13.60	.00	0.0%
Squad Casual Non Member	D	17.00	17.00	.00	0.0%
Squad Member x 25 visits	D	272.00	272.00	.00	0.0%
Squad Non Member x 25 visits	D	340.00	340.00	.00	0.0%
Champ Cards - Swim	D	106.00	106.00	.00	0.0%
Group Adult Swim	D	6.00	6.00	.00	0.0%
Pool Parties - Catered Party	D	27.00	27.00	.00	0.0%
Pool Parties - Inflatable Per Hour	D	110.00	110.00	.00	0.0%
Pool Parties - Party Deposit	D	100.00	100.00	.00	0.0%
Swim Adult With Child Under 5 yrs	D	6.00	6.00	.00	0.0%
Swim Adult With Child 5 - 18 yrs	D	12.00	12.00	.00	0.0%
Swim Family (Spectator) with Child aged 5 - 18 yrs	D	8.00	8.00	.00	0.0%
Learn to Swim	D	17.90	17.90	.00	0.0%
Learn to Swim Concession	D	14.30	14.30	.00	0.0%
Learn to Swim - Squad	D	18.70	18.70	.00	0.0%
Learn to Swim - Squad Concession	D	15.00	15.00	.00	0.0%
Learn to Swim - Private Lesson	D	61.00	61.00	.00	0.0%
Webstar Learn to Swim	D	30.00	30.00	.00	0.0%
Webstar Learn to Swim Concession	D	24.00	24.00	.00	0.0%
Webstar Learn to Swim x 2 Classes	D	54.00	54.00	.00	0.0%
Webstar Private Lesson	D	100.00	100.00	.00	0.0%
Webstar Squad	D	31.50	31.50	.00	0.0%
Webstar Squad Concession	D	25.20	25.20	.00	0.0%
Swim Lessons - 30 min Group 5-6	D	8.40	8.40	.00	0.0%
Swim Lessons - 30 min Group 7-8	D	7.20	7.20	.00	0.0%
Swim Lessons - 45min Group 5-6	D	10.55	10.55	.00	0.0%
Swim Lessons - 45 min Group 7-8	D	8.70	8.70	.00	0.0%
Swim Lessons - 60min Group 5-6	D	12.70	12.70	.00	0.0%
Swim Lessons - 60min Group 5-6	D	10.20	10.20	.00	0.0%
Creche Aerobics Staff	D	6.80	6.80	.00	0.0%
Creche Casual Visit 30 mins (Member)	D	3.30	3.30	.00	0.0%
Creche casual Visit 30 mins (Non Member)	D	5.50	5.50	.00	0.0%
Creche 25 visit pass 30 mins (Member)	D	65.10	65.10	.00	0.0%
Creche 25 visit pass 30 mins (Non Member)	D	109.20	109.20	.00	0.0%

CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary A= Act of Parliament L = Local Law		
Fees and Charges	Basis of Charge	Charge 2020-21 \$ per unit	Charge 2021-22 \$ per unit	Movement in price per unit \$	Movement in rate %
Occasional Care 3 hr	D	30.00	30.00	.00	0.0%
Occasional Care half hour	D	6.00	6.00	.00	0.0%
<b>Arena</b>					
Arena - Annex Hire - Community Group	D	4,180.00	4,180.00	.00	0.0%
Arena - Annex Hire - Commercial Use - per day	D	6,930.00	6,930.00	.00	0.0%
Arena - Auditorium Hire - Promoter Rate (concerts only)	D	6,300.00	6,300.00	.00	0.0%
Arena - Auditorium Hire - Community Group per day	D	3,100.00	3,100.00	.00	0.0%
Arena - Auditorium Hire - Commercial Use per day	D	5,100.00	5,100.00	.00	0.0%
Arena - Venue Bump In/Out Day - Events	D	815.00	815.00	.00	0.0%
Arena - Labour Crew - Chief Fire Warden	D	70.00	70.00	.00	0.0%
Arena - Labour Crew - Safety Officer	D	70.00	70.00	.00	0.0%
Arena - Labour Crew - Event Supervisor	D	62.50	62.50	.00	0.0%
Arena - Labour Crew - FOH Supervisor	D	62.50	62.50	.00	0.0%
Arena - Labour Crew - Box Office Attendant	D	52.50	52.50	.00	0.0%
Arena - Labour Crew - Ticket Checker/Usher	D	52.50	52.50	.00	0.0%
Arena - Labour Crew - Labour Crew	D	52.50	52.50	.00	0.0%
Arena - Public Holiday Rates - Chief Fire Warden	D	143.00	143.00	.00	0.0%
Arena - Public Holiday Rates - Safety Officer	D	143.00	143.00	.00	0.0%
Arena - Public Holiday Rates - Event Supervisor	D	122.00	122.00	.00	0.0%
Arena - Public Holiday Rates - FOH Supervisor	D	105.00	105.00	.00	0.0%
Arena - Public Holiday Rates - Box Office Attendant	D	90.00	90.00	.00	0.0%
Arena - Public Holiday Rates - Ticket Checker/Usher	D	90.00	90.00	.00	0.0%
Arena - Public Holiday Rates - Labour Crew	D	90.00	90.00	.00	0.0%
Arena - Contractors - Security	D	52.50	52.50	.00	0.0%
Arena - Contractors - Cleaners	D	52.50	52.50	.00	0.0%
Arena - Contractors - First Aid - Commercial	D	55.00	55.00	.00	0.0%
Arena - Contractors - First Aid - Community	D	45.00	45.00	.00	0.0%
Arena - Contractors - Trades - Rigger, electrician, plumber, etc	D	133.25	133.25	.00	0.0%
Arena - Contractors - Road Crew	D	67.65	67.65	.00	0.0%
Arena - Contractors - House Technician	D	67.65	67.65	.00	0.0%
Arena - Fire Isolation (min 4 hrs) - Fire Services Daytime 7am to 5pm	D	280.00	280.00	.00	0.0%
Arena - Fire Isolation (min 4 hrs) - Fire Services After Hours 7pm to 7am	D	740.00	740.00	.00	0.0%
Arena - Services - Waste Disposal - per skip - recycle & garbage	D	95.00	95.00	.00	0.0%
Arena - Services - Sanitary bins - per bin	D	13.00	13.00	.00	0.0%
Arena - Services - Two way radio	D	19.00	19.00	.00	0.0%
Arena - Services - Catering fee per person	D	1.00	1.00	.00	0.0%
Arena - Services - Linen - table cloths each	D	18.00	18.00	.00	0.0%
Arena - Annex Hire - Basketball per court Per Hour - after 5pm	D	39.25	39.25	.00	0.0%
Arena - Annex Hire - Basketball per court Per Hour - all other times	D	32.00	32.00	.00	0.0%
Arena - Annex Hire - Casual Shoot Around per person	D	4.00	4.00	.00	0.0%
Arena - Annex Hire - School Tournament Days 3 courts - 9am - 3pm	D	433.50	433.50	.00	0.0%
Arena - Auditorium Hire - Basketball court Per Hour	D	90.00	90.00	.00	0.0%
Arena - Auditorium Hire - Basketball court Per Hour - community	D	56.00	56.00	.00	0.0%
Arena - Auditorium Hire - School Tournaments - must be booked with Annex	D	255.00	255.00	.00	0.0%
Arena - Back Stage - Back Stage open space	D	95.00	95.00	.00	0.0%
Arena - Back Stage - Back Stage break out rooms - all three	D	55.00	55.00	.00	0.0%
Arena - Function Room - Council Depts per day	D	127.50	127.50	.00	0.0%
Arena - Function Room - Community Groups per day	D	255.00	255.00	.00	0.0%
Arena - Function Room - Private/Commercial Group per day	D	408.00	408.00	.00	0.0%
Arena - Function Room - Staff member hire Per Hour	D	53.50	53.50	.00	0.0%
Arena - Board Room/Meeting Room - Council Depts per day	D	127.50	127.50	.00	0.0%
Arena - Board Room/Meeting Room - Community Groups Per Hour	D	28.00	28.00	.00	0.0%

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Arena - Board Room/Meeting Room - Private/Commercial Group per day - room only	D	112.50	112.50	.00	0.0%
Arena - Board Room/Meeting Room - Private/Commercial per day - inc projector	D	189.00	189.00	.00	0.0%
Arena - Kitchen - Private/Commercial Group per day	D	275.50	275.50	.00	0.0%
Arena - Options - Projector per day	D	76.50	76.50	.00	0.0%
Arena - Options - Tea/Coffee per person	D	4.35	4.35	.00	0.0%
<b>Indoor Activity Centres</b>					
CLTC B/Ball Casual before 5pm	D	32.00	32.00	.00	0.0%
CLTC B/Ball After 5pm	D	39.25	39.25	.00	0.0%
CLTC Badminton Casual before 5pm	D	14.00	14.00	.00	0.0%
CLTC Badminton After 5pm	D	16.50	16.50	.00	0.0%
CLTC MP Room Casual before 5pm	D	25.00	25.00	.00	0.0%
CLTC MP Room After 5pm	D	28.00	28.00	.00	0.0%
CLTC N/Ball O/Door Casual rate	D	10.20	10.20	.00	0.0%
CLTC Meet Rm Casual before 5pm	D	28.00	28.00	.00	0.0%
CLTC Meet Rm After 5pm	D	28.00	28.00	.00	0.0%
CLTC Meet Rm User grp schools before 5pm	D	22.00	22.00	.00	0.0%
CLTC - V/Ball & Soccer Casual before 5pm	D	36.50	36.50	.00	0.0%
CLTC - V/Ball & Soccer Casual after 5pm	D	40.20	40.20	.00	0.0%
CLTC - Sports Club (per Child)	D	10.20	10.20	.00	0.0%
CLTC - Futsal Stars Development & Transition (per player)	D	10.20	10.20	.00	0.0%
CLTC Squash Casual before 5pm	D	10.00	10.00	.00	0.0%
CLTC Squash After 5pm	D	18.00	18.00	.00	0.0%
CLTC - B/Ball Casual User Shootaround	D	4.00	4.00	.00	0.0%
CLTC Street Soccer before 5pm	D	22.50	22.50	.00	0.0%
CLTC Street Soccer After 5pm	D	22.50	22.50	.00	0.0%
CLTC Synthetic Pitch Hire Affiliate Full Pitch before 4pm	D	73.50	73.50	.00	0.0%
CLTC Synthetic Pitch Hire Non-Affiliate Full Pitch before 4pm	D	94.00	94.00	.00	0.0%
CLTC Synthetic Pitch Casual Hire Full Pitch before 4pm	D	100.00	100.00	.00	0.0%
CLTC Synthetic Pitch Hire Affiliate Full Pitch after 4pm	D	84.00	84.00	.00	0.0%
CLTC Synthetic Pitch Hire Non-Affiliate Full Pitch after 4pm	D	109.50	109.50	.00	0.0%
CLTC Synthetic Pitch Casual Hire Full Pitch after 4pm	D	116.00	116.00	.00	0.0%
CLTC Synthetic Pitch Hire Affiliate Half Pitch before 4pm	D	38.50	38.50	.00	0.0%
CLTC Synthetic Pitch Hire Non-Affiliate Half Pitch before 4pm	D	49.50	49.50	.00	0.0%
CLTC Synthetic Pitch Casual Hire Half Pitch before 4pm	D	54.00	54.00	.00	0.0%
CLTC Meet Rm Day Rate	D	117.50	117.50	.00	0.0%
CLTC Synthetic Pitch Hire Affiliate Half Pitch After 4pm	D	44.00	44.00	.00	0.0%
CLTC Synthetic Pitch Half Pitch Hire After 4pm	D	58.00	58.00	.00	0.0%
CLTC Synthetic Pitch Half Pitch Casual Hire After 4pm	D	62.00	62.00	.00	0.0%
CLTC Synthetic Pitch Hire Non-Affiliate Half Pitch After 4pm	D	58.00	58.00	.00	0.0%
CLTC Synthetic Pitch Social Competition 1/2 Pitch Team Fee Per Week	D	76.00	76.00	.00	0.0%
CLTC Synthetic Pitch Hire Local Tournaments & Events Per Day	D	650.00	650.00	.00	0.0%
BVAC Sports Club (per child)	D	10.20	10.20	.00	0.0%
BVAC Badminton	D	9.50	9.50	.00	0.0%
BVAC B/ton Casual User	D	16.50	16.50	.00	0.0%
BVAC B/Ball Casual User Shoot Around	D	4.00	4.00	.00	0.0%
BVAC Court One B/Ball Casual Hire	D	39.25	39.25	.00	0.0%
BVAC Court Two B/Ball Casual Hire	D	39.25	39.25	.00	0.0%
BVAC Court Three Cricket Casual Hire	D	60.50	60.50	.00	0.0%
BVAC Court Four B/Ball Casual Hire	D	32.00	32.00	.00	0.0%
BVAC Meet Rm	D	23.50	23.50	.00	0.0%
BVAC Sunday Market Outdoor Stall	D	24.50	24.50	.00	0.0%
BVAC Sunday Market Indoor Stall	D	32.00	32.00	.00	0.0%

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BVAC Sunday Market Trestle Table Hire	D	5.00	5.00	.00	0.0%
BVAC Sunday Market Clothes Rack Hire	D	5.00	5.00	.00	0.0%
BVAC Sunday Market Storage	D	15.50	15.50	.00	0.0%
BVAC Futsal Stars development & transition (per player)	D	10.80	10.80	.00	0.0%
BVAC Futsal Stars game phase (per player)	D	10.80	10.80	.00	0.0%
BVAC Belmont Market Online Booking Outdoor Stall	D	20.00	20.00	.00	0.0%
BVAC Belmont Market Online Booking Indoor Stall	D	22.00	22.00	.00	0.0%
City, Planning and Economy					
Strategic Implementation					
Planning Scheme Amendment - Application Fee	A	2,872.00	3,050.90	178.90	6.2%
Planning Scheme Amendment - Consideration of Submission Fee - up to 10 submissions	A	14,233.00	15,121.00	888.00	6.2%
Planning Scheme Amendment - Consideration of Submission Fee - 11 to 20 submissions	A	28,438.00	30,212.40	1,774.40	6.2%
Planning Scheme Amendment - Consideration of Submission Fee - 20 or more submissions	A	37,998.00	40,368.90	2,370.90	6.2%
Planning Scheme Amendment - Adoption Fee	A	453.00	481.30	28.30	6.2%
Statutory Planning					
Certification Fee - Procedural Plan	A	164.50	174.80	10.30	6.3%
Alter plan prior to Certification	A	104.60	111.10	6.50	6.2%
Certification Fee - Plan of Subdivision	A	164.50	174.80	10.30	6.3%
Recertification	A	132.40	140.70	8.30	6.3%
Change of Use	A	1,241.00	1,318.10	77.10	6.2%
Amend a Permit - change statement or conditions	A	1,241.00	1,318.10	77.10	6.2%
Subdivision of Existing Building or Two lots Only	A	1,241.00	1,318.10	77.10	6.2%
Re -alignment or Consolidation	A	1,241.00	1,318.10	77.10	6.2%
Removal of Restriction (greater than 2 years)	A	1,241.00	1,318.10	77.10	6.2%
Create, Vary or Remove Restriction/Right of Way	A	1,241.00	1,318.10	77.10	6.2%
Create, Vary or Remove Easement	A	1,241.00	1,318.10	77.10	6.2%
Amendments to Subdivision Permits	A	1,241.00	1,318.10	77.10	6.2%
Development Plans	A	307.00	325.80	18.80	6.1%
Amend of End a 173 Agreement	A	620.00	659.00	39.00	6.3%
Certificate of Compliance	A	307.00	325.80	18.80	6.1%
VicSmart Subdivision	A	188.00	199.90	11.90	6.3%
VicSmart Use Permit	A	1,241.00	1,318.10	77.10	6.2%
Amend VicSmart Subdivision	A	188.00	199.90	11.90	6.3%
Amend VicSmart Use Permit	A	1,241.00	1,318.10	77.10	6.2%
Residential Development - Single Dwelling up to \$10,000	A	189.00	199.90	10.90	5.8%
Residential Development - Single Dwelling - \$10,001 - \$100,000	A	593.00	629.40	36.40	6.1%
Residential Development - Single Dwelling - \$100,001 - \$500,000	A	1,213.00	1,288.50	75.50	6.2%
Residential Development - Single Dwelling - \$500,001 - \$1,000,000	A	1,310.00	1,392.50	82.50	6.3%
Residential Development - Single Dwelling - \$1,000,001 - 2,000,000	A	1,408.00	1,495.80	87.80	6.2%
Residential Development - Single Dwelling - \$2,000,001 - \$5,000,000	A	3,213.00	3,413.70	200.70	6.2%
Development Buildings & Works up to \$100,000	A	1,080.00	1,147.80	67.80	6.3%
Development Buildings & Works \$100,001 - \$1,000,000	A	1,457.00	1,547.60	90.60	6.2%
Development Buildings & Works \$1,000,001 - \$5,000,000	A	3,213.00	3,423.70	210.70	6.6%
Development Buildings & Works \$5,000,001 - \$15,000,000	A	8,189.80	8,700.90	511.10	6.2%
Development Buildings & Works \$15,000,001 - \$50,000,000	A	24,151.00	25,658.30	1,507.30	6.2%
Development Buildings & Works \$50,000,001 - \$9,999,999,999	A	54,282.00	57,670.10	3,388.10	6.2%
Amended Residential Permit up to \$10,000	A	188.00	199.90	11.90	6.3%
Amended Residential Permit \$10,001 - \$100,000	A	593.00	629.40	36.40	6.1%
Amended Residential Permit \$100,001 - \$500,000	A	1,213.00	1,288.50	75.50	6.2%
Amended Residential Permit \$500,001 - \$1,000,000	A	1,310.00	1,392.50	82.50	6.3%
Amended Residential Permit \$1,000,001 - \$ 9,999,999	A	3,213.00	3,423.70	210.70	6.6%



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Amended Development Permit up to \$100,000	A	1,080.00	1,147.80	67.80	6.3%
Amended Development Permit \$100,001 - \$1,000,000	A	1,457.00	1,547.60	90.60	6.2%
Amended Development Permit \$1,000,001 - \$9,999,999	A	3,213.00	3,423.70	210.70	6.6%
VicSmart Development Applications up to \$10,000	A	188.00	199.90	11.90	6.3%
VicSmart Development Applications \$10,001 - \$9,999,999,999	A	404.00	429.50	25.50	6.3%
Amended VicSmart Development up to \$10,000	A	188.00	199.90	11.90	6.3%
Amended VicSmart Development \$10,001 - \$9,999,999	A	404.00	429.50	25.50	6.3%
Planning - Decision of Responsible Authority	A	307.00	325.80	18.80	6.1%
Miscellaneous Fees	A	1,241.00	1,318.10	77.10	6.2%
Extension of Time	D	300.00	325.00	25.00	8.3%
Secondary Consents	D	450.00	500.00	50.00	11.1%
Second Extension of Time	D	450.00	425.00	(25.00)	-5.6%
Third Extension of Time	D	550.00	600.00	50.00	9.1%
Closed Planning Files	D	150.00	150.00	.00	0.0%
Written Request for Information	D	165.00	180.00	15.00	9.1%
Written Request for Information Commercial/Industrial/Other	D	240.00	250.00	10.00	4.2%
<b>Local Laws &amp; Traffic</b>					
Impound Release fees -Livestock	D	87.00	88.00	1.00	1.1%
Sustenance Charge (sheep or smaller)	D	19.00	19.00	.00	0.0%
Sustenance Charge -larger than sheep	D	19.00	19.00	.00	0.0%
Labour/Veh Charge -Impound Livestock	D	99.00	100.00	1.00	1.0%
Labour/Veh Charge -Impound Livestock (Sundays)	D	118.00	119.00	1.00	0.8%
Dog Registration - Full	D	195.80	195.80	.00	0.0%
Dog Pensioner Fee - Full	D	98.00	98.00	.00	0.0%
Cat Registration Fee - Full	D	149.00	149.00	.00	0.0%
Cat Reg.Pensioner Fee - Full	D	74.00	75.00	1.00	1.4%
Dog Registration - Dang Dog (Res)	D	271.00	275.40	4.40	1.6%
Dog Registration - Restricted Breed	D	271.00	275.40	4.40	1.6%
Dog Registration - Menacing Dog	D	223.00	226.30	3.30	1.5%
Pensioner Member Canine Association	D	34.00	34.40	.40	1.2%
Obedience Trained Dog	D	68.00	68.70	.70	1.0%
Pensioner Obedience Trained Dog	D	34.00	34.40	.40	1.2%
Microchipped Dog	D	196.00	198.70	2.70	1.4%
Pensioner Microchipped Dog	D	98.00	99.30	1.30	1.3%
Desexed Dog	D	61.00	61.70	.70	1.1%
Pensioner Desexed Dog	D	30.00	30.80	.80	2.7%
Desexed and M/Chipped Dog	D	43.00	43.80	.80	1.9%
Pensioner Desexed and M/chipped Dog	D	22.00	22.00	.00	0.0%
Dangerous Dog- (Guard Dog)	D	196.00	198.70	2.70	1.4%
Cat Over 10	D	51.00	51.90	.90	1.8%
Pensioner Cat Over 10	D	25.90	25.90	.00	0.0%
Cat Breeder	D	51.00	51.90	.90	1.8%
Pensioner Cat Breeder	D	26.00	26.00	.00	0.0%
Member Association - Cat	D	51.00	51.90	.90	1.8%
Pensioner Member Association - Cat	D	26.00	26.00	.00	0.0%
Microchipped Cat	D	58.00	58.80	.80	1.4%
Pensioner Microchipped Cat	D	29.00	29.00	.00	0.0%
Desexed Cat	D	51.00	51.90	.90	1.8%
Pensioner Desexed Cat	D	26.00	26.00	.00	0.0%
Desexed and M/Chipped Cat	D	33.00	33.60	.60	1.8%
Pensioner Desexed and M/Chipped Cat	D	17.00	17.00	.00	0.0%
Multiple Animal Permits - New	D	148.00	150.00	2.00	1.4%

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Multiple Animal Permit - Renewal	D	42.00	42.00	.00	0.0%
Domestic Animal Business Reg'n	D	234.00	237.00	3.00	1.3%
Inspections (ad hoc)	D	108.00	109.00	1.00	0.9%
Microchip Sales	D	20.00	20.00	.00	0.0%
Dog at large day time	A	246.00	252.00	6.00	2.4%
Cat at large	A	83.00	85.00	2.00	2.4%
Dog at large night time	A	327.00	335.00	8.00	2.4%
Contravening Council Order	A	163.00	167.00	4.00	2.5%
Failure to apply to register	A	327.00	335.00	8.00	2.4%
Failure to renew cat or dog registration	A	327.00	335.00	8.00	2.4%
Non serious injury by non dangerous dog	A	410.00	420.00	10.00	2.4%
Returned Animal to Owner(dogs and cats)	L	34.00	34.50	.50	1.5%
Viewing of CoGG animal registration database	L	28.00	28.00	.00	0.0%
Public printing of Animal registration record cost per record	L	11.00	11.00	.00	0.0%
Microchipped Dog (pre 2013)	D	68.00	69.00	1.00	1.5%
Microchipped Dog Pensioner (pre 2013)	D	34.00	34.00	.00	0.0%
Dog over 10 years desexed	D	61.00	61.00	.00	0.0%
Dog over 10 years desexed pensioner	D	30.00	30.00	.00	0.0%
Cat over 10 years desexed	D	51.00	51.00	.00	0.0%
Cat over 10 years desexed pensioner	D	26.00	26.00	.00	0.0%
Domestic Animal Business Reg (5 or less animals)	D	84.00	85.00	1.00	1.2%
Domestic Animal Business Reg (10 or less animals)	D	125.00	126.00	1.00	0.8%
Dog Over 10	D	68.00	69.00	1.00	1.5%
Pensioner Dog Over 10	D	34.00	34.00	.00	0.0%
Working Dog	D	68.00	69.00	1.00	1.5%
Pensioner Working Dog	D	33.90	33.90	.00	0.0%
Dog Breeder	D	68.00	69.00	1.00	1.5%
Pensioner Dog Breeder	D	34.00	34.00	.00	0.0%
Member Canine Association	D	68.00	69.00	1.00	1.5%
Release fee (Dogs)	D	82.00	83.00	1.00	1.2%
Release Fees (Cats)	D	82.00	83.00	1.00	1.2%
Parking Fine	D	83.00	85.00	2.00	2.4%
Parking Fine - Loading zones Bus stops etc.	A	99.00	101.00	2.00	2.0%
Impound Release Fees -Vehicles	D	230.00	233.00	3.00	1.3%
Roadside Trading Permit	D	220.00	223.00	3.00	1.4%
Application Fee Roadside Trading (non-refundable)	D	90.00	91.00	1.00	1.1%
Replacement Disabled Person Parking Permit	D	18.00	18.00	.00	0.0%
Impound Release Fee - Motor Cycles	D	350.00	355.00	5.00	1.4%
Impound Release Fee	D	117.00	118.00	1.00	0.9%
Local Law Permits Other	D	110.00	111.00	1.00	0.9%
Parking Fine (Higher Fee)	A	163.00	167.00	4.00	2.5%
Private Car Park Agreement Permits	D	23.00	23.00	.00	0.0%
Local Law Permit Application	D	28.00	28.00	.00	0.0%
Local Law Inspection	D	110.00	111.00	1.00	0.9%
Bulk Rubbish Container - Accredited (monthly)	D	46.00	46.00	.00	0.0%
<b>Parking</b>					
Permit Parking - Western Beach	D	2,376.00	2,614.00	238.00	10.0%
Reserve/Business Parking - Civic Centre	D	3,168.00	3,485.00	317.00	10.0%
General Permit (unreserved space) - Civic Centre	D	2,480.00	2,728.00	248.00	10.0%
Reserved Space - Busport	D	3,168.00	3,485.00	317.00	10.0%
Permit Space (unreserved) - Busport	D	2,480.00	2,728.00	248.00	10.0%
Casual Street Parking	D	3.10	3.20	.10	3.2%

CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary    A= Act of Parliament    L = Local Law		
Fees and Charges	Basis of Charge	Charge 2020-21 \$ per unit	Charge 2021-22 \$ per unit	Movement in price per unit \$	Movement in rate %
Wesley Parking Permits	D	2,480.00	2,728.00	248.00	10.0%
Reserve Car Park Space - Metered	D	46.00	46.00	.00	0.0%
Reserve Car Park Space - unmetered	D	25.00	25.00	.00	0.0%
Park Permits - Lt Ryrie OSCP	D	2,480.00	2,480.00	.00	0.0%
Reserved Car Parking Spaces (Long Term) Non- Metered	D	20.50	20.50	.00	0.0%
Reserved Car Parking Spaces (Long Term) Metered	D	37.00	37.00	.00	0.0%
Mobile Courier Parking Permit	D	115.00	115.00	.00	0.0%
Mobile Business Parking Permit	D	345.00	340.00	(5.00)	-1.4%
Street Occupation per day (no building permit)	L	35.00	35.00	.00	0.0%
Replacement swipe permit pass	D	25.00	25.00	.00	0.0%
4P capped parking fee	D	6.40	6.50	.10	1.6%
3P capped parking fee	D	6.40	6.50	.10	1.6%
All day capped fee (low occ area)	D	6.40	6.50	.10	1.6%
Haymarket Month Permit	D	2,480.00	2,728.00	248.00	10.0%
Haymarket Day Parking	D	13.50	13.70	.20	1.5%
Infringements - 0.5 penalty unit	L	50.00	50.00	.00	0.0%
Infringements - 2 penalty units	L	200.00	200.00	.00	0.0%
Infringements - 1 penalty unit	A	100.00	100.00	.00	0.0%
Infringements - 3 penalty units	A	300.00	300.00	.00	0.0%
Infringements - 5 penalty units	A	500.00	500.00	.00	0.0%
Litter Infringement - 1 penalty unit	A	148.00	148.00	.00	0.0%
<b>Building Services</b>					
Build Permit Regd Build - Dwellings & Multi Unit Develop - Up to \$150,000	D	1,938.00	1,938.00	.00	0.0%
Build Permit Regd Build - Dwellings & Multi Unit Develop - \$150,001 - \$250,000	D	2,550.00	2,550.00	.00	0.0%
Build Permit Regd Build - Dwellings & Multi Unit Develop - \$250,001 - \$350,000	D	3,050.90	3,050.90	.00	0.0%
Build Permit Regd Build - Dwellings & Multi Unit Develop - \$350,001 - \$400,000	D	4,080.00	4,080.00	.00	0.0%
Build Permit Regd Build - Dwellings & Multi Unit Develop - \$400,001 - \$500,000	D	5,100.00	5,100.00	.00	0.0%
Build Permit Regd Build - Dwellings & Multi Unit Develop - \$500,001 - \$600,000	D	6,120.00	6,120.00	.00	0.0%
Build Permit Regd Build - Dwellings & Multi Unit Develop - \$600,001 - \$800,000 (P.O.A)	D	.00	.00	.00	na
Build Permit Regd Build - Dwellings & Multi Unit Develop - \$800,001 - \$1,000,000 (P.O.A)	D	.00	.00	.00	na
Build Permit Regd Build - Dwellings & Multi Unit Develop - >\$1,000,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Regd Build - Alterations & Additions - \$10,001 - \$25,000	D	1,632.00	1,632.00	.00	0.0%
Build Permits - Regd Build - Alterations & Additions -\$25,001 - \$50,000	D	2,040.00	2,040.00	.00	0.0%
Build Permits - Regd Build - Alterations & Additions - \$100,001 - \$150,000	D	3,060.00	3,060.00	.00	0.0%
Build Permits - Regd Build - Alterations & Additions - \$50,001 - \$100,000	D	3,672.00	3,672.00	.00	0.0%
Build Permits - Regd Build - Alterations & Additions - \$150,001 - \$200,000	D	4,284.00	4,284.00	.00	0.0%
Build Permits - Regd Build - Alterations & Additions - \$200,001 - \$300,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Regd Build - Alterations & Additions - \$300,001 - \$400,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Regd Build - Alterations & Additions - \$400,001 - \$500,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Regd Build - Alterations & Additions -\$500,001 - \$600,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Regd Build - Alterations & Additions - \$600,001 - \$800,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Regd Build - Alterations & Additions - >\$800,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Own Build - Alterations & Additions - \$10,001 - \$25,000	D	2,244.00	2,244.00	.00	0.0%
Build Permits - Own Build - Alterations & Additions - \$25,001 - \$50,000	D	2,652.00	2,652.00	.00	0.0%
Build Permits - Own Build - Alterations & Additions - \$50,001 - \$100,000	D	3,672.00	3,672.00	.00	0.0%
Build Permits - Own Build - Alterations & Additions - \$100,001 - \$150,000	D	4,284.00	4,284.00	.00	0.0%
Build Permits - Own Build - Alterations & Additions - \$150,001 - \$200,000	D	4,896.00	4,896.00	.00	0.0%
Build Permits - Own Build - Alterations & Additions - \$200,001 - \$300,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Own Build - Alterations & Additions - \$300,001 - \$400,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Own Build - Alterations & Additions - \$400,001 - \$500,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Own Build - Alterations & Additions - \$500,001 - \$600,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Own Build - Alterations & Additions - \$600,001 - \$800,000 (P.O.A)	D	.00	.00	.00	na

CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary    A= Act of Parliament    L = Local Law		
Fees and Charges	Basis of Charge	Charge 2020-21 \$ per unit	Charge 2021-22 \$ per unit	Movement in price per unit \$	Movement in rate %
Build Permits - Own Build - Alterations & Additions - >\$800,000 - (P.O.A)	D	.00	.00	.00	na
Build Permits - Regd Build - Class 2 to Class 9 - Up to \$10,000	D	1,690.00	1,732.00	42.00	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - \$10,001 - \$50,000	D	2,180.00	2,235.00	55.00	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - \$50,001 - \$100,000	D	2,274.00	2,330.50	56.50	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - \$100,001 - \$150,000	D	2,456.00	2,517.00	61.00	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - \$150,001 - \$200,000	D	2,927.00	3,000.00	73.00	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - \$200,001 - \$300,000	D	3,533.00	3,621.00	88.00	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - \$300,001 - \$500,000	D	4,072.00	4,175.00	103.00	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - \$500,001 - \$600,000	D	5,154.00	5,282.00	128.00	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - \$600,001 - \$800,000	D	7,402.00	7,587.00	185.00	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - \$800,001 - \$1,000,000	D	8,882.00	9,104.00	222.00	2.5%
Build Permits - Regd Build - Class 2 to Class 9 - >\$1,000,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Own Build - Class 2 to Class 9 - Up to \$10,000	D	2,295.00	2,352.00	57.00	2.5%
Build Permits - Own Build - Class 2 to Class 9 - \$10,001 - \$50,000	D	2,856.00	2,927.00	71.00	2.5%
Build Permits - Own Build - Class 2 to Class 9 - \$50,001 - \$100,000	D	3,744.00	3,837.00	93.00	2.5%
Build Permits - Own Build - Class 2 to Class 9 - \$100,001 - \$150,000	D	4,818.00	4,938.00	120.00	2.5%
Build Permits - Own Build - Class 2 to Class 9 - \$150,001 - \$200,000	D	5,900.00	6,047.00	147.00	2.5%
Build Permits - Own Build - Class 2 to Class 9 - \$200,001 - \$300,000	D	6,762.00	6,930.00	168.00	2.5%
Build Permits - Own Build - Class 2 to Class 9 - \$300,001 - \$500,000	D	7,864.00	8,060.00	196.00	2.5%
Build Permits - Own Build - Class 2 to Class 9 - \$500,001 - \$600,000	D	9,098.00	9,325.00	227.00	2.5%
Build Permits - Own Build - Class 2 to Class 9 - \$600,001 - \$800,000	D	10,040.00	10,291.00	251.00	2.5%
Build Permits - Own Build - Class 2 to Class 9 - \$800,001 - \$1,000,000	D	11,873.80	12,170.00	296.20	2.5%
Build Permits - Own Build - Class 2 to Class 9 - >\$1,000,000 (P.O.A)	D	.00	.00	.00	na
Build Permits - Regd Builder - Reclad/re -roof/restump - Up to \$5,000	D	1,530.00	1,530.00	.00	0.0%
Build Permits - Regd Builder - Reclad/re -roof/restump - \$5,001 - \$10,000	D	2,040.00	2,040.00	.00	0.0%
Build Permits - Regd Builder - Reclad/re -roof/restump - >\$10k refer to alts & adds	D	.00	.00	.00	na
Build Permits - Own Builder - Reclad/re -roof/restump - Up to \$5,000	D	1,683.00	1,683.00	.00	0.0%
Build Permits - Own Builder - Reclad/re -roof/restump - \$5,001 - \$10,000	D	2,550.00	2,550.00	.00	0.0%
Build Permits - Own Builder - Reclad/re -roof/restump >\$10k refer to alts & adds	D	.00	.00	.00	na
Build Permits - Regd Build - Swimming Pools/Spas/Decks - Up to \$10,000	D	1,683.00	1,683.00	.00	0.0%
Build Permits - Regd Build - Swimming Pools/Spas/Decks - \$10,001 - \$25,000	D	2,295.00	2,295.00	.00	0.0%
Build Permits - Regd Build - Swimming Pools/Spas/Decks - >\$25,000 - refer to alts & adds	D	.00	.00	.00	na
Build Permits - Own Build - Swimming Pools/Spas/Decks - Up to \$10,000	D	2,040.00	2,040.00	.00	0.0%
Build Permits - Own Build - Swimming Pools/Spas/Decks - \$10,001 - \$25,000	D	2,448.00	2,448.00	.00	0.0%
Build Permits - Own Build - Swimming Pools/Spas/Decks ->\$25,000 refer to alts & adds	D	.00	.00	.00	na
Build Permit - Regd Build - Masts/Antennas, Retaining Walls - Up to \$10,000	D	867.00	867.00	.00	0.0%
Build Permit - Regd Build - Masts/Antennas, Retaining Walls - \$10,001 - \$25,000	D	1,530.00	1,530.00	.00	0.0%
Build Permit - Regd Build - Masts/Antennas, Retaining Walls - >\$25,000 - refer to alts & adds	D	.00	.00	.00	na
Build Permit - Own Build - Masts/Antennas, Retaining Walls - Up to \$10,000	D	1,071.00	1,071.00	.00	0.0%
Build Permit - Own Build - Masts/Antennas, Retaining Walls - \$10,001 - \$25,000	D	2,040.00	2,040.00	.00	0.0%
Build Permit - Own Build - Masts/Antennas, Retaining Walls ->\$25k refer to alts & adds	D	.00	.00	.00	na
Build Permit - Regd Build - Timber Metal Fences & Screens - Up to \$10,000	D	561.00	561.00	.00	0.0%
Build Permit - Regd Build - Brick Fences - Up to \$10,000	D	693.60	693.60	.00	0.0%
Build Permit - Regd Build - Any Fence - \$10,001 - \$20,000	D	765.00	765.00	.00	0.0%
Build Permit - Regd Build - Any Fence >\$20k refer to alts & adds	D	.00	.00	.00	na
Build Permits - Own Build - Timber Metal Fences & Screens - Up to \$10,000	D	591.60	591.60	.00	0.0%
Build Permits - Own Build - Brick Fences - Up to \$10,000	D	714.00	714.00	.00	0.0%
Build Permits - Own Build - Any Fence - \$10,001 - \$20,000	D	816.00	816.00	.00	0.0%
Build Permits - Own Build - Any Fence >\$25,000 - refer to alts & adds	D	.00	.00	.00	na
Build Permit - Regd Build - Signs - Attach to building & pole mounted - Up to \$10k	D	663.00	663.00	.00	0.0%
Build Permit - Regd Build - Signs - Attach to building & pole mounted - \$10k - \$20k	D	867.00	867.00	.00	0.0%
Build Permit - Regd Build - Signs - Attach to building & pole mounted - \$20k refer to alts & adds	D	.00	.00	.00	na

CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary    A= Act of Parliament    L = Local Law		
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Build Permit - Own Build - Signs - Attach to building & pole mounted - Up to \$10k	D	816.00	816.00	.00	0.0%
Build Permit - Own Build - Signs - Attach to building & pole mounted - \$10k - \$20k	D	1,224.00	1,224.00	.00	0.0%
Build Permit - Own Build - Signs - Attach to building & pole mounted - >\$20k refer to alts & adds	D	.00	.00	.00	na
Build Permit - Regd build - relocation of dwelling (inc alts & adds) - up to \$10k	D	2,550.00	2,550.00	.00	0.0%
Build Permit - Regd build - relocation of dwelling (inc alts & adds) - \$10k - 20k	D	3,060.00	3,060.00	.00	0.0%
Build Permit - Regd build - relocation of dwelling (inc alts & adds) - \$20k - \$50k	D	4,590.00	4,590.00	.00	0.0%
Build Permit - Regd build - relocation of dwelling (inc alts & adds) - \$50k - \$100k	D	7,650.00	7,650.00	.00	0.0%
Build Permit - Regd build - relocation of dwelling (inc alts & adds) - >\$100k (P.O.A)	D	.00	.00	.00	na
Build Permit - Regd Build - Relocation of Dwelling - deposit - Min \$5k or \$100/m2 - the greater	D	10,200.00	10,200.00	.00	0.0%
Build Permit - Own build - relocation of dwelling (inc alts & adds) - up to \$10k	D	3,060.00	3,060.00	.00	0.0%
Build Permit - Own build - relocation of dwelling (inc alts & adds) - \$10k - \$20k	D	3,570.00	3,570.00	.00	0.0%
Build Permit - Own build - relocation of dwelling (inc alts & adds) - \$20k - \$50k	D	5,100.00	5,100.00	.00	0.0%
Build Permit - Own build - relocation of dwelling (inc alts & adds) - \$50k - \$100k	D	8,160.00	8,160.00	.00	0.0%
Build Permit - Own build - relocation of dwelling (inc alts & adds) - >\$100k (P.O.A)	D	.00	.00	.00	na
Build Permit - Own build - relocation of dwelling deposit - min \$5k or \$100/m2 - the greater	D	10,200.00	10,200.00	.00	0.0%
Build Permit - Regd Build - Demolition/Removal - Domestic - Up to \$20k	D	674.00	674.00	.00	0.0%
Build Permit - Building Permits & Inspections - outside CoGG - any value (P.O.A)	D	.00	.00	.00	na
Build - Building Permit Levy (All Jobs) >\$10,000, 0.128% of cost of works	A	.00	.00	.00	na
Build - Consultancy services - Technical Officers (per hr)	D	135.00	135.00	.00	0.0%
Build - Consultancy services - Building Inspector & Assistant BS (Per hr)	D	161.50	161.50	.00	0.0%
Build - Consultancy services - Building Surveyor (per hr)	D	205.75	205.75	.00	0.0%
Build - Consultancy services - municipal building surveyor/team leaders (per hr)	D	280.50	280.50	.00	0.0%
Build - Lodgement Fee - Commercial Permits (Cost of works = \$5k or more)	A	120.35	120.35	.00	0.0%
Build - Lodgement Fee - Domestic Permits (Cost of works = \$5k or more)	A	120.35	120.35	.00	0.0%
Build - Info - Sec C - Build Permit Details (10yrs) inc current notices/orders - Std	A	47.00	47.00	.00	0.0%
Build - Info - Sec C - Build Permit Details (10yrs) inc current notices/orders - fast track	D	94.00	94.00	.00	0.0%
Build - Info - Sec D - Land in Special Areas - Std	A	47.00	47.00	.00	0.0%
Build - Info - Sec D - Land in Special Areas - Fast Track	D	94.00	94.00	.00	0.0%
Build - Info - Sec E - Mandatory Inspection Approval Dates	A	47.00	47.00	.00	0.0%
Build - copy plans/documents up to 10yrs old (domestic) min. (up to 3 permits)	D	121.30	121.30	.00	0.0%
Build - Copy plans/documents older than 10yrs (domestic) min. (up to 3 permits)	D	195.50	195.50	.00	0.0%
Build - Copy plans >3 (additional charge per permit)	D	25.50	25.50	.00	0.0%
Build - Copy of Build. Permit or Occup. permit (single doc - domestic) <10yrs min. fee	D	70.15	70.15	.00	0.0%
Build - Copy plans/documents up to 10yrs old (commercial) min. (up to 3 permits)	D	213.30	213.30	.00	0.0%
Build - Copy plans/documents older than 10rs (commercial) min. (up to 3 permits)	D	362.75	362.75	.00	0.0%
Build - Copy of Build. Permit or Occup. permit (single doc - commercial) <10yrs min fee	D	106.65	106.65	.00	0.0%
Build - Copying Plans - (A0)	D	10.20	10.20	.00	0.0%
Build - Copying Plans - (A1)	D	9.20	9.20	.00	0.0%
Build - Copying Plans - (A2)	D	8.15	8.15	.00	0.0%
Build - Copying Plans - (A3)	D	2.05	2.05	.00	0.0%
Build - Copying Plans - (A4)	D	1.35	1.35	.00	0.0%
Occupancy Permit/Final Certificate not assoc. with Building Permit Class 1 & 10	D	561.00	561.00	.00	0.0%
Occupancy Permit/Final Certificate not assoc. with Building Permit class 1b	D	1,009.80	1,009.80	.00	0.0%
Occupancy Permit/Final Certificate not assoc. with Building Permit Class 2-9	D	1,224.00	1,224.00	.00	0.0%
Build Permits - Regd Build - Alterations & Additions - Up to \$5,000	D	816.00	816.00	.00	0.0%
Build Permits - Regd Build - Alterations & Additions - \$5,001 to \$10,000	D	1,020.00	1,020.00	.00	0.0%
Build Permits - Own Build - Alterations & Additions - Up to \$5,000	D	785.00	785.00	.00	0.0%
Build Permits - Own Build - Alterations & Additions - \$5,001 to \$10,000	D	890.00	890.00	.00	0.0%
Build - Regd Build - Garage/Carport/Shed/Verandah/Pergola >20m2 - Up to \$5,000	D	612.00	612.00	.00	0.0%
Build - Regd Build - Garage/Carport/Shed/Verandah/Pergola >20m2 - \$5,000 - \$10,000	D	694.00	694.00	.00	0.0%
Build - Building Permits - Extension of Time	D	255.00	255.00	.00	0.0%
Build - Building Permits - Variations, dispensations	D	204.00	204.00	.00	0.0%

CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary    A= Act of Parliament    L = Local Law		
Fees and Charges	Basis of Charge	Charge 2020-21 \$ per unit	Charge 2021-22 \$ per unit	Movement in price per unit \$	Movement in rate %
Build - Additional/Reinspect Council Permits (current permit only/per inspection)	D	204.00	204.00	.00	0.0%
Build - Building Inspections - Expired Permits	D	185.00	185.00	.00	0.0%
Build - Inspection of Private Building Permits (Councils only) within CoGG (per inspect.)	D	230.00	230.00	.00	0.0%
Build - Info - Sec G - Swimming Pool Barriers Inspection & Report	D	280.00	280.00	.00	0.0%
Build - Info - Sec G - Swimming Pool Barrier Inspections	D	201.50	201.50	.00	0.0%
Build - Regd Build -Garage/Carport/Shed/Verandah/Pergola >20m2 - \$10k - \$20k	D	800.00	800.00	.00	0.0%
Build - Own Build -Garage/Carport/Shed/Verandah/Pergola >20m2 - \$10k - \$20k	D	995.00	995.00	.00	0.0%
Build - Regd Build -Garage/Carport/Shed/Verandah/Pergola >20m2 - >\$30k-\$40k	D	990.00	990.00	.00	0.0%
Build - Own Build -Garage/Carport/Shed/Verandah/Pergola >20m2 >\$30k - \$40k	D	1,225.00	1,225.00	.00	0.0%
Build - Own Build -Garage/Carport/Shed/Verandah/Pergola >20m2 >\$40k - \$50k	D	1,685.00	1,685.00	.00	0.0%
Build - Regd Build -Garage/Carport/Shed/Verandah/Pergola >20m2 - >\$40k - \$50k	D	1,145.00	1,145.00	.00	0.0%
Build - Own Build - Garage/Carport/Shed/Verandah/Pergola >20m2 - Up to \$5,000	D	730.00	730.00	.00	0.0%
Build - Own Build - Garage/Carport/Shed/Verandah/Pergola >20m2 - \$5,000 - \$10,000	D	920.00	920.00	.00	0.0%
Build - Stat - Council Consents - all matters except easements	A	289.00	289.00	.00	0.0%
Build - Stat - Council Consents easements	D	316.20	316.20	.00	0.0%
Build - Stat - Council Comments (built without consent/report)	D	.00	.00	.00	na
Build - Stat - Council Consideration (Built w/out permit) Domestic minor (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consideration (Built w/out Permit) Domestic Medium (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consideration (Built w/out Permit) Domestic Major (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consid. (Built w/out Permit) Commercial Minor, cost<\$10k (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consid. (Built w/out Permit) Commercial Minor, cost<\$50k (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consid. (Built w/out Permit) Commercial Minor, cost>\$50k (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consid. (Built w/out Permit) Commercial Medium, cost<\$50k (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consid. (Built w/out Permit) Commercial Medium, cost<\$100k (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consid. (Built w/out Permit) Commercial Major, cost<\$100k (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consid. (Built w/out Permit) Commercial Major, cost<\$300k (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consid. (Built w/out Permit) Commercial Major, cost<\$1m (plus costs)	D	.00	.00	.00	na
Build - Stat - Council Consid. (Built w/out Permit) Commercial Major, cost >\$1m (plus costs) (P.O.A)	D	.00	.00	.00	na
Build - Stat -Occupancy Permit - Places of Public Entertainment/Temp Structure - pr hr after 1st 3hrs	D	154.20	154.20	.00	0.0%
Build - Stat - Siting Approval Only (Temporary Structures)	D	367.20	367.20	.00	0.0%
Build - Stat - Caravan Annexe/UMD Installed in Caravan Parks (per inspection)	D	142.30	142.30	.00	0.0%
Build - Info - Sec C - Build Permit Details (10yrs) inc current notices/orders - Std	A	47.00	47.00	.00	0.0%
Build - Info - Sec C - Build Permit Details (10yrs) inc current notices/orders - fast track	D	94.00	94.00	.00	0.0%
Build - Info - Sec D - Land in Special Areas - Std	A	47.00	47.00	.00	0.0%
Build - Info - Sec D - Land in Special Areas - Fast Track	D	94.00	94.00	.00	0.0%
Build - Info - Sec E - Mandatory Inspection Approval Dates	A	47.00	47.00	.00	0.0%
Build - Info - Sec F - Owner Builder Statement	D	94.00	94.00	.00	0.0%
Build - Info - Sec H - Housing Standard of Habitation	D	255.00	255.00	.00	0.0%
Build - Info - Sec I - Existing Buildings - Adjoining Allotments (per property)	D	89.20	89.20	.00	0.0%
Build - Other - Sec J - Declared Road Status	D	89.20	89.20	.00	0.0%
Build - Stat - Council Consid. (Built w/out Permit) Commercial Medium (plus costs)	D	.00	.00	.00	na
Build - Stat - Variation Council Consents	A	133.60	133.60	.00	0.0%
Build- Stat - Application for council assessment - Technical Officers	D	135.00	135.00	.00	0.0%
Build - Stat - Application for council assessment - Building Inspector/ Assistant B.S	D	161.50	161.50	.00	0.0%
Build - Stat - Application for council assessment - Building surveyor	D	205.75	205.75	.00	0.0%
Build - Stat - Application for council assessment - MBS/ Team Leaders	D	280.50	280.50	.00	0.0%
Build Stat - POPE - 0 to 1000 people	D	800.00	800.00	.00	0.0%
Build Stat - POPE - 1000 to 2000 people	D	900.00	900.00	.00	0.0%
Build Stat - POPE - 2000 to 3000 people	D	1,000.00	1,000.00	.00	0.0%
Build Stat - POPE - 3000 to 5000 people	D	1,350.00	1,350.00	.00	0.0%
Build Stat - POPE - 5000 to 10000 people	D	1,950.00	1,950.00	.00	0.0%
Build Stat - POPE - 10000 to 15000 people	D	2,950.00	2,950.00	.00	0.0%

CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary    A= Act of Parliament    L = Local Law		
Fees and Charges	Basis of Charge	Charge 2020-21 \$ per unit	Charge 2021-22 \$ per unit	Movement in price per unit \$	Movement in rate %
Caravan Park Income	A	.00	.00	.00	na
Caravan Park Registration Fee (per unit)	A	13.60	13.60	.00	0.0%
Build - Hoarding & scaffold over gantry permit fee	D	273.45	273.45	.00	0.0%
Build - Hoarding & Scaffold over gantry min deposit	D	2,000.00	2,000.00	.00	0.0%
Build - Hoarding & scaffold over gantry max deposit	D	25,000.00	25,000.00	.00	0.0%
Build - Hoard & scaffold over gantry space occup fee (m2/per wk - min \$130)	D	4.00	4.00	.00	0.0%
Build - Alimaks, chutes, fixed crane base permit fee	D	273.45	273.45	.00	0.0%
Build - Alimaks, chutes, fixed crane base min deposit	D	2,000.00	2,000.00	.00	0.0%
Build - Alimaks, chutes, fixed crane base max deposit	D	25,000.00	25,000.00	.00	0.0%
Build - Build - Alimaks, chutes, fixed crane bases space occup fee (pr wk)	D	273.45	273.45	.00	0.0%
Build - Gantry Permit Fee	D	273.45	273.45	.00	0.0%
Build - Gantry min deposit	D	2,000.00	2,000.00	.00	0.0%
Build - Gantry max deposit	D	25,000.00	25,000.00	.00	0.0%
Build - Site shed over gantry space occup fee (per shed 6x3mtr, pr wk)	D	273.45	273.45	.00	0.0%
Build - Footpath Occup min deposit	D	2,000.00	2,000.00	.00	0.0%
Build - Footpath Occup max Deposit	D	25,000.00	25,000.00	.00	0.0%
Build - Footpath Occup space occup fee (m2/per wk - min \$200)	D	4.00	4.00	.00	0.0%
Build - Cranes/lifting device, concrete pumps/motorised plant min deposit	D	2,000.00	2,000.00	.00	0.0%
Build - Cranes/lifting device, concrete pumps/motorised plant max deposit	D	25,000.00	25,000.00	.00	0.0%
Build - Cranes/lifting device, concrete pumps/motorised plant fee (pr day each device)	D	273.45	273.45	.00	0.0%
Build - road/lane closures min deposit	D	2,000.00	2,000.00	.00	0.0%
Build - road/lane closures max deposit	D	25,000.00	25,000.00	.00	0.0%
Build - road/lane closures space occup fee (per lane, per day)	D	273.45	273.45	.00	0.0%
Build - Street Occupation Permit fee	D	273.45	273.45	.00	0.0%
Registration Fee - Swimming Pool Regulation	A	31.84	31.84	.00	0.0%
Information Search Fee - Swimming Pool Regulation	A	47.24	47.24	.00	0.0%
Lodgement Fee - Compliant - Swimming Pool Regulation	A	20.44	20.44	.00	0.0%
Lodgement Fee -Non Compliant - Swimming Pool Regulation	A	385.00	385.00	.00	0.0%
<b>Environmental Health</b>					
Health Septic Tanks Misc Approvals/Permits	D	520.00	527.00	7.00	1.3%
Health Septic Tanks Alterations Permits	D	260.00	263.00	3.00	1.2%
Septic tank plans copy & supply	D	107.00	108.00	1.00	0.9%
Additional inspection fee	D	173.00	175.00	2.00	1.2%
Septic Tank Fast Track fee	D	230.00	233.00	3.00	1.3%
Minor Administrative Changes	D	43.00	43.00	.00	0.0%
Re -Issue Expired Permit	D	107.00	108.00	1.00	0.9%
Pros/CL Alfresco Occupancy Fee (CAA)	D	39.00	39.00	.00	0.0%
Pros/CL Alfresco Occupancy Fee (non CAA)	D	33.00	33.00	.00	0.0%
Transfer of Registration-Food	D	199.00	201.00	2.00	1.0%
Health Consult -Inspect Fee -Food Fastrack	D	255.00	258.00	3.00	1.2%
Health Class 1 Prem -Base Rate	D	612.00	621.00	9.00	1.5%
Health Class 1 Prem -Hospital	D	918.00	931.00	13.00	1.4%
Health Class 1 Prem - Child Care Fac	D	580.00	588.00	8.00	1.4%
Health Class 1 Prem -Aged Services -Meals	D	306.00	310.00	4.00	1.3%
Health Class 2 Prem - Base Rate	D	580.00	588.00	8.00	1.4%
Health Class 2 Prem - Small Scale -50%	D	280.00	284.00	4.00	1.4%
Health Class 2 Prem -Motel Kitchenette/B&B(light breakfast)	D	137.00	139.00	2.00	1.5%
Health Class 2 Prem -Supermarket()	D	1,530.00	1,552.95	22.95	1.5%
Health Class 2 Prem -Multiple Kitchens	D	938.00	952.00	14.00	1.5%
Health Class 2 Prem -Food Factories	D	663.00	672.00	9.00	1.4%
Health Temp Prem (High Risk)	D	580.00	588.00	8.00	1.4%
Al Fresco Approval Establishment Fee	D	84.00	85.00	1.00	1.2%



CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary A= Act of Parliament L = Local Law		
Fees and Charges	Basis of Charge	Charge 2020-21 \$ per unit	Charge 2021-22 \$ per unit	Movement in price per unit \$	Movement in rate %
Al Fresco Transfer Fee	D	84.00	85.00	1.00	1.2%
Food Premises Rating (B) Performance Fee	D	77.00	78.00	1.00	1.3%
Food Premises Rating (C) Performance Fee	D	179.00	181.00	2.00	1.1%
Food Premises Rating (D) Performance Fee	D	300.00	304.00	4.00	1.3%
Alfresco Late Fee	D	82.00	83.00	1.00	1.2%
Health Class 2 Char/NFP 25% base rate	D	145.00	147.00	2.00	1.4%
Health Class 3 Char/NFP - 25% base rate	D	71.00	72.00	1.00	1.4%
Food Vending Machines	D	71.00	72.00	1.00	1.4%
Initial Registration Food Premises - base rate plus 50%	D	872.00	885.00	13.00	1.5%
Additional registration fee -offsite trading	D	66.00	67.00	1.00	1.5%
Health Fines and Costs	A	3,675.00	3,675.00	.00	0.0%
Failing to Register Food Premises	L	812.00	812.00	.00	0.0%
Al Fresco Fixed Furniture	D	87.00	88.00	1.00	1.1%
Re -Issue Certificate/Document	D	56.00	56.00	.00	0.0%
Health Consult - Inspect Fee - Food <300m2	D	198.00	200.00	2.00	1.0%
Health Consult - Inspect Fee - Food >300m2	D	388.00	393.00	5.00	1.3%
Health Personal Treatment Est Regist	D	330.00	334.00	4.00	1.2%
Health Body Piercing/Tattooing Regist	D	330.00	334.00	4.00	1.2%
Health Prescribed Accom - (6-20 people)	D	306.00	310.00	4.00	1.3%
Health Prescribed Accom - (21-50 people)	D	306.00	310.00	4.00	1.3%
Health Prescribed Accom - (51-80 people)	D	384.00	389.00	5.00	1.3%
Health Prescribed Accom - (80 + people)	D	475.00	482.00	7.00	1.5%
Transfer of Registration-Health	D	199.00	201.00	2.00	1.0%
Consultancy - Inspection Fee -Health	D	199.00	201.00	2.00	1.0%
Design Fees - Health	D	245.00	248.00	3.00	1.2%
Impound Release fee	D	117.00	118.00	1.00	0.9%
A Frame (0-60km/h)	D	200.00	203.00	3.00	1.5%
Good for Sale	D	209.00	212.00	3.00	1.4%
A Frame Application/Transfer	D	92.00	93.00	1.00	1.1%
Goods for Sale Application/Transfer	D	92.00	93.00	1.00	1.1%
Busking (month)	D	20.00	20.00	.00	0.0%
Real Estate agent portable signs(local law permit)	D	128.00	129.00	1.00	0.8%
Health Licence Premises - Performance Fee - DEF	D	77.00	78.00	1.00	1.3%
Admin changes incl re -issue documentation	D	43.00	43.00	.00	0.0%
Public Health & Wellbeing infringements(4 penalty unit infringement)	A	634.00	634.00	.00	0.0%
<b>National Wool Museum</b>					
NWM Auction Room - Standard Full Day Rate	D	440.00	440.00	.00	0.0%
NWM Auction Room - Regular User Day Rate	D	390.00	390.00	.00	0.0%
NWM Auction Room - CoGG & Community Group Rate	D	340.00	340.00	.00	0.0%
NWM Auction Room - Half Day Rate	D	275.00	275.00	.00	0.0%
NWM Auction Room - Hourly Rate	D	100.00	100.00	.00	0.0%
NWM Auction and Multifunction Room - Standard Full Day Rate	D	790.00	790.00	.00	0.0%
NWM Auction and Multifunction Room - Regular User Rate	D	700.00	700.00	.00	0.0%
NWM Auction and Multifunction Room - CoGG & Community Group Rate	D	630.00	630.00	.00	0.0%
NWM Auction and Multifunction Room - Half Day Rate	D	485.00	485.00	.00	0.0%
NWM Auction and Multifunction Room - Hourly Rate	D	250.00	250.00	.00	0.0%
NWM Strachan Room - Standard Full Day Rate	D	780.00	780.00	.00	0.0%
NWM Strachan Room - Regular User Day Rate	D	700.00	700.00	.00	0.0%
NWM Strachan Room - CoGG & Community Group Day Rate	D	600.00	600.00	.00	0.0%
NWM Strachan Room - Half Day Rate	D	485.00	485.00	.00	0.0%
NWM Strachan Room - Hourly Rate	D	240.00	240.00	.00	0.0%
Labour - Regular Hourly Rate	D	65.00	65.00	.00	0.0%



CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary A= Act of Parliament L = Local Law		
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Labour - Concessional Hourly Rate	D	40.00	40.00	.00	0.0%
Security & Out of Hours Costs - Museum Staff 5pm -9am Hourly Rate	D	110.00	110.00	.00	0.0%
Security & Out of Hours Costs - Micom Security Call Out - Minimum 4 Hours	D	330.00	330.00	.00	0.0%
Commercial Kitchen Rental - Day Rate	D	550.00	550.00	.00	0.0%
NWM M/Ship Child Age 2-16	D	.00	.00	.00	na
NWM Gen Adm Adult	D	12.00	12.00	.00	0.0%
NWM Gen Adm Concession	D	9.00	9.00	.00	0.0%
NWM Gen Adm Child	D	7.00	7.00	.00	0.0%
NWM Gen Adm Family	D	33.00	33.00	.00	0.0%
NWM Gen Adm Group	D	9.00	9.00	.00	0.0%
NWM Gen Adm School	D	6.00	6.00	.00	0.0%
NWM Gen Adm Pre -School - Group	D	7.00	7.00	.00	0.0%
NWM Gen Adm Pre -School - Individual	D	11.00	11.00	.00	0.0%
<b>Potato Shed</b>					
P-Shed Comm Rate Auditorium Rehearsal	D	38.00	40.00	2.00	5.3%
P-Shed Comm Rate Auditorium Performance	D	47.00	48.00	1.00	2.1%
P-Shed Comm Rate Multi Purpose	D	27.00	28.00	1.00	3.7%
P-Shed Comm Rate Studio	D	27.00	28.00	1.00	3.7%
P-Shed Comm Rate Music 1	D	27.00	28.00	1.00	3.7%
P-Shed Comm Rate Music 2	D	22.00	23.00	1.00	4.5%
P-Shed Comm Rate Music 3	D	22.00	23.00	1.00	4.5%
P-Shed Comm Rate Foyer	D	27.00	28.00	1.00	3.7%
P-Shed Comm Rate Kitchen	D	17.00	18.00	1.00	5.9%
P-Shed Comm Rate Foyer & Hall - Exhibition weekly	D	65.00	66.00	1.00	1.5%
P-Shed Comm Rate All Areas Hourly	D	130.00	133.00	3.00	2.3%
P-Shed Comm Rate All Areas Daily	D	1,000.00	1,050.00	50.00	5.0%
P-Shed Comm Rate All Areas Weekly	D	4,500.00	4,550.00	50.00	1.1%
P-Shed Comm Rate All Areas Weekend	D	1,950.00	2,000.00	50.00	2.6%
P-Shed Comm Rate Auditorium Daily	D	460.00	470.00	10.00	2.2%
P-Shed Comm Rate Multi Purpose Daily	D	280.00	290.00	10.00	3.6%
P-Shed Comm Rate Studio Daily	D	280.00	290.00	10.00	3.6%
P-Shed Comm Rate Music 123 Daily (each room)	D	230.00	240.00	10.00	4.3%
P-Shed Comm Rate Foyer Daily	D	280.00	290.00	10.00	3.6%
P-Shed Comm Rate Kitchen Daily	D	140.00	150.00	10.00	7.1%
P-Shed Comm Rate Auditorium Weekend	D	800.00	830.00	30.00	3.8%
P-Shed Comm Rate Multi Purpose Weekend	D	550.00	580.00	30.00	5.5%
P-Shed Comm Rate Studio Weekend	D	550.00	580.00	30.00	5.5%
P-Shed Comm Rate Music 123 Weekend (each rm)	D	550.00	580.00	30.00	5.5%
P-Shed Comm Rate Foyer Weekend	D	550.00	580.00	30.00	5.5%
P-Shed Comm Rate Kitchen Weekend	D	200.00	210.00	10.00	5.0%
P-Shed Comm Rate Auditorium Week	D	3,000.00	3,060.00	60.00	2.0%
P-Shed Comm Rate Multi Purpose Week	D	1,450.00	1,475.00	25.00	1.7%
P-Shed Comm Rate Studio Daily Week	D	1,450.00	1,475.00	25.00	1.7%
P-Shed Comm Rate Music 123 Week (each room)	D	1,000.00	1,030.00	30.00	3.0%
P-Shed Comm Rate Foyer Week	D	1,450.00	1,475.00	25.00	1.7%
P-Shed Comm Rate Kitchen Weekend	D	450.00	460.00	10.00	2.2%
P-Shed Corp Rate Auditorium Rehearsal	D	128.00	130.00	2.00	1.6%
P-Shed Corp Rate Auditorium Performance	D	165.00	168.00	3.00	1.8%
P-Shed Corp Rate Multi Purpose	D	82.00	84.00	2.00	2.4%
P-Shed Corp Rate Studio	D	82.00	84.00	2.00	2.4%
P-Shed Corp Rate Music 1	D	57.00	58.00	1.00	1.8%
P-Shed Corp Rate Music 2	D	57.00	58.00	1.00	1.8%

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P-Shed Corp Rate Music 3	D	57.00	58.00	1.00	1.8%
P-Shed Corp Rate Foyer	D	97.00	100.00	3.00	3.1%
P-Shed Corp Rate Kitchen	D	42.00	44.00	2.00	4.8%
P-Shed Corp Rate All Areas	D	410.00	415.00	5.00	1.2%
P-Shed Corp Rate All Areas Daily	D	2,620.00	2,650.00	30.00	1.1%
P-Shed Corp Rate All Areas Weekly	D	8,550.00	8,560.00	10.00	0.1%
P-Shed Corp Rate All Areas Weekend	D	3,925.00	3,975.00	50.00	1.3%
P-Shed Corp Rate Auditorium Daily	D	1,220.00	1,250.00	30.00	2.5%
P-Shed Corp Rate Multi Purpose Daily	D	710.00	730.00	20.00	2.8%
P-Shed Corp Rate Studio Daily	D	710.00	730.00	20.00	2.8%
P-Shed Corp Rate Music 123 Daily (each room)	D	410.00	420.00	10.00	2.4%
P-Shed Corp Rate Foyer Daily	D	690.00	700.00	10.00	1.4%
P-Shed Corp Rate Kitchen Daily	D	210.00	220.00	10.00	4.8%
P-Shed Corp Rate Auditorium Weekend	D	2,360.00	2,375.00	15.00	0.6%
P-Shed Corp Rate Multi Purpose Weekend	D	1,210.00	1,220.00	10.00	0.8%
P-Shed Corp Rate Studio Weekend	D	1,210.00	1,220.00	10.00	0.8%
P-Shed Corp Rate Music 123 Weekend (each rm)	D	790.00	800.00	10.00	1.3%
P-Shed Corp Rate Foyer Weekend	D	1,210.00	1,220.00	10.00	0.8%
P-Shed Corp Rate Kitchen Weekend	D	360.00	375.00	15.00	4.2%
P-Shed Corp Rate Auditorium Week	D	3,920.00	3,975.00	55.00	1.4%
P-Shed Corp Rate Multi Purpose Week	D	2,620.00	2,650.00	30.00	1.1%
P-Shed Corp Rate Studio Week	D	2,620.00	2,650.00	30.00	1.1%
P-Shed Corp Rate Music 123 Week (each room)	D	1,660.00	1,675.00	15.00	0.9%
P-Shed Weekend Surcharge Clean	D	77.00	80.00	3.00	3.9%
P-Shed Extra Cleaning	D	65.00	67.00	2.00	3.1%
P-Shed Rubbish - in Skip Full	D	75.00	80.00	5.00	6.7%
P-Shed Rubbish - in Skip Half	D	49.00	52.00	3.00	6.1%
P-Shed Wastewise Sorting Fee	D	63.00	65.00	2.00	3.2%
P-Shed Add On Insurance	D	45.00	47.00	2.00	4.4%
P-Shed Pro Rata Lights Performance	D	25.00	28.00	3.00	12.0%
P-Shed Radio Mic w/batteries (each)	D	25.00	28.00	3.00	12.0%
P-Shed Microphone lead set (each)	D	25.00	28.00	3.00	12.0%
P-Shed Projector Screen	D	25.00	28.00	3.00	12.0%
P-Shed Full Projector Screen Set Up	D	89.00	92.00	3.00	3.4%
P-Shed Set up / Pick up / Chairs	D	92.00	95.00	3.00	3.3%
P-Shed Stage Set up / Pack up	D	92.00	95.00	3.00	3.3%
P-Shed Set up / Room	D	77.00	80.00	3.00	3.9%
P-Shed Tech on Call hr (min 3hrs)	D	47.00	50.00	3.00	6.4%
P-Shed Call out - Staff	D	92.00	95.00	3.00	3.3%
P-Shed Security Call out	D	104.00	107.00	3.00	2.9%
P-Shed Incorrect pack up	D	92.00	95.00	3.00	3.3%
P-Shed Dirty Dishes (per item)	D	3.50	4.00	.50	14.3%
P-Shed Tea Coffee Bisc. per head	D	3.50	4.00	.50	14.3%
P-Shed Small Room Setup	D	56.00	60.00	4.00	7.1%
P-Shed Theatre Set Up	D	142.00	145.00	3.00	2.1%
P-Shed Chair Set Up	D	92.00	95.00	3.00	3.3%
P-Shed Lectern Mic	D	39.00	42.00	3.00	7.7%
P-Shed Data Projector and Remote Screen Per Hour	D	31.00	33.00	2.00	6.5%
P-Shed LED Parcan	D	13.00	15.00	2.00	15.4%
P-Shed Globe replacement	D	62.00	65.00	3.00	4.8%
P-Shed Pro Rata Sound Performance	D	25.00	28.00	3.00	12.0%
P-Shed Kiosk Charge	D	41.00	43.00	2.00	4.9%

CITY OF GREATER GEELONG - FEES AND CHARGES (2021-22 Budget)			Basis of Charge D= Discretionary A= Act of Parliament L = Local Law		
Fees and Charges	Basis of Charge	Charge 2020-21 \$ per unit	Charge 2021-22 \$ per unit	Movement in price per unit \$	Movement in rate %
P-Shed Merchandising Fee	D	21.00	23.00	2.00	9.5%
P-Shed Marketing Fee	D	86.00	88.00	2.00	2.3%
P-Shed Advertising Fee	D	102.00	110.00	8.00	7.8%
P-Shed Postering Fee	D	92.00	95.00	3.00	3.3%
P-Shed Security Loading Fee	D	41.00	45.00	4.00	9.8%
P-Shed Lost Key Fee	D	102.00	110.00	8.00	7.8%
P-Shed Key Re Issue Fee	D	61.00	65.00	4.00	6.6%
P-Shed Ticket Set Up Fee	D	45.00	48.00	3.00	6.7%
P-Shed ProSTAGE	D	38.00	40.00	2.00	5.3%
P-Shed ProSTAGE Rail 1M	D	19.00	20.00	1.00	5.3%
P-Shed ProSTAGE Rail 2M	D	24.00	25.00	1.00	4.2%
P-Shed Crowd Barrier	D	21.00	22.00	1.00	4.8%
P-Shed EWP	D	56.00	58.00	2.00	3.6%
P-Shed Badge Machine	D	25.00	28.00	3.00	12.0%
P-Shed Badge Parts	D	1.65	2.00	.35	21.2%
Seating Bank Dismantle	D	340.00	345.00	5.00	1.5%
Seating Bank Reinstall	D	340.00	345.00	5.00	1.5%
Potato Shed - Activities & Program Fees	D	220.00	225.00	5.00	2.3%
P-Shed Sunday Cleaning Cost	D	80.00	85.00	5.00	6.3%
P-Shed Activity Fee	D	1.00	1.25	.25	25.0%
<b>Central Geelong &amp; Waterfront Place Management</b>					
Wedding Photos 1/2 hour	D	209.00	210.50	1.50	0.7%
Wedding Ceremony 1 hour	D	469.00	470.50	1.50	0.3%
Additional 1/2 hour	D	209.00	210.50	1.50	0.7%
Private Booking 2 hours	D	918.00	920.00	2.00	0.2%
Private Booking 2-4 hours	D	1,377.00	1,397.50	20.50	1.5%
Private Booking 4-6 hours	D	1,887.00	1,888.50	1.50	0.1%
Additional 1/2 hour	D	209.00	210.50	1.50	0.7%
Decking per function	D	418.00	424.00	6.00	1.4%
Children's Birthday Parties - 1	D	168.00	170.50	2.50	1.5%
Children's Birthday Parties - 2	D	388.00	393.80	5.80	1.5%
Adult	D	5.00	5.00	.00	0.0%
Child	D	5.00	5.00	.00	0.0%
Group Booking 10-19 people	D	5.00	5.00	.00	0.0%
Group Booking 20-49 people	D	5.00	5.00	.00	0.0%
Group Booking 50+ people	D	5.00	5.00	.00	0.0%
Multi Ride Ticket (10)	D	45.00	45.00	.00	0.0%
Concession	D	5.00	5.00	.00	0.0%
User Fees	D	3.00	3.00	.00	0.0%



# GLOSSARY OF TERMS

Act	<i>Local Government Act 2020.</i>
Accounting standards	Accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under s 296 of the Corporations Act 2002. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors. Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund the capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions. <i>Local Government (Planning and Reporting) Regulations 2020</i>
Annual budget	Is a plan under section 94 of the Act setting out the services to be provided and initiatives to be undertaken over the next financial year and the funding and other sources required.
Annual report	Is a report of the Council's operations of the previous financial year and contains a report of operations, audited financial statements and an audited performance statement.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to original capability. <i>Local Government (Planning and Reporting) Regulations 2020 - Regulation 5.</i>
Asset upgrade expenditure	Expenditure that: (a) enhances an existing asset to provide a higher level of service; or (b) that will increase the life of the asset beyond its original life. <i>Local Government (Planning and Reporting) Regulations 2020 - Regulation 5.</i>
Australian Accounting Standards (AAS)	Means the accounting standards published by the Australian Accounting Standards Board.
Better practice	Means that in the absence of legislation or a relevant Australian Accounting Standard this commentary is considered by Local Government Victoria to reflect better practice reporting.
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored. <i>Local Government (Planning and Reporting) Regulations 2020 - Regulation 5.</i>
Budget	Means a plan setting out the services and initiatives to be funded for the financial year and subsequent 3 financial years, and how they will contribute to achieving strategic objectives specified in the Community Plan.

## GLOSSARY OF TERMS

Budget preparation requirement	Under Section 94(1) of the Local Government Act 2020 a Council must prepare and adopt a budget for each financial year and the subsequent 3 financial years by; (b) a general description of the services and initiatives to be funded in the budget. Council is required to prepare and adopt an annual budget by 30 June each year.
Budgeted Balance sheet	<p>The balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Budgeted Comprehensive income statement	<p>The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB 101 Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Budgeted Financial statements	<p>Budgeted Financial statements are the:</p> <ul style="list-style-type: none"> <li>- Budgeted Comprehensive Income Statement</li> <li>- Budgeted Balance Sheet</li> <li>- Budgeted Statement of Changes in Equity</li> <li>- Budgeted Statement of Cash Flows</li> <li>- Budgeted Statement of Capital Works</li> <li>- Statement of Human Resources</li> </ul> <p>The budgeted financial statements must be in the form set out in the Local Government Model Financial Report.</p> <p>Means the financial statements and notes prepared in accordance with the Local Government Model Financial Report, Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and statement of capital works, included in the annual report.</p>
Budgeted Statement of capital works	<p>The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works should be prepared in accordance with Regulation 9.</p>
Budgeted Statement of cash flows	<p>The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows.</p> <p>The cash flows statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.</p>

## GLOSSARY OF TERMS

Budgeted Statement of changes in equity	The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A predetermined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the 2021-22 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works (forward commitments)	Carry forward capital works are those that are incomplete in the current budget year due to unavoidable delays and will be completed in the following budget year.
Community plan / vision	A "community owned" document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
Council plan (Community Plan)	Means a plan setting out the medium-term strategic objectives, strategies, strategic indicators and resources reflecting vision and aspirations of the community for the next four years.
Current year rate increase ( <i>Rating information</i> )	A statement included in the budget quantifying the amount of the rate change for the forthcoming year and disclosing any significant factors influencing the rate change.
Differential rates	When a Council intends to declare a differential rate (e.g. business and residential), information prescribed by the Act under section 94(2) must be disclosed in the Council Budget.
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution, change the purpose of these reserves.
Financial sustainability	A key outcome of the 4 year budget. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financial year	Means the period of 12 months ending on 30 June each year.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.

## GLOSSARY OF TERMS

Heritage asset	Means an asset with historic, artistic, scientific, technological, geographical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture and this purpose is central to the objectives of the entity holding it.
Infrastructure	A category of non-current fixed assets comprising a number of asset classes including roads, drains, footpaths and cycleways, bridges and off-street car parks, recreational leisure and community facilities and parks, open space and streetscapes. Non-current property, plant and equipment excluding land.
Infrastructure strategy	An infrastructure strategy is the process by which the council's current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored. The key objective of an infrastructure strategy is to maintain or preserve council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Legislative framework	The Act, Regulations and other laws and statutes which set a Council's governance, planning and reporting requirements.
Local Government Act 2020	The Local Government Act 2020 (the Act) provides a framework for the establishment and operation of councils.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2020	Regulations, made under Section 325 of the Act prescribe: (a) the content and preparation of the financial statements of a Council; and (b) the performance indicators and measures to be included in a budget, revised budget and annual report of a Council; and (c) the information to be included in a financial plan, budget, revised budget and annual report. (d) other matters required to be prescribed under Parts 4 of the Act.
Minister	Means the Minister for Local Government.
New asset expenditure	Means expenditure that creates a new asset that provides a service that does not currently exist. <i>Local Government (Planning and Reporting) Regulations 2020 - Regulation 5.</i>
Non financial resources	Resources of a non financial nature (such as human resources, information systems and processes, asset management systems) that are consumed by a Council in the achievement of its strategic resource plan goals. <i>Local Government (Planning and Reporting) Regulations 2014 - Regulation 5.</i>



## GLOSSARY OF TERMS

Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by the Council's budget.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities; and that result in an increase in equity during the reporting period.
Own-source revenue	Revenue generated from Council operations excluding revenue that is not under the control of Council e.g. Government Grants.
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report.
Planning and accountability framework	Means the key statutory planning and reporting documents that are required to be prepared by councils to ensure accountability to local communities in the performance of functions and exercise of powers under the Act.
Principal accounting officer	Means the person designated by a council to be responsible for the financial management of the council.
Projections	Means a financial forecast of future revenues and expenses for the three financial years subsequent to the annual budget year.
Rate cap	The maximum annual rate of increase that Councils can apply to their rates revenue, as advised by the Minister for Local Government under Section 185D of the Local Government Act 1989.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum of rate levels and increases from year to year are made as part of Council's Budget financial planning processes and with consideration of Council's other sources of income and the planned expenditure on services and works to be undertaken for its community.
Recurrent grant	A grant other than a non-recurrent grant.
Recurrent Surplus/(Deficit)	Recurrent surplus /(deficit) is the net result from on-going recurrent operations.
Regulations	Means the <i>Local Government (Planning and Reporting) Regulations 2020</i> .

## GLOSSARY OF TERMS

Restricted cash	Cash and cash equivalents, within the meaning of Australian Accounting Standards, that are not available for use other than a purpose for which it is restricted and includes cash to be used to fund capital works expenditure from the previous financial year.
Report of operations	Means a report containing a description of the operations of the Council during the financial year and included in the annual report.
Revised budget	Section 95 of the Act permits a council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.
Road Management Act 2004	The purpose of this Act which came into operation from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the <i>Local Government Act 2020</i> .
Services, initiatives and major initiatives	<p>Section 94(2) of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year.</p> <p>The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives means actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives mean significant initiatives that will directly contribute to the achievement of the Council plan during the current year and have a major focus in the budget.</p>
Specialised assets	Means assets designed for a specific limited purpose. Specialised assets include buildings such as schools, hospitals, court houses, emergency services buildings (police, fire, ambulance and emergency services), specialised buildings to house infrastructure (pump stations, etc.), some heritage properties and most infrastructure assets.
Statement of human resources	<p>Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff.</p> <p>Local Government (Planning and Reporting) Regulations 2020 Regulation 8(4)(c)</p>
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.
Unrestricted cash	Unrestricted cash represents all cash and cash equivalents other than restricted cash.
Valuations of Land Act 1960	The Valuations of Land Act 1960 Section 2 requires a Council to revalue all rateable properties every year.